



Ligue des Bibliothèques Européennes de Recherche
Association of European Research Libraries

EB0115

MINUTES OF THE EXECUTIVE BOARD MEETING HELD IN THE NATIONAL LIBRARY OF FINLAND, HELSINKI, FINLAND, ON THURSDAY 19 AND FRIDAY 20 FEBRUARY 2015

PRESENT: Mr Lluís Anglada, Dr Martin Hallik, Ms Kristiina Hormia-Poutanen (President), Dr Claudia Fabian, Ms Jeannette Frey (Vice-President), Dr Wolfram Horstmann, Dr Ann Matheson (Secretary-General), Mr Julien Roche, Dr Matthijs Van Otegem (Treasurer), Ms Susan Reilly (Executive Director), Mr Martin Svoboda, Mr Andris Vilks and Mr Wilhelm Widmark.

The President welcomed Executive Board members to the meeting. Mr Jonas Holm, Stockholm University Library, attended the Discussion Slot on Thursday 19 February 2015.

1. APOLOGIES

There were apologies from Dr Paul Ayris, EU Adviser to the Board.

2. MINUTES OF THE MEETINGS HELD ON 30 AND 31 OCTOBER 2014

The minutes of the meetings in Lausanne on 30 and 31 October 2014 were approved. All actions had been completed apart from those still in progress, which were carried forward to the Summary of Actions from the February 2015 Executive Board meeting.

3. MATTERS ARISING

There were no matters arising from the Summary of Actions.

STRATEGIC DIRECTIONS

4. NATIONAL LIBRARY OF FINLAND: CURRENT ISSUES

Ms Hormia-Poutanen gave a short presentation on current issues at the National Library of Finland. National policy in Finland laid a strong emphasis on openness, and on open science and research. The Ministry of Education and Culture was responsible for higher education, archives, museums and public libraries. The key national initiatives were Open Science and Research; National Digital Library, comprising both the Finna discovery system and digital preservation services. She mentioned that Government was currently examining the number of universities and polytechnics in Finland, and noted that there was a strong emphasis on enterprise architecture at present. The presentation was followed by a short question and answer session. Ms Hormia-Poutanen proposed that each Board meeting host should give a similar short presentation, and this was agreed by the Executive Board.

5. EU ACTIVITIES

5.1. TEL (The European Library)

The LIBER representatives on the TEL Management Committee, Dr Claudia Fabian and Ms Jeannette Frey, and the TEL Board, Dr Claudia Fabian and Mr Andris Vilks, reported on developments in regard to the TEL Foundation (*Stichting*) since the October 2014 meeting of

the LIBER Executive Board. Their pre-circulated report was based on the discussions of the TEL Management Committee and TEL Board from October 2014 to February 2015.

The LIBER Executive Board considered the request from Drs Bas Savenije, Chair of the TEL Board, in his email of 30 January 2015 to Ms Hormia-Poutanen, enquiring whether LIBER saw any potential for the TEL *Stichting* in providing new services for research libraries, particularly in the area of Open Access. In discussion, the Board did not, however, identify such scope. That being so, and in the absence of other significant and realistic options, the LIBER Executive Board concluded that the TEL *Stichting* did not appear to be viable and had no functions, and that therefore LIBER should withdraw from the TEL Board and accept the end of the TEL *Stichting*. Based on this understanding, the LIBER Executive Board unanimously decided that LIBER should withdraw from the TEL Board and accept the end of the TEL *Stichting*. Ms Hormia-Poutanen undertook to inform Drs Savenije of the Board's decision.

5.1.1. TEL-LIBER Memorandum of Understanding

The proposed draft TEL-LIBER Memorandum of Understanding had been revised in the light of the Executive Board's comments at the October 2014 meeting and the revised version had been forwarded to Drs Savenije on 6 November 2014. Drs Savenije had acknowledged its receipt as satisfactory on 8 November 2014. The Memorandum had not, however, been signed by either party.

5.2. Europeana

Ms Hormia-Poutanen had pre-circulated the latest version of the proposed Europeana Governance structure. LIBER was currently in the Foundation Board and Executive Committee section, and Ms Hormia-Poutanen was the current LIBER representative and would expect to hand over to Ms Frey, but it was not yet clear whether LIBER would be represented in the new governance model. In discussion, the balance of opinion in the Board was that it would be useful for LIBER to be represented on the Foundation Board, on the strength of its representation of research libraries and issues such as digital collections, research, copyright, etc. Ms Hormia-Poutanen undertook to raise this matter at the next Europeana meeting and to report back.

5.3. EU Projects Report

Ms Reilly presented her pre-circulated EU Projects report, and noted that 2015 would be LIBER's busiest year yet with EU Projects. Mr Roche said it would be useful to have a list of those libraries involved in projects and to have a timeline for current and future projects. Dr Horstmann stressed that the link between projects and LIBER's core activities was very important, as was the role of the LIBER Office in regard to Steering Committees. He would also like to have the names of LIBER people involved in projects, and suggested the idea of project overseers for projects while they ran their course. It was agreed Ms Reilly would arrange for the various strands of information (projects, timelines, LIBER libraries involved, and relevant metrics) once assembled to be circulated to the Executive Board and made available on the LIBER website. Ms Reilly would also prepare a paper on the role of the LIBER Office in regard to Steering Committees for the June 2015 Executive Board meeting.

5.4. EU Lobbying Strategy

Dr Ayris's paper on a proposed EU lobbying strategy for LIBER had been pre-circulated and was discussed. In his absence, Ms Reilly highlighted the main points and the recommendations. In discussion, the Executive Board agreed that (1) there was a need for an advocacy and communications strategy; (2) there were divided views on the need or efficacy of a Newsletter, and it was agreed that Mr Widmark would review this proposal further in his Steering Committee and prepare a report for the June 2015 Executive Board meeting; (3) there was no decision on the proposal for lobbying the scholarly community; (4)

Ms Reilly would register LIBER on the European institutions' transparency register and obtain passes to the European Parliament building for the President and herself; and (5) it was unanimously agreed that for EU lobbying LIBER had to have precise criteria and assigned responsibilities for delivery. Mr Roche suggested that it would be useful to have a short paper on lobbying for Steering Committee members so that they could give feedback on the topics. It was agreed that of the EUA and Science Europe, Science Europe was the more realistic partner at present. It was agreed that a small group of Executive Board members should formulate an Action Plan in terms of drafting criteria and areas for lobbying for discussion at the June 2015 Executive Board meeting. The group, which would work via skype, would comprise Ms Hormia-Poutanen, Dr Ayriss, Ms Frey, Mr Widmark, Dr Horstmann and Ms Reilly. After the June 2015 Board meeting, the strategy could then be considered during summer 2015. Ms Hormia-Poutanen thanked Dr Ayriss for his very useful paper.

5.5. LIBER EU Adviser's Report

Dr Ayriss's report, which had been pre-circulated, was noted for information.

6. LIBER STEERING COMMITTEES: REPORTS

6.1. Scholarly Communication and Research Infrastructures: Report

Dr Horstmann, Chair, presented his pre-circulated Steering Committee's report and workplan. He underlined the three main areas in the workplan: policy development; helping with data management plans; and skilling & staffing. Training modules for research data and preservation policies were proposed since practical advice was sought, and he hoped that these modules could be either free or for sale. He noted that there was still a considerable amount of work to be undertaken on policy development. An underlying challenge was skilling staff in libraries to engage in this work and defining the curriculum that libraries should have if they decided to work in this area. LIBER was now a member of the Research Data Alliance (RDA). Ms Hormia-Poutanen enquired whether the Steering Committee would assess the RDA results, and Dr Horstmann confirmed that feedback had already been given, but it was the intention to undertake further assessment once the results for libraries were available. Ms Hormia-Poutanen asked whether there was liaison on licensing and whether the Steering Committee was in contact with ICOLC. Dr Horstmann agreed that more links were desirable with a view to considering how the whole issue of openness was addressed in licensing generally. The Executive Board approved the report of the Steering Committee.

6.2. Reshaping the Research Library: Report

Mr Roche, Chair, presented the Report of his Steering Committee, which had been pre-circulated. The Steering Committee structure was now in place, and the aim was to have (1) world class events, e.g. Leadership seminars; (2) annual workshops linked to LIBER Annual Conferences; and (3) specific activities. He highlighted points from his report: there would be a seminar on 24 June 2015 on digitised newspapers, including the results of a European survey on the public accessibility of digitised newspapers; the two 'Emerging Leaders' and 'LIBER Journées' seminars meant that this last period had been a very busy one with the weight being borne by a small number of people; the Rankings Working Group was considering its strategy over the next few months and was intending to have a meeting with EU officials to establish whether they were interested in continuing with the Group's work; and the Research and Education Working Group was preparing a first survey with a view to a workshop in 2016. In regard to the Leadership seminars, Mr Roche noted that Mr Hans Geleijnse intended to step down in June 2015, and this would be the last seminar at which Ms Jan Wilkinson would act as course director. There were 20 candidates for the new 'Emerging Leaders' seminar, and there were 23 applications for 'LIBER Journées', including 17 from the Council of Europe area, one from Nigeria, and one from Canada and the US. Mr Roche noted that he was due to step down from the Executive Board in 2016, and that it would be necessary to consider how the programme could be sustained. In the case of the Rankings Working Group, Ms Hormia-Poutanen suggested that it might possibly be linked to another Steering Committee. The Executive Board approved the report.

6.3. Advocacy and Communications: Report

Mr Widmark, Chair, presented his pre-circulated Advocacy and Communications Steering Committee Report. He invited Executive Board members to send him ideas for factsheets and for guest blogs, for example, relating to LIBER seminars or innovations. There were separate papers on the other current issues in his Steering Committee.

6.3.1. Electronic Communications

Mr Widmark outlined the background to the pre-circulated paper on LIBER's electronic communications. The principal recommendations were that: (1) LIBER-ALL should become an exclusive channel for messages directly related to LIBER's core activities; (2) LIBER-NEWS and social media should be used to share news from members, provided that messages are relevant to the library community and non-commercial in nature; and (3) LIBER should switch its email discussion lists from JISCMail to the Dutch-based company eCompass or a similar provider. The Executive Board approved the recommendations.

6.3.2. LIBER Intranet

As agreed at the October 2014 Board meeting, Ms Friedel Grant had prepared a short note about the Board Intranet on the LIBER website for Executive Board members.

6.3.3. LIBER Ambassadors

Mr Widmark outlined his Steering Committee's pre-circulated Implementation Plan for recruiting LIBER Ambassadors, whose role would be to keep in regular contact with LIBER Libraries in each country; recruit new members for the LIBER community; identify possible new Sponsors for LIBER; and answer any immediate questions that current or potential LIBER members might have about LIBER as an organisation. The names of the first LIBER Ambassadors would be presented at the Annual Conference in June 2015. Dr Matheson suggested that as well as the duties of LIBER Ambassadors, it would be important to set out the proposed benefits to potential candidates, and this was agreed. Mr Roche suggested that it would be desirable for LIBER to prepare an information pack for recruited Ambassadors, and this was agreed.

6.3.4. LIBER Sponsorship

Mr Widmark presented his Steering Committee's pre-circulated Implementation Plan for LIBER Sponsorship. The purpose of the plan was recruit more sponsors, particularly since there was no longer a limit on the amount of sponsorship that LIBER might seek to attract. Ms Reilly invited Board members to send her the names of potential sponsors.

6.3.5. Copyright Working Group

Since Mr Jonas Holm had given a presentation to the Executive Board during the Discussion Slot, Mr Widmark had no further comments to make. Mr Holm would keep the LIBER Executive Board informed of future developments. The Board expressed its thanks to Mr Widmark and Stockholm University Library, and to Mr Holm, for their assistance.

The Executive Board approved the Steering Committee's report.

6.4. Steering Committee Chairs: Meeting Report

The Steering Committee Chairs, President and Vice-President and Executive Director had met on the afternoon of Thursday 19 February 2015. Ms Reilly highlighted the main points from the discussion: the meeting had concentrated on the structure of Steering Committees and Working Groups, how to ensure that the relationship between Steering Committees, Working Group and LIBER was clear, and how to ensure that groups produced outputs. It had been agreed to disband the current Rankings Working Group and instead to make a proposal to the Steering Committee on Scholarly Communication and Research Infrastructures (SCRI). Ms Hormia-Poutanen would write to the Chair of the Rankings

Working Group to explain the position. It was also agreed that Ms Reilly would contact Steering Committees and Working Groups to invite them to self-evaluate in time for the October 2015 Executive Board meeting. In discussion, the Executive Board stressed the need for clear links between EU Projects and Steering Committees, and the necessity of having very clearly focused Working Groups. A disciplined approach to the next Strategic Plan was also important. Dr Matheson enquired whether the format and content of the professional part of the annual Meeting of Participants had been discussed, and it was agreed that this matter would be discussed by skype in advance of May 2015.

7. LIBER MEMORANDA OF UNDERSTANDING

7.1. Current Memoranda of Understanding

7.2. Additional Memoranda

Ms Frey and Ms Reilly had prepared a paper on LIBER's current Memoranda of Understanding, and their results. Apart from that with CENL, all existing Memoranda had produced some results. Ms Frey viewed LIBER's existing Memoranda from the perspective of a network, and she stressed that it was very important that LIBER Libraries should be clear about the results from these memoranda. Dr Horstmann suggested that Steering Committee Chairs might be involved in drawing up such agreements, and it was resolved that once the intention to enter into a memorandum of understanding with another organisation had been approved by the Executive Board, the relevant Steering Committee Chair/s would be involved in drafting the text of the memorandum. Ms Hormia-Poutanen noted that following imminent changes in CENL office-bearers, a meeting would be arranged with CENL. It was agreed by the Executive Board that LIBER's Memoranda of Understanding would be reviewed by the Board annually.

An additional paper on Memoranda of Understanding had suggested UNICA, OpenAire and DARIAH as possible partners. In discussion, the Executive Board decided it would be important to have further information before signing a Memorandum of Understanding was considered. It was agreed that further information about UNICA should be sought for the June 2015 Board meeting; in the case of OpenAire, it would be sensible to delay a decision until 2016 by which time they would be fully established; and further information about DARIAH would also be sought for the June 2015 Board meeting.

8. LIBER QUARTERLY

8.1. Draft Agreement

The draft agreement between the LIBER Executive Board and the *LIBER Quarterly* Editorial Board had been pre-circulated, and had also been seen and approved by the Professor Collier, Chair, and Professor Dekeyser, Managing Editor of *LIBER Quarterly*. The text of the agreement was approved. Instead of having co-signatories, it was agreed that the document should simply have a statement confirming that it had been agreed by the two parties on 20 February 2015.

8.2. Article Procurement

Ms Hormia-Poutanen reported that Professor Dekeyser had recently mentioned that it was difficult to obtain articles for the journal, and he had enquired whether he might join the Conference Programme Committee in order to have early contact with authors making Annual Conference presentations. This was agreed. Dr Fabian suggested that it would be useful for Professor Dekeyser to speak to presenters after parallel sessions at the Annual Conference. Ms Frey undertook to invite Professor Dekeyser to join the Conference Programme Committee.

INTERNAL BUSINESS PROCESSES

9. EXECUTIVE DIRECTOR RECRUITMENT

Ms Hormia-Poutanen and Dr Matheson updated the Executive Board on the recruitment process for the LIBER Executive Director following the October 2014 Board meeting. There had been 24 applications and five candidates had been shortlisted. The overall quality of candidates was high. Interviews had taken place in The Hague on Thursday 20 November 2014. The interview panel had comprised Ms Hormia-Poutanen (President), Ms Frey (Vice-President), Dr Van Otegem (Treasurer) and Dr Matheson (Secretary-General), with Drs Dick Langbroek, KB, as observer. The five shortlisted candidates had comprised four external (The Netherlands, France, United States and Canada) and one internal (Ireland/The Netherlands). Ms Susan Reilly, Interim Executive Director, had been unanimously appointed, and had taken up her post as Executive Director on 1 December 2014. Drs Langbroek and Dr Van Otegem were thanked for their assistance with Dutch conditions of service.

10. REPORT OF THE FINANCE COMMITTEE

Dr Van Otegem, Treasurer, presented the report of the Finance Committee, which had met the previous day. The overall result at the end of 2014 showed a deficit of 20K, but the finances were generally stable and LIBER had significant reserves. There were minor adjustments to the budget for 2015 but it was substantially the same as that approved by the Executive Board in October 2014. The annual contribution fee had been increased from January 2015, as approved by the Meeting of Participants in July 2014, but it was too soon to judge the overall result of the increase. The Annual Conference Fund and the mechanism for identifying qualifying countries had been discussed, but it had been decided that it would be best to invite Dr Hallik, Mr Svoboda and Mr Vilks to contribute their views on the best way to approach this matter. Ms Reilly updated the Board on the present position on the contract for *LIBER Quarterly* with Igitur, where the future cost to LIBER appeared to be of the order of €8.000, although it was possible that this figure might be reduced. It was proposed to have a meeting with Igitur along with Professor Dekeyser and, following the meeting, to decide whether to issue a general Call for Tenders and test the market. This course of action was approved.

10.1. LIBER Staff Appointments

Ms Reilly presented her pre-circulated paper listing LIBER current and new staff appointments. Mr Roche enquired whether LIBER had a financial evaluation of these posts, and Dr Van Otegem replied that the larger proportion of posts was based on project funding. The Executive Board agreed to return to this matter at the June 2015 Board meeting.

11. LIBER ANNUAL CONFERENCE, LONDON 2015

11.1. London 2015 Conference Programme Committee Report

Ms Frey and Ms Reilly presented the Conference Programme Committee Report for the London 2015 Annual Conference. Ms Frey highlighted the main points from the paper (pre-conference, keynote speakers, etc.). One hundred abstracts of high quality had been received this year. It was decided to substitute Vision 2027 for the Invited Guests panel this year. All the Strategy Update slots had been taken, and there was one non-LIBER member keen to have a slot. Registration had opened on 15 February 2015. Ms Frey requested Ms Reilly to contact Steering Committee Chairs about workshops, Conference and Steering Committee meetings. It was also agreed that Conference Programme Committee members could be drawn into chairing Annual Conference sessions this year.

11.2. Annual Conference Executive Board Meeting Format

Dr Matheson asked Executive Board members whether they would like to retain the Discussion Slot at the Annual Conference Executive Board meeting, which would necessitate Board members arriving on the Monday of Annual Conference week. The consensus was that the Discussion Slot should be retained for the Annual Conference Executive Board meeting. It would therefore take place on Monday 22 June 2015 at 15.30.

11.3. LIBER Annual Conference Fund 2015: Qualifying Countries

This Agenda item had been taken under Agenda item 10 (*supra*).

12. LIBER EXECUTIVE BOARD APPOINTMENTS

12.1. Steering Committee/Working Group Appointments

Dr Matheson had not received notification of any changes since the October 2014 Board meeting.

12.2. Board Appointments June 2015

Dr Matheson reported that there were no further changes in Board membership since the October 2014 Board meeting. Dr Matheson absented herself from the meeting.

The Executive Board unanimously appointed Dr Matheson for a two-year term (2015-2017) (KHP).

12.3. LIBER Rules and Regulations

Dr Matheson presented her pre-circulated report on amendments to LIBER Rules and Regulations. The changes related to the appointment of Co-Chairs of Steering Committees as and when required, and the arrangements for appointing a Chair and Managing Editor of *LIBER Quarterly*, as previously discussed under Agenda item 8.1. The proposed amendments were approved, and would be sent to LIBER Participants in the normal way.

13. EXECUTIVE DIRECTOR'S REPORT

Ms Reilly presented her Executive Director's Report, which had been pre-circulated. She noted that LIBER currently had 407 Participants. The Executive Director's report was approved by the Executive Board.

14. LIBER Annual Conferences

14.1. Annual Conference: Patras 2017

Dr Matheson presented Mr Giannis Tsakonas's paper on the proposed arrangements for the Patras 2017 Annual Conference. Since October 2014, Mr Tsakonas had received the formal support of the new Library Board Chairman in the University of Patras, and the University. In financial scenarios, Mr Tsakonas calculated that Patras would break even with 300 delegates and anything beyond that would be a plus. Dr Matheson said that she had put Mr Tsakonas in touch with Ms Kristina Pai in Tartu University Library since the locations had some factors in common. Ms Reilly confirmed her confidence in the ability of Mr Tsakonas and his colleagues to arrange a successful Annual Conference. Taking the various factors into account, the Executive Board unanimously decided to accept the invitation of the University of Patras to host the LIBER 2017 Annual Conference. Dr Matheson undertook to inform Mr Tsakonas.

14.2. List of Future Annual Conferences

A list of future agreed LIBER Annual Conferences had been pre-circulated and was approved by the Executive Board. The Memorandum of Agreement for the Helsinki 2016 Annual Conference was signed at the meeting by Mr Kai Ekholm, on behalf of the National Library of Finland, and Ms Kristiina Hormia-Poutanen, President, on behalf of LIBER. A successful visit to the 2016 Annual Conference venue took place on the morning of 20 February 2015.

15. ANY OTHER BUSINESS

There was no further business.

16. DATES OF FUTURE MEETINGS

JUNE 2015: SENATE HOUSE LIBRARY, LONDON, UK
Finance Committee: Monday 22 June 2015: 14.00-15.30

LIBER Executive Board: Discussion Slot: Monday 22 June 2015:
15.30-17.00
Steering Committee Chairs Meeting: Monday 22 June 2015: 17.00-1800
LIBER Executive Board: Tuesday 23 June 2015: 09.00-12.30
LIBER Executive Board: Thursday 25 June 2015: 17.30-18.30

OCTOBER 2015: CSUC, BARCELONA, CATALONIA, SPAIN
Finance Committee: Thursday 15 October 2015: 09.00
LIBER Executive Board: Thursday 15 October 2015: 10.30
Steering Committee Chairs Meeting: Thursday 15 October 2015:16.00
Appointments Committee Meeting: Thursday 15 October 2015: 17.00
LIBER Executive Board: Friday 16 October 2015: 09.30

FEBRUARY 2016: PATRAS, GREECE (DATES TO BE CONFIRMED)

Ann Matheson
Secretary-General
3 March 2015

**LIBER EXECUTIVE BOARD
SUMMARY OF ACTIONS: MEETING ON 19 AND 20 FEBRUARY 2015**

PARA.	ACTION	RESPONSIBLE	STATUS
JULY 2014			
8.4	Consider how best to provide annual review of progress to LIBER Participants	Mr Widmark (C & A SC)	In progress
9.1	LIBER MoU representatives to play part in Guest Panel at Annual Conferences	Dr Lacunza (now Ms Reilly)	In progress
15.3	Clarify copyright responsibilities of EBLIDA/ IFLA/ LIBER on LIBER website	Mr Widmark (C & A SC)/Dr Lacunza (now Ms Reilly)	In progress
OCT 2014			
4.3	Explain LIBER's role in EU Projects to LIBER Libraries	Ms Reilly	In progress
5.4	Strategy papers to be placed on LIBER website	Mr Anglada, Ms Reilly	In progress
DISCUSSION SLOT			
3	Presentation on Open Science for the Discussion Slot in February 2015	Ms Reilly	Deferred
FEB 2015			
4	Give short presentation at start of Executive Board meeting	Executive Board Meeting Hosts	
5.1	Inform Drs Savenjie of Board's decision on TEL	Ms Hormia-Poutanen	
5.2	Report back on Europeana meeting	Ms Hormia-Poutanen	
5.3	Assemble and publish information re EU Projects on LIBER website	Ms Reilly	
5.3	Prepare paper on Steering Committees and the LIBER Office.	Ms Reilly	
5.4	Review proposal for newsletter	Mr Widmark	

5.4	Register LIBER and obtain EU passes	Ms Reilly	
5.4	Prepare short note on lobbying for Steering Committees for feedback	Ms Reilly	
5.4	Action Plan on lobbying for June 2015 Board meeting	Ms Hormia-Poutanen, Dr Ayris, Ms Frey, Mr Widmark, Dr Horstmann, Ms Reilly	
6.3	Send Mr Widmark ideas for factsheets and blogs	Executive Board members	
6.3.4	Send Ms Reilly names of potential LIBER sponsors	Executive Board members	
6.4	Write to Chair of Rankings Working Group	Ms Hormia-Poutanen	
6.5	Contact Steering Committees/Working Groups to self-evaluate for October 2015 Board meeting	Ms Reilly	
6.5	Discuss professional part of Meeting of Participants, June 2015, by skype	Steering Committee Chairs, Ms Reilly	
7.2	Further information about additional MoU partners for June 2015 Board meeting	Ms Frey/Ms Reilly	
8.1	Agreement with LQ Editorial Board to be completed	Dr Matheson/Ms Reilly	
8.2	Invite Professor Dekeyser to join Conference Programme Committee	Ms Frey	
10.1	Put staff appointments on June 2015 Board Agenda	Dr Matheson	
14.1	Inform Mr Tsakonas re Patras 2017	Dr Matheson	
DISCUSSION SLOT			
1.2	Annual Conference paper to be revised	Ms Reilly	
1.2	Secure moderator for Knowledge Café and Vision 2027 session	Ms Reilly	
1.2	Annual Conference paper to be issued in both March and May 2015 mailings	Ms Reilly/Dr Matheson	
3.1	2014 Compact Plan to be sent out in May 2015 mailing	Ms Reilly/Dr Matheson	
5	Discussion Slot in June 2015 to be on LIBER partnerships	Ms Frey/Ms Reilly	

DISCUSSION SLOT: 19 FEBRUARY 2015: 10.30-13.00

AGENDA

1. STRATEGY 2013-2015

1.1. Paper for Annual Conference London 2015

Ms Hormia-Poutanen gave a short presentation at the start of the Discussion Slot and highlighted the proposed five year strategy, high levels goals, the proposed survey of LIBER Libraries and the Vision for 2027. There would be a paper for the 2015 Annual Conference; means of engaging LIBER Libraries in the process; and the Vision for 2027. The Executive Board would divide into two groups to examine: (1) how to proceed with a

survey of LIBER Libraries, covering the services needed, communications, projects, etc.; and (2) how to prepare the 2015 Plan, involving Steering Committee Chairs.

1.2. High Level Goals: Feedback on Paper

Ms Reilly presented her pre-circulated paper on Strategic Directions, which would be the basis of the paper for the Annual Conference. The overall aim was to enable LIBER Libraries to understand how LIBER's Strategic Plan could assist them. Four high level strategic directions had been identified with linked Key Performance Indicators. They were: *Developing Leadership in Changing Times*; *Supporting the Case for Research Libraries*; *Enabling Open Science*; and *Fostering New Models for Libraries*. In discussion, the following points were made: Mr Roche suggested the inclusion of EU Projects in order to show LIBER's involvement, with links to the Key Performance Indicators, and he thought that, for balance, the paper ought also to include education and students. Mr Anglada suggested that the physical library should be included. Dr Horstmann noted the omission of cultural heritage and collections and making collections usable and for public engagement. In conclusion, the Board decided the following in relation to individual sections of the paper.

- *Strategic Directions*: include economic impact in the description.
- 1.1. *Developing Leadership*: include trends in education and in librarianship; include the need for change programmes; include physical library and the needs of human beings in new virtual environment; a blended service; education and students
- 1.2. *Supporting the Case*: should refer to LIBER partnerships in order to place LIBER in the international landscape; include advocacy.
- 1.3. *Enabling Open Science*: include cultural heritage and collections and offering them for use beyond institutional boundaries; digital humanities; reuse; sharing of metadata as the basis of Open Science; define Open Science since not only science;
- 1.4. *Fostering New Models*: include the digital learning environment; MOOCs; digital assets; self-evaluation; how to involve users; user led service design. Physical library should be included here, too.

It was agreed that Best practices and case studies in new digital services (currently in 1.4) should be moved to 1.3.

The Key Performance Indicators in the paper were reviewed against the current work of the three Steering Committees, and a three star approach was proposed (*=following; **=important; ***=at the leading edge). These should be sent out to LIBER Libraries as strategic directions only and LIBER Libraries should be invited to fill them in at the Knowledge Cafe at the Annual Conference. The Knowledge Cafe could host 110 delegates, and it was noted that this did not represent all LIBER Libraries. It was agreed that Ms Reilly would obtain suggestions/quotations for possible 'moderator' candidates for the Knowledge Cafe. The information would be sent to LIBER Libraries in both the March 2015 and May 2015 LIBER mailings in order to give LIBER Libraries as much advance notice as possible. The paper would provide the background information and indicate that this was going to be an important part of the Annual Conference.

1.3. Vision 2027

In order to begin the process of developing LIBER's ten year strategy to 2027, a panel session with high level speakers would be arranged at the 2015 Annual Conference. In the discussion of possible candidates, Dr Horstmann mentioned two Chinese speakers (he would send the names to Ms Reilly); and a Rector from a European university ought to be sought. Other panellists could include the European Commission and ARL. It was agreed that in the programme the Panel Session would take place after the Knowledge Cafe and should have the same moderator.

2. FEEDBACK BY LIBER PARTICIPANTS

2.1. High Level Goals and Vision

Feedback from LIBER Participants on the high level goals and Vision 2027 would be taken forward as set out in 1.2 and 1.3 *supra*.

2.2. Expectations and Needs of LIBER Participants

The Board divided into two groups; one group considered the proposed survey of LIBER Libraries; and the other the proposed 2015 Plan. Both groups reported their recommendations in plenary.

Group 1 (2015 Plan): The Plan topics should be copyright; digital collections; leadership skills; and open access. The overall aim should be to involve LIBER Libraries; and there should be deliverables linked to topics, on which the Executive Director could then follow up.

Group 2 (Survey): The key purpose of the Survey was to seek views from LIBER Libraries on the services they wished to have from LIBER and their order of priorities. The Survey should be sent to LIBER Library Directors, or their nominees, and different library categories (e.g. national, university, organisations, etc.) should be differentiated in order to identify the needs of different types of libraries. The Survey should identify LIBER Libraries' priorities for services and should ask them about EU Projects, which they are involved in and whether they regard them as important for them. The Survey should include a general question about library buildings as part of new models for libraries: should more information be required, the Architecture Forum could be invited to consider a more detailed survey. The question of what should be done at the local, national and European level should be discussed with national organisations: this might be handled through a separate survey.

3, LIBER 2015 PLAN

3.1. Compact 2014 Plan

Ms Reilly had pre-circulated a short compact plan covering LIBER's achievements in 2014. Ms Hormia-Poutanen said that it was proposed to send out a short annual report each year to LIBER Libraries to explain what LIBER had achieved. This would be sent out with the May mailing to LIBER Libraries. Any comments should be sent to Ms Reilly.

3.2. Discussion on Drafting the 2015 Plan

See para. 2.2. *supra*.

4. COPYRIGHT

Mr Jonas Holm, Stockholm University Library, gave a presentation on current copyright issues. He outlined the background to economic and moral rights, the Berne Convention and the fair use principle. He explained the EU Legal Framework on Copyright, and noted that until now the UK was the only European country to have legislated for a copyright exemption for text and data mining, although this was also currently under review in Ireland. He noted that the Memorandum of Understanding on Out of Commerce Works in 2011 had not been an EU Directive: this had been followed in 2012 by the Orphan Works Directive 2012.

As Chair, Mr Holm reported on the current work of the LIBER Working Group on Copyright, and the Group's view that licensing was not adequate for text and data mining and that an exemption was required. The EU was carrying out an impact assessment on copyright reform in 2015 with a proposal expected in October 2015. Ms Hormia-Poutanen mentioned that she had attended the recently held EU closed round table at which eleven representatives had given views. The third round table discussion on cross-border issues was being held on 19 February 2015, at which Dr Ayris was representing LIBER. Mr Holm referred to the REDA Report, which would go to a vote in the European Parliament through the JURI Committee in April 2015. He outlined the possible solutions to the text and data mining issue: a copyright exemption, which was what LIBER sought; licensing, the choice of the stakeholders; a redefinition of reproduction right; or an open norm (the last possibly in

the long-term perspective). He considered that the most likely result was a copyright exemption. He indicated that the way forward was to continue updating key messages; launching The Hague Declaration on Knowledge Discovery; launching a workshop in Brussels with MEPs; continuing the dialogue with DG Connect; and co-operation with EBLIDA and IFLA (there would be a workshop at the LIBER 2015 Annual Conference). Ms Hormia-Poutanen said that it would be useful to clarify the roles of LIBER, EBLIDA and IFLA, and Mr Holm confirmed that LIBER was leading on text and data mining. Ms Hormia-Poutanen thanked Mr Holm for his presentation and for answering the Board's questions.

5. TOPICS FOR FUTURE DISCUSSION SLOTS

It was agreed that the topic for the Discussion Slot at the June 2015 Executive Board meeting would be on LIBER and its links and partnerships with other associations and stakeholders.

EXECUTIVE BOARD MEETING: EVALUATION FORM

	LIBER EXECUTIVE BOARD, HELSINKI, 19 AND 20 FEBRUARY 2015	SCORE 1 TO 5: 1=POOR; 5=VERY GOOD	NO OF RETURNS = 8	POSSIBLE SCORE = 40	TOTAL SCORE GIVEN
1	Adequate time was spent on discussing <u>prepared</u> items on the Agenda				40
2	Presenters were well prepared				40
3	Participants came up with new ideas and initiatives				35
4	Chair formulated clear decisions				40
5	Presentations and discussions promoted common understanding and objectives				38
6	All participants were involved in the discussions				27
7	The decisions made included follow-up plans				36
8	The mood of the meeting was good				40