

2022

ANNUAL REPORT

2023





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Girl in library
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WELCOME

Dear colleagues, LIBER partners, friends and readers,

Welcome to the LIBER Annual Report.

The past year has been a milestone in the history and evolution of LIBER. I would like to point out three observations that highlight this development.

In June 2022, after 2 years of online conferences, LIBER was finally able to have its first post-pandemic, in-person event. This marked a very special moment for our community. People were visibly delighted to see each other again face to face, highlighting that LIBER is a human network. It was made clear that we still enjoy the opportunities that in-person gatherings bring. During the pandemic period, we learned two important things we will certainly build on. The first one, is our capacity to adapt our organisation to exceptional circumstances. LIBER was able to maintain and even develop its activities in a very agile and convincing way. The second, maybe less obvious but quite crucial, is the strength of our network and community. This enabled people to keep working together despite the depressing and stressful times we were facing.

For many years, the key event for LIBER has been its Annual Conference. Since December 2022, the portfolio has been enriched by a Winter Event, which took place in Amsterdam. While the Annual Conference is a somewhat traditional event, the Winter Event is closer to an internal workshop. Active LIBER members from various working groups met and developed new ideas and partnerships from inside the community and shared their experience and views. At first, we were wondering if our members would attend in the numbers we expected. It quickly became evident that the Winter Event was a great success.

The past year has also seen the introduction of the new 2023-2027 Strategy. We discussed new directions and planned new actions. As it is a long-term process, the Strategy is in fact, an undergoing action that deeply involves not only the professional community but also the various and numerous partners of LIBER. The main priorities of the new strategy have been approved to deliver an ambitious and comprehensive vision of where research libraries should stand in 2027 and beyond. We envision our community as engaged and trusted hubs delivering state-of-the-art services and advancing open science for the benefit of both the research community and the public.

I invite you to discover the full portfolio of our activities. Enjoy the reading.

Julien Roche
LIBER President



ABOUT THIS REPORT

We take this opportunity to share a summary of our activities from June 2022-May 2023. Take a look at new developments in our Executive Board and LIBER Office. Read about our Working Groups, international projects and network, as well as our value to Participants. Part of this report is structured according to the 2018-2022 Strategy, with sections for each of the three strategic priorities. In addition, we show the new strategy, network growth, upcoming activities and the financial accounts.

OUR MISSION

- Provide an information infrastructure to enable research in LIBER Institutions to be world class;
- Enhance the experience of users in LIBER Institutions, which is enriched by the facilities and services which LIBER can offer;
- Promote and advocate for European libraries in all European and national fora where the voice of LIBER needs to be heard;
- Develop library and information professionals who are innovative and can offer leadership to LIBER and to the national/international library community.

OUR VALUES

- High-quality services for all users of library and information services;
- Intellectual freedom and access to scholarship;
- Collaboration with campus, local, national, European and global partners;
- Stewardship of collections and institutional resources, in the most appropriate format;
- Leadership, innovation and a willingness to embrace opportunities for change;
- Inclusivity, equality of opportunity and fulfilment of potential

REFLECTIONS ON 2022-2023

Anja Smit, March 2023

Executive Board Report

Each year, we report on the main events and achievements from the past reporting period, starting from the date of the previous Meeting of Participants of LIBER.

How happy we were, last year, to gradually resume in-person networking again! Some events moved from online to actual locations, and other activities could finally start. Therefore, there was a lot of action for everyone in the LIBER community, including the LIBER Office. We tried to provide focus where needed, and experiment to maximise support for the LIBER network.

A very special moment this year for LIBER will be the change in the leadership of the LIBER Organisation. In May we said farewell to LIBER Director Astrid Verheusen. During her six years at LIBER, Astrid enhanced LIBER services and led many significant advancements in the organisation. The Executive Board will soon announce Astrid's successor.

Preparing for the LIBER Strategy 2023 - 2027

In 2023, we started implementing the new LIBER Strategy 2023 - 2027. Much of 2022 was dedicated to preparing the organisation of activities. Starting at the Annual Conference in Odense in October 2022, input was gathered from LIBER Participants and the Working Group members on what is needed to achieve our new goals. New Steering Committee Chairs and two co-chairs for the Task Force Rights & Values were appointed.

Summer and Winter Events

We are excited to report that we have had a wonderful in-person Annual Conference in Odense, Denmark in 2022. The LIBER community was finally able to meet after two years of online events. Everyone was so happy to meet again, and to dance after the Conference dinner! In addition, the long overdue and first-ever Winter Event was held in Amsterdam, The Netherlands. The Winter Event focused on bringing LIBER members, especially the Working Groups, closer together, and provided a more intimate atmosphere compared to the larger LIBER Annual Conference.

Finances

The hard work of the LIBER Office staff and strengthening of the LIBER Office's project administration paid off this year. Despite an anticipated loss due to the lingering impact of the COVID pandemic, we saw a positive financial result over 2022. This is a great achievement and remains important for securing the deliverance of services to the Participants of LIBER.

Projects

We have continued to be successful in winning new project funding, mostly from the European Commission. Ten projects are underway, three of which started this year: [DIAMAS](#), [LibrarIN](#) and the [PALOMERA](#) project. LIBER Participants and the LIBER Office continue their involvement as much as possible in both new and ongoing projects.

LIBER Quarterly

Volume 33 no.1 was published in February 2023, and we are happy to report that Heli Kautonen started as Chair of the Editorial Board. Read more in the LIBER Quarterly Report within this publication.

Collaborations

In addition to the regular partnerships of LIBER, significant attention was given to collaboration within important networks, including UNESCO / La Referencia, SCOSS and the EOSC Foundation. Following up MoUs of 2021 with ADBU (France) and DFFU (Denmark), LIBER worked on collaborative studies. As much as possible, activities were taken up by Board Members.

The LIBER Office

Eight staff members work at the LIBER Office, under the leadership of the Executive Director. There has been a significant staff turnover in the last 12 months, including the role of LIBER Director. In May, we thanked Astrid Verheusen for her tremendous contribution to LIBER over the last 6 years of her directorship and started the process to fill this vacancy. For the period of May-September 2023, Martine Pronk will take the role of Interim Executive Director.



The current LIBER Executive Board at the 2022 Annual Conference in Odense, Denmark

Executive Board Composition and Meetings

In Summer 2022, we thanked Jeannette Frey for 4 years of serving as LIBER's President and supporting the LIBER organisation so well during the difficult times of COVID pandemic. The Executive Board of 13 also welcomed three new members and three Board members were re-elected.

The Board met in person again in October 2022 in Uppsala (Sweden) and in Limassol (Cyprus) in February 2023. The Board discussed strategy, updates from the Working Groups and collaborations. Topics of special interest were how to secure the sustainability of the LIBER organisation and the EOSC membership of LIBER.

On 1 July 2021, the Dutch Management and Supervision of Legal Entities Act (WBTR) took effect. This law relates to the articles of association (or foundation statutes) of foundations such as LIBER and obliges LIBER to update some of their statutes' articles by notarial deed. The Board prepared the necessary changes for the Meeting of Participants to approve.

WE PROVIDE FOCUS WHERE NEEDED, AND
EXPERIMENT TO MAXIMISE SUPPORT FOR
THE LIBER NETWORK.



DR GIANNIS TSAKONAS
LIBER Vice President
Director Library & Information
Center, University of Patras



ANJA SMIT
LIBER Secretary-General
Director at DANS (Data Archiving
and Networked Services)



DR HILDE VAN WIJNGAARDEN
LIBER Finance Committee Chair
Director University Library
Vrije Universiteit
Amsterdam



DR HELI KAUTONEN
Library Director
Suomalaisen Kirjallisuuden
Seura – Finnish Literature
Society



DÓRA GAÁLNÉ KALYDY
Deputy Director General,
Library and Information Centre,
Hungarian Academy of Sciences



DR BIRGIT SCHMID
Head of Knowledge
Commons, Göttingen State
and University Library

Executive Board Members



SARA LAMMENS
General Director,
Royal Library of
Belgium



DR LARS BURMAN
Director
Uppsala University
Library



**DR ANDREAS
BRANDTNER MBA MSC**
Library Director
University Library
of Freie Universität Berlin



ANNA CLEMENTS
Director of Library Services
& University Librarian, the
University of Sheffield



CÉCILE SWIA TEK
Director at the University
Library of Paris Nanterre



DR ADAM SOFRONIJEVIC
Deputy Director
University Library "Svetozar
Marković", University of Belgrade



JULIEN ROCHE
LIBER President
Director of Libraries,
University of Lille

"I'd like to warmly welcome our new LIBER board! As a professional community, we heavily rely on the commitment of our members. Thanks to our former and new board members, I know we will confidently face the challenges ahead."

- Julien Roche, new LIBER President

Executive Board Report Continued

Executive Board Elections

On Thursday 7 July, Odense, DK, a vote was held to decide on LIBER's new President and Executive Board Members.

- LIBER's new President **Julien Roche**, took over the Presidency from **Jeannette Frey**
- **Giannis Tsakonas** became LIBER Vice-President
- New EB members: **Anna Clements**, **Dóra Kalydy** and **Sara Lammens**
- Re-appointed EB members: **Lars Burman**, **Adam Sofronijević** and **Cécile Swiatek**

Congratulations to our new President and new Executive Board members. And a warm thank you to those of you who have given us so much time and energy during this past Strategic Period.



Julien Roche, LIBER President, at the LIBER Annual Conference 2022



20 New LIBER members

We are thrilled that additional members have joined us this period:

- **Nova SBE Teresa e Alexandre Soares dos Santos Library**, Portugal
- **University of York Library**, United Kingdom
- **TSU National Science Library**, Georgia
- **NIOD Institute for War, Holocaust and Genocide Studies Library**, the Netherlands
- **National Scientific Agricultural Library of the National Academy of Agrarian Sciences**, Ukraine
- **University of Liège Library**, Belgium
- **Medical University Graz Library**, Austria
- **DANS – Data Archiving and Networked Services**, the Netherlands
- **TU Dublin Library Services**, Ireland
- **University Library of RWTH Aachen University**, Germany
- **Estonian University of Life Sciences Library**, Estonia
- **Scientific and Technical Library of the National Technical University of Ukraine – Igor Sikorsky Kiev Polytechnic Institute**, Ukraine
- **Unimore Libraries**, Modena, Italy
- **MUNI, Institute of Computer Science (Masaryk University)**, Czech Republic
- **IE University - Guillermo & Michèle de la Dehesa Library in Madrid & Segovia**, Spain
- **Central Medical Library, Medical University Sofia**, Bulgaria
- **Riga Stradiņš University Library**, Latvia
- **Romanian Library Association**, Romania
- **ICTP Library**, Italy
- **NKUA Library & Information Center**, Greece

We extend a warm welcome to all of our new members – we look forward to working with you in the coming years.

LIBER QUARTERLY

The Journal of the Association of European Research Libraries

Latest issue: [Vol. 33 No. 1](#) Published: 2023-02-07

[LIBER Quarterly](#) (LQ) is the peer reviewed, open access journal of LIBER. LQ moved to [openjournals.nl](#) over a year ago and now we have the first full year of user statistics. There is a dramatic upward swing in the views and downloads of LQ papers (see table). We continue seeing benefits of the implementation of plugins for connecting DOIs, pushing content to the Directory of Open Access Journals (DOAJ) and an increased social media presence.

LQ online activity and impact

Time period	Views	Downloads
2022 (January – December)	74429	72583
2021 (July – December)	6,099	2,688
New publishing platform introduced with enhanced indexing in place and improved social media strategy		
2020 (January – December)	7,344	1,095

Statistics

Of papers published between January and December 2022, the most downloaded article with 2138 downloads was Gasparini, A., & Kautonen, H. (2022): [Understanding Artificial Intelligence in Research Libraries – Extensive Literature Review. LIBER Quarterly: The Journal of the Association of European Research Libraries.](#)



Performance

In 2022 we introduced the content category of practice paper. We are seeing an increase in uptake of this category for those submitting papers to the journal. It is particularly useful for papers derived from LIBER conference presentations. LQ published 10 papers in 2022:

- Guest editorial (1)
- Article (7)
- Review paper (1)
- Practice paper (1)

All papers published in LQ in 2022 received two anonymous peer reviews, as per the LQ policy. A sincere thanks go to all professionals and academics who agreed to undertake peer reviews for LQ in 2022. As of February 2023, there have been 10 papers in review and 4 papers made ready for publication.

Developments

In 2022, the LQ editorial board agreed to establish another new paper category – data papers. A template will be developed and tested during the coming year. In recognition of the difficulty authors have in finding time to write their papers for publication, we agreed a trial programme of online [‘Keep Calm and Write’](#) sessions, hosted by LQ’s Chair of the Editorial Board. The board also agreed to the proposal for exploring a special issue of LQ (in 2023) aligned with LIBER’s strategic vision relating to upholding rights and values.

The LQ Managing Editor continues to work with the LIBER office to promote aligned communications activity and to develop the connection with LIBER’s conference programming committee.



Editorial Board

The LQ editorial board got together for hybrid meetings in July and December 2022. Heli Kautonen was appointed as the new LIBER Quarterly Chair of Editorial Board. We are actively looking for board members, particularly those with expertise and interest in open data and the use of emerging technologies (like AI) in Libraries. We are also seeking additional support with editing activities.

STATEMENTS

- July 2022 [LIBER Statement Regarding Out-Of-Commerce Works](#)
- July 2022 [Joint Statement: The Digital Services Act – Education and Science Require Better Policy Making Procedures](#) (LIBER Copyright and Legal Matters Working Group, IFLA, Knowledge Rights 21, SPARC Europe and COAR)



[liberquarterly.eu](#)

Editorial Board members

CHAIR OF THE EDITORIAL BOARD
Heli Kautonen *Finnish Literature Society (Suomalaisen Kirjallisuuden Seura), Finland*

MANAGING EDITOR
Trudy Turner *University of Kent, United Kingdom*

EDITORIAL BOARD
Ann-Sofie Axelsson *Chalmers University of Technology, Gothenburg, Sweden*

Raf Dekeyser
KU Leuven, Belgium

Göran Hamrin
Uppsala University, Sweden

Angela Repanovici
Transilvania University Brasov, Romania

Christian Schlögl
University of Graz, Austria, Austria

Aurélie Terrier
Université de Lausanne, Switzerland

Cristóbal Urbano
Universitat de Barcelona, Spain

Julian Warner
Queen's University Belfast, United Kingdom

Wilhelm Widmark
Stockholm University Library, Sweden



LIBER EVENTS 2022/23

19 April 2023

[LIBER Quarterly Keep Calm and Write Sessions](#)

8-9 February 2023

[LIBER Citizen Science Working Group Strategy Seminar](#)

1-2 December

[LIBER Winter Event 2022](#)

6-8 July

[LIBER Annual Conference 2022 in Odense:](#)

18-20 May

[LIBER Journées for Library Directors](#)

3-5 May

[LIBER Emerging Leaders Programme \(Cohort 5 & 6\)](#)

27 - 29 April

[The 20th LIBER LAG \(Architecture Working Group\) Seminar 2022: 'Designing for Learning and Scholarship: A Challenge for Librarians, Architects, and All'](#)

Webinars, Events & Conferences LIBER participated in

27 April

[LIBER and SciStarter Webinar – Citizen Science at your Academic Library: Ideas and Inspirations](#)

29 March

[Global Sustainability Coalition for Open Science Services \(SCOSS\) webinar: Keeping open infrastructure open: The SCOSS 4th pledging round info session](#)

21-22 March

[ReCreating Europe: Final Conference](#)

8 December

[ReCreating Europe: Platforms' content moderation & accountability – Evaluating the present and looking into the future](#)

25 October

[Data Notes on Open Research Europe \(ORE\): Maximizing the Visibility & Discoverability of Research Data](#)

20 October

[ORE Medicine and Health Webinar](#)

21 September

[ReCreating Europe Workshop: Copyright flexibilities: Mapping, Explaining, Empowering](#)

13 September

[Community Hubs for Citizen Science: Building Capacity through Libraries and Universities](#)

31 August

[Fostering Change: Challenges And Opportunities For Integrating Open Science And Citizen Science In HEIS](#)

7 July

[From Open and Citizen Science to Activism: Roles for Academic Staff](#)

14-16 June

[Dataverse Community Meeting 2022 \(virtual\)](#)

10 June

[Cultural Heritage Threats and the Role of Citizen Engagement Inside and Outside Universities](#)

9-10 June

[Sixth Workshop on Intellectual Property Rights in Szeged \(WIPS\) 9 June | Open Research Europe: Key Synergies for an Open and Sustainable Platform](#)

9 June

[Open Research Europe: Key Synergies for an Open and Sustainable Platform](#)

In case you missed them or want to see them again, have a look at all our [webinar recordings](#) on our website.

COLLABORATIONS, PARTICIPATIONS, JOINT ACTIONS



- Series of talk with Elsevier: [FIM4L Working Group in Talks with Elsevier – Towards Federated Access Best Practices](#)
- Open Access Week 2022: [Developing policies and practices for fully-open access landscapes – Update from the LIBER Open Access Working Group](#)
- [Joint Strategy to Strengthen the European Repository Network](#)
- Several LIBER Board and Working Group members attended the [39th Chapter of the Focus on Open Science](#) event series in Budapest - organised by Scientific Knowledge Services, Electronic Information Service National Programme / Library and Information Centre of the Hungarian Academy of Sciences and in collaboration with UCL Press and LIBER.
- [Call for Proposals: DFFU-LIBER study: Public-Private Partnerships and Collaborations in the Context of Library Technology: A Landscape Analysis in Denmark 2023](#) will soon begin
- [Call for Stakeholder Panel Members: LibrarIN Project](#)
- [Joint response](#) to the 'Council conclusions on high-quality, transparent, open, trustworthy, and equitable scholarly publishing'

PROJECT EVENTS, WORKSHOPS AND WEBINARS

- KR21 Webinar - Enabling the Reuse of the Scholarly Publication: Modus Operandi et Modus Desiderandi
- DIAMAS Workshop – Understanding Institutional Publishing at our Winter Event
- Citizen Science in libraries: CeOS_SE Project and LIBER Citizen Science Working Group Workshops
- Open Research Europe: Fast, Inclusive and Open
- Takeaways from the Open Research Europe Workshop: 'Key Synergies for an Open and Sustainable platform'
- SSHOC Project Closure – Realising the Social Sciences and Humanities Part of the European Open Science Cloud
- Recap on the 'Open Up Museums!' Event – reCreating Europe Project
- ReCreating Europe: Platforms' content moderation & accountability – Evaluating the present and looking into the future
- The empty library? The urgency of solutions to unsustainable eBook markets
- Book Digitisation, Online Access and Lending: What Infrastructure is Needed for Success?
- How Do We Fix eBook Markets? A Discussion on the Future of Libraries and Authorship
- The European Language Equality Project (ELE) – Round Up
- The INOS Project Closure – Integrating Open and Citizen Science into Higher Education

NEW PROJECTS

- DIAMAS - Developing Institutional Open Access Publishing Models to Advance Scholarly Communication
- Palomera Project - Policy Alignment of Open Access Monographs in the European Research Area
- LibrarIN Project - Value Co-Creation and Social Innovation for a New Generation of European Libraries

LIBER INSIDERS

- | | |
|------------------------------------|-----------------------------------|
| #12 JANUARY 2022 | #21 OCTOBER 2022 |
| #13 FEBRUARY 2022 | #22 NOVEMBER 2022 |
| #14 MARCH 2022 | #23 DECEMBER 2022 |
| #15 APRIL 2022 | #24 JANUARY 2023 |
| #16 MAY 2022 | #25 FEBRUARY 2023 |
| #17 JUNE 2022 | #26 MARCH 2023 |
| #18 JULY 2022 | #27 APRIL 2023 |
| #19 AUGUST 2022 | #28 MAY 2023 |
| #20 SEPTEMBER 2022 | |

QUARTERLY LIBER MAILINGS

The five-year period 2018-2022 promises to bring radical changes to the research landscape.

- Quarterly May 2022 LIBER mailing
- Quarterly August 2022 LIBER mailing
- Quarterly November 2022 LIBER mailing
- Quarterly March 2023 LIBER mailing



SASKIA SCHELTJENS
Head of Research
Services at the
Rijksmuseum

[Read interview](#)



JOY DIJKSMAN
Open Access Officer,
Erasmus University
Library

[Read interview](#)



FRANS MAST
Director of the Medical
Library, Erasmus MC in
Rotterdam

[Read interview](#)

WICHOR BRAMER
Biomedical Information
Specialist, Erasmus MC

[Read interview](#)



PATRICK PEIFFER
Head of Digital
Library Consortium,
Luxembourg's National
Library

[Read interview](#)



THOMAS KAARSTED
Deputy Library Director at
the University Library of
Southern Denmark

[Read interview](#)

**A CONVERSATION WITH
FILIPPOS TSIMPOGLOU:**
The career and
achievements of Greece's
National Librarian
(special transcript released
after Filippou's death)

[Read interview](#)



ROXANA DINU
Digital Librarian at the
National Library of
Romania

[Read interview](#)



Strategic Directions INNOVATIVE SCHOLARLY COMMUNICATION



During the 2022 Annual Conference in Odense, Giannis Tsakonas became the Vice-president of LIBER. He handed over the chairmanship of the Innovative Scholarly Communication Steering Committee to Dora Gaálné Kalydy, our newly elected Board member. The change took place online in August 2022. We are strengthening and expanding the roles of research libraries through our **Open Access, Copyright & Legal Matters, Educational Resources and Citizen Science** working groups.

Open Access

At the Annual Conference in Odense, they held two webinars: "Four Urgent Recommendations for Open Access Negotiations with Publishers" and Assessing, Financing and Maintaining Open Access infrastructure – a New Role for Libraries." In October, after attending the Open Access Week 2022, the LIBER OA group shared some **OA insights** and experiences to follow the latest developments towards the mainstreaming of fully OA publishing principles.

They further participated in the development of the **Think, Check, Submit teaching tool**. In October, after attending the Open Access Week 2022, the LIBER OA group shared some **OA insights** and experiences to follow the latest developments towards the mainstreaming of fully OA publishing principles.

Copyright & Legal matters

A Joint Statement was signed in July, on **The Digital Services Act** – Education and Science Require Better Policy Making Procedures. In August the European Commission issued a study entitled: **Study on EU copyright and related rights and access to and reuse of scientific publications, including open access**. The **LIBER Secondary Publishing Right Model Law** was referenced and evaluated. In October, the group released a **Secondary Publishing Rights Position Paper** together with the KR21 Programme.

Educational Resources

A workshop on "Sharing and Caring" was held by the Educational Resources Working Group at the 2022 LIBER Conference in Odense. A **new focus to work on open textbooks** was announced at the end of February 2023, as was a call for new members. Are you interested in joining the group? Please have a look at the **scope of the working group** and fill in the **membership form**. The group is preparing a workshop on "How can we enhance the discoverability of open textbooks? Hands-on workshop and discussion," in preparation for the LIBER Annual Conference in Budapest.

Citizen Science

Two workshops were held at the UKSG 2022 (United Kingdom Serials Group) in May 2022. The CS Working Group held a workshop at the Annual Conference, "Open to Society" as well as organised a poster. In August, the group participated at Integrating Citizen Science at Universities at the INOS Project closing event – **Fostering Change: Integrating Open and Citizen Science at HEIs** at Leiden University Library. The group is involved in two ongoing projects: one of LIBER **CeOS SE Project**, and another that LIBER is not officially part of, called **LibOCS** (University libraries strengthening the academia-society connection through citizen science in the Baltics).

A presentation was published in August on Zenodo by the group: **Citizen Science Guides and Enhanced OA Publishing**. The group also organised a **workshop at the LIBER Winter Event** to train the LIBER network on how to engage citizens in citizen science projects, producing a video in the process: **Example of a movie for citizen science recruitment** (a fictional research project).



Anne Kathrine Overgaard,
Head of External Projects at the Faculty
of Health Sciences, University of
Southern Denmark (SDU):

**"Jump in, do Citizen Science
– it is not always easy,
but it is good fun."**

International projects



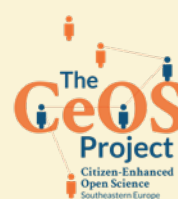
ReCreating Europe - Rethinking Digital Copyright Law for a Culturally Diverse, Accessible, Creative Europe
LIBER participated in the G.L.A.M. (galleries, libraries, archives, and museums,) activities of the project, and leads the Work Package on Dissemination, Engagement & Outreach, including training activities. The project had its final conference in March 2023, in Brussels. The Open Up Museums! Workshop in Trento, Italy focused specifically on copyright and access to digital culture in the GLAM sector, as demonstrated in the blog post, "Recap on the 'Open Up Museums!' Event – reCreating Europe Project". LIBER also created [video tutorials](#), (together with project partners) tailored to each stakeholder group.

“An open museum is a means to bring culture to everyone, everywhere, in every condition. This is why we commit spreading our culture and the Egyptian culture as a means of communication with everyone around the world. This is why we involve minority communities and people who live in difficult situations, like prisons and hospitals, to virtually visit our museum. We bring the museum to the people with our online collections and activities.”

Alessia Fassone, Curator at the Egyptian Museum, Turin



ORE - Open Research Europe is an Open Access, peer-reviewed publishing platform for beneficiaries of Horizon 2020 funding. LIBER is a partner in the project and spearheads efforts to engage research libraries and other stakeholders who could benefit from the platform. Our activities include organising workshops, webinars and trainings for the platform. We ensure that all project news reaches the right audiences within the Open Access landscape in Europe. A representative of ORE hosted a session at the Winter Event 2022 and presented: [How the Open Research Europe Publishing Model Promotes Community. A workshop, ORE Project Workshop on Sustainability – Plans for a Future-Proof and Robust Publishing Platform](#), was held earlier this year.



CeOS_SE - Citizen-Enhanced Open Science in South-Eastern Europe Higher Education Knowledge Hubs

The CeOS_SE project aims to raise awareness and mainstream Open Science (OS) and Citizen Science (CS) practices in Southeastern Europe. LIBER is the project coordinator and supports all project activities. All members of this project are LIBER members as well, solidifying our position, our dedication, as well as collaboration within the LIBER community. Watch a brief [introduction of our involvement](#) in the project from our LIBER office. Findings of the first two completed studies – Recommendations for academic and research libraries within Citizen-Enhanced Open Science and Upscaling collaboration between academic and public libraries for CeOS in SE Europe – were presented at the Winter Event 2022.



The KR21 - Knowledge Rights 21 programme aims to mobilise Europe's libraries to engage with others across the access to knowledge movement and build momentum towards long term copyright reform. LIBER managed the Communications Work Package of the project in Q4 of 2022. It is now leading the [Secondary Publishing Rights Work Package of the KR21 Programme](#). To start, the team is conducting a study to understand the factors, incentives, obstacles and practices that helped to shape the legislative framework for Open Access in several European Countries. The project is called Project Zero.



DIAMAS - Developing Institutional Open Access Publishing Models to Advance Scholarly Communication

DIAMAS is developing a European Reference Standard in the domain of institutional publishing. It aims to improve the efficiency, quality, and good practices of publishing activities and services in the European Research Area (ERA) at all institutional levels. LIBER is responsible for the website, communications, engagement and other activities. In their workshop at the Winter Event 2022, the project members already presented [Understanding Institutional Publishing \(Slides on Zenodo\)](#).



LibrarIN - Value Co-Creation and Social Innovation for a New Generation of European Libraries

The LibrarIN Project is looking at ways that libraries can develop new functions, services and engagement with the individuals, organisations and communities they serve. As leaders of WP6 (Dissemination, Communication and Sustainability), LIBER heads the dissemination of project results and awareness-raising within the scientific and policy community, stakeholders in general, practitioners and citizens. LIBER will also use its network of research libraries and connections within the library community to contribute to mapping exercises and will play a decisive role in stakeholder engagement tasks. The project's latest participation was in the 32nd Conference of the European Association for REsearch on SERvices (RESER), in Paris, which took place in December 2022, about a month following the project's launch.

“Value co-creation is often defined as the involvement of citizens in the initiation and/or design of public services. However, we need to link co-creation to the value generated at the end of the production process too. The vision of LibrarIN is to discover, analyse and provide managerial and policy recommendations for transformative strategies that integrate the co-creation of value in public libraries through the introduction of a new paradigm of public service and social innovation.”

Anna Triantafyllou, LibrarIN Project coordinator, Athens Technology Center



INOS - Integrating Open and Citizen Science into Active Learning Approaches in Higher Education (concluded August 2022)

For the past three years, LIBER has participated in the Erasmus+ funded project INOS (Integrating Open and Citizen Science in Higher Education Learning Approaches). On 31st August 2022, INOS project partners joined together with local Open Education and Open Science advocates for the event [Fostering Change: Challenges and Opportunities of Integrating Open and Citizen Science in Higher Education](#), held at Leiden University Library. The event was a final opportunity for the INOS project to share outputs and determine how these results will be sustained in future activities.

“Open Science as content and Open Science as an educational method – there are many opportunities.”

INOS final event participant

“The involvement of LIBER in the INOS project gave us the opportunity to see how we can create the vital space for open science and innovation to flourish in the academic environment.”

LIBER Vice President
Giannis Tsakonas



Strategic Directions

DIGITAL SKILLS AND SERVICES

We are developing research libraries as hubs for digital skills and services in both physical and virtual environments, and contributing to this goal through our **Digital Scholarship and Digital Cultural Heritage Collections** and **Leadership Programmes** working groups.

Digital Scholarship and Digital Cultural Heritage Collections (Formerly Digital Cultural Heritage and Digital Humanities)

The Digital Scholarship and Digital Cultural Heritage Collections Working Group (DSDCH WG) developed a new workplan that was put in place in July. Their teams have been reorganised as such: Responsible use of digital collections (formerly Digital Collections) (led by Marian Lefferts and Rossitza Atanassova), Digital Competencies /Providing expertise (led by Caleb Derven and Lotte Wilms), Building Relationships (led by Liam O'Dwyer and Sarah Ames), Emerging theme: Digital impact (led by Nora McGregor). At the Annual Conference 2022, the DSDCH WG held a pre-conference workshop: Digital Scholarship Now! which presented a series of lightning talks showcasing some of the most innovative responses and/or provocations to the most pressing questions currently affecting the digital scholarship community today. At the Winter Event, the group held a workshop that introduced the idea of the group producing a Guidebook/ Online resource. As an outcome of the workshop, draft personas for the online resource prototype were created by LIBER members.

Leadership Programmes

The first Emerging Leaders (ELP) seminar – Cohort 6 – took place from 3 to 5 May 2022 at ENSIB (École Nationale Supérieure des Sciences de l'Information et des Bibliothèques), Lyon. LIBER Journées 2022 followed in Budapest on May 18-20, 2022. A [promotional video](#) and a leadership programmes poster were also produced. A total of 13 participants took part in the programme. At the LIBER Annual Conference an Alumni workshop Leadership course took place, as well as a workshop on leadership in 'Positioning the library as a valued

partner in our universities in an open science world.' The final meeting for Cohort 5 took place on Tuesday 5 July 2022 at the University of Southern Denmark campus in Odense. The group held a Leadership Workshop at the LIBER Winter Event. The planning of the next LIBER Journées 2024 and ELP seminar, Cohort 6, are in the works. A brainstorming for Journées topics resulted in a tentative: "Trusted leadership and challenging times". The programme has a new chair: Anja Smit, as well as two new members.

International project



ELE - European Language Equality (concluded)

A core role of LIBER in the project has been the creation of a [report](#) which surveyed and interviewed our Participants on the imbalance between European languages in terms of the support they receive through Language Technologies (LTs). The project concluded in June 2022. A [blog post](#) was published following the project's round up.



[Andrej Vrcon](#), LIBER's Head of Projects:

"The ELE project gives LIBER the opportunity to develop knowledge and raise awareness of language technology within the library community and highlight the role this could play in the future. We see this as an important topic for open science and scholarly communication that should be on the agenda for research libraries.



Strategic Directions

RESEARCH INFRASTRUCTURE



We promote the development of interoperable and scalable infrastructure — which supports sustainable knowledge and is seamlessly linked with institutional services — through our **Research Data Management**, **Federated Identity Management for Libraries**, **Linked Open Data**, **Data Science in Libraries** and **LIBER Architecture Group (LAG)** working groups.

Research Data Management

In addition to publishing [The FAIR Guidelines for Libraries](#), the RDM WG contributed a workshop to the LIBER conference, [Data management cooperation in practice: Lesson learned](#). The group continues its work and planning activities, and new members are always welcome. The group organised a very successful workshop [Data Management in Libraries](#) at the 2022 LIBER Winter Event and aims to have another workshop at LIBER 2023. Members are planning to finalise and publish videos on different roles of library staff in data curation. RDM WG group has finalized its work on an updated guide to FAIR practices in research libraries. This includes action points on how to engage researchers with research data management and the FAIR data principles. The RDM WG is planning to produce and publish a factsheet: Basics on DMPs for librarians.

Federated Identity Management for Libraries (FIM4L)

The group held a series of conversations with Elsevier and summarized its views on challenges and opportunities related to federated access in a blog post entitled: [FIM4L Working Group in Talks with Elsevier – Towards Federated Access Best Practices](#). The FIM4L WG published a second version of [10 Implementation Principles for single sign on \(SSO\)](#), while collecting feedback from libraries and publishers. The group presented its work on federated authentication with SSO to UN libraries. At the Winter Event, they organized a workshop on "Understanding federated authentication to library e-resources".

Data Science In Libraries (DSLlib)

The Data Science in Libraries (DSLlib) Working Group had several focuses for the previous strategic period: [Data stewardship](#), [Research data management](#), [Semantic Interoperability and Open Linked Data](#). To serve their goals, they sent out a [survey to map the presence of data science in research libraries](#). The DSLlib WG contributed a workshop during the Winter Event, on "Data Science in Libraries: Landscape Analysis & Survey II", a follow-up on the workshop held at LIBER 2022

LIBER Architecture Group (LAG)

The LIBER Architecture Group held a seminar in Luxembourg from 27-29 April 2022. [A summary of the event](#) was published by the LIBER Office and all presentations have been made available via Zenodo. An interactive workshop organised by the working group during the LIBER Winter Event 2022 produced a stream of ideas for architects designing libraries and how to categorise information in their database. The next [LAG Seminar will be held in 2024](#) at the Royal Library of Belgium in Brussels

International projects



MES-CoBraD - The Multidisciplinary Expert System for the Assessment & Management of Complex Brain Disorders

The MES-CoBraD project seeks to improve early, accurate, and comprehensive diagnosis of CoBraD through the multisource-multidisciplinary MES-CoBraD Assessment Protocol. Furthermore, the project aims to engage citizen scientists throughout the project cycle and LIBER's network will help facilitate this objective. LIBER leads project activities related to stakeholder engagement activities and opportunity-based dissemination.

LIBER also participates and supports the development of legal and ethical frameworks, landscape analysis and methodology, RWD acquisition pilots, and awareness-raising, dissemination and communication. LIBER presented a [poster on Data Management in the MES-CoBraD Project](#) at the LIBER Annual Conference 2022. Several deliverables from the project are also available on [Zenodo](#).

ANNUAL CONFERENCE 2022 IN ODENSE



Delegates at the LIBER Annual Conference 2022 in Odense, Denmark

The 2022 Annual Conference was hosted by the University of Southern Denmark (SDU) Library in Odense, Denmark. After two-years of online conferencing, the event was sold out. Everyone was delighted to see each other again in Odense. What a difference it made in networking, conversations, and overall activities. Thanks to the friendly staff – a cooperation between SDU and LIBER – the participants appreciated a smooth organisation and atmosphere.

Here are some key numbers we collected:

- 3 Keynote Speakers
- 2 Panel Discussions
- 12 Parallel Sessions
- 10 Workshops
- 12 Posters
- 59 Exhibitors
- 393 Delegates
- 1 #2Odense22 Twitter Competition Winner

All presentations from the LIBER 2022 sessions can be downloaded from our [LIBER 2022 Zenodo Community Page](#). Official photos (by [Saif Shneyin](#)) can be found on [Flickr](#).



LIBER WINTER EVENT 2022



Participants at a feedback session at the LIBER Winter Event 2022

LIBER's first Winter Event was held at VU Amsterdam, on 1-2 December 2022. Around 100 attendees from our member libraries and project partners all over Europe came together to discuss the most important topics for research libraries.

In a more intimate atmosphere to the LIBER Annual Conference, the event allowed our core Participants the chance to meet, discuss and collaborate on topics such as Citizen Science, open peer review, federated identity management, architecture in libraries and digital cultural heritage. The event also marked the beginning of the new LIBER strategy.

We are already looking forward to the next Winter Event which will take place at the European University Institute, Florence, Italy. We can't wait to see you there!

Highlights

Working Groups' observations on working together:

- Members' engagement and commitment is the foundation of the group.
- Present and enthusiastic leadership is vital to a group's success and progress.
- A clear work plan and goals are essential.
- More people working together on one topic is more effective.
- Focussing on less, brings more results.
- Working Groups need more support from LIBER, in guidance on goals and strategies.
- Working together and networking remotely can be very productive.

Please look at our [Winter Event Zenodo Community](#) for a collection of speakers' slides.





NEW LIBER STRATEGY 2023-2027

Our strategy for the period 2023-2027 focuses on leading developments to get ahead of radical changes happening in the research landscape. We have identified top driving factors that will affect research libraries and LIBER and formulated strategic undertakings to maintain our strong position in enabling world-class research.

Strategic Component: Research Libraries as Engaged and Trusted Hubs

By 2027, research libraries will be engaged and trusted hubs of their user communities, collaborating with each other and with local, national and international stakeholders in their role as change agents and facilitators, and taking up task in public engagement in research.

WORKING GROUPS:

LIBER Architecture Working Group (LAG)
LIBER Citizen Science Working Group
LIBER Copyright and Legal Matters Working Group

International Projects:

CeOS_SE Project Knowledge Rights 21
ReCreating Europe Project LibrarIN

Strategic Component: State-of-the-art Services

By 2027, research libraries will provide forward-looking, state-of-the-art services for collections, publishing, and curation of information and (meta-)data. These services will be relevant to and tailored for user groups inside and outside academia.

WORKING GROUPS:

LIBER FIM4L Working Group
LIBER Data Science in Libraries Working Group
LIBER Research Data Management Working Group

Strategic Component: Advancing Open Science

By 2027, in collaboration with researchers, research libraries stimulate, facilitate, co-develop and manage infrastructures and practices designed to take Open Science to the next level.

WORKING GROUPS:

LIBER Open Access Working Group
LIBER Educational Resources Working Group

International Projects:

Palomera
Diamas
MES-CoBraD
ORE

Strategic Component: Upskilling the Library Workforce

By 2027, the staff of research libraries have the necessary knowledge, confidence and skills to take on the organisational and technological changes enabling the new roles and tasks of research libraries. The first quarter of 2023 was spent aligning the plans of both working groups, and finding the common nominator or elements of synergy under the Upskilling SC.

WORKING GROUPS:

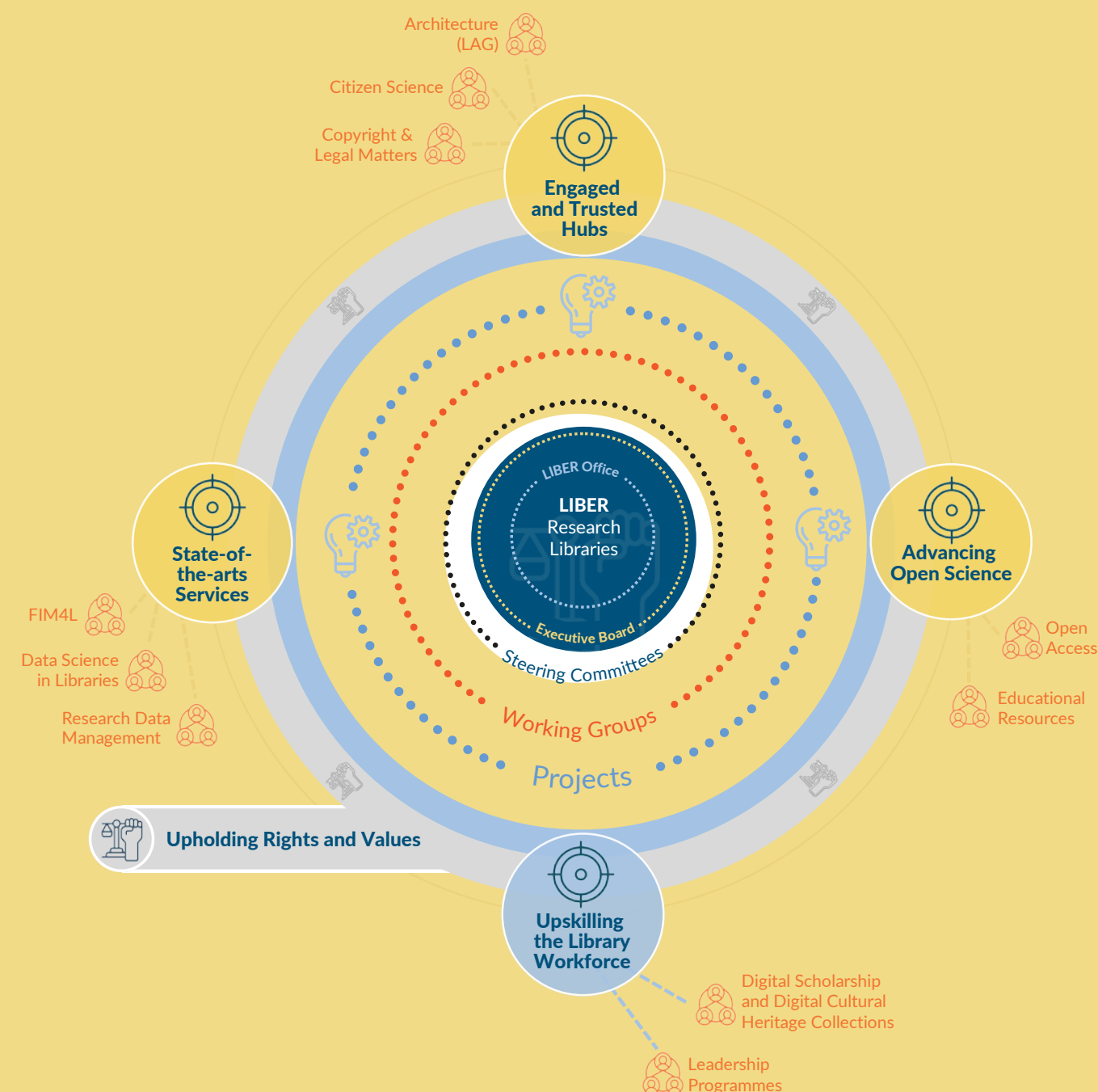
LIBER Leadership Programmes Working Groups
LIBER Digital Scholarship and Digital Cultural Heritage Collections Working Group (DSDCH)

Strategic Component: Upholding Rights and Values

By 2027, research libraries embody and uphold values of integrity, diversity and inclusion inside and outside the research community. Although there is no defined Steering Committee for this element, we view it as being under the ownership of all of LIBER. How we it will be concretely reflected in the strategy will be discussed during the coming year.

[DOWNLOAD A PDF OF THE
LIBER STRATEGY 2023-2027](#)

ORGANIGRAM LIBER STRATEGY 2023-2027



[DOWNLOAD A PDF OF THE
LIBER STRATEGY ORGANIGRAM](#)

LIBER ANNUAL ACCOUNTS 2022

Accounts

LIBER's financial position has improved compared to 2021. The financial result for the Foundation for the year ending 31 December 2022 is a surplus of € 147.898,- (2021: a surplus of € 10.638,-). LIBER's capital and liquidity position is currently in order.

By 2022, the negative financial consequences due to the COVID-19 pandemic have been resolved. Overall, both income and expenses have increased, with significant growth in income from projects. This is due to both a growth in the number of projects, and a catch-up in billable work for already ongoing projects following the end of the COVID-19 crisis. This has resulted in a (expected one-off) significant profit in 2022.

Even though the 2022 result is positive, the LIBER organisation depends heavily on temporary project income. It is therefore necessary to increase LIBER reserves to ensure future sustainability. To further strengthen the foundation and face financial challenges with confidence, the positive result from 2022 is partly allocated to appropriated reserves (€ 75.000,-) and partly to general reserves (€ 72.898,-).

Solvency remained roughly the same at 55% in 2022 compared to 57% in 2021 (equity as a percentage of the balance sheet in total).

More information about LIBER's finances can be found in the full 2022 Annual Accounts, sent as part of the May Quarterly Mailing.

INCOME

	2022	2021
FROM REGULAR ACTIVITIES		
LIBER Participants	386.782	399.325
Annual Conference	20.856	8.500
Sponsorship	13.000	20.000
Events and activities	51.200	-
Other revenues	10.971	7.410
	482.809	435.235
PROJECT FUNDING		
SSHOC	124.218	101.758
INOS	40.948	26.258
INOS Provision	17.018-	-
reCreating Europe	127.689	97.394
EOSC WS	-	16.419
Open Research Europe	37.617	26.748
ELE	13.089	23.887
MES-CoBraD	96.441	65.491
Knowledge Rights 21	49.876	16.516
CeOS_SE	195.979	-
DIAMAS	58.193	-
LibrarIN	10.279	-
	737.311	374.471
TOTAL INCOME	1.220.120	809.706

EXPENDITURE

	2022	2021
Personnel costs	622.226	618.083
Executive Board	-	-
Steering Committees	16.208	5.896
Leadership Seminar	23.132	2.000
LIBER Office	81.308	76.818
LIBER Quarterly	3.100	3.711
Promotion and Representation	14.168	8.680
Operating costs	309.540	67.579
Other expenditure	707-	13.510
TOTAL EXPENDITURE	1.068.975	796.277

RESULTS

	2022	2021
FINANCIAL RESULTS	147.898	10.638
NET RESULT	147.898	10.638

ALLOCATION OF PROFIT

	2022
To form Appropriated Reserves	75.000
To add to the General Reserves	72.898

OVERALL, BOTH INCOME AND EXPENSES HAVE INCREASED, WITH SIGNIFICANT GROWTH IN INCOME FROM PROJECTS.



JOIN US AT ONE OF OUR UPCOMING EVENTS

- [LIBER 2023 Annual Conference Budapest, Hungary, 5th-7th July 2023.](#)
Theme: Open and trusted – Reassessing research library values
- [LIBER Winter Event 2023 European University Institute
in Florence, Italy, 23th-24th November 2023](#)

WHERE TO FIND ALL PUBLISHED ITEMS AND MORE?

- Webinars, workshops and other recordings
on the [LIBER YouTube channel](#)
- Publications, presentations and posters on
the LIBER community on Zenodo
- [Twitter, LinkedIn, Facebook](#)
- [LIBER website](#)
- Contact the [LIBER Office](#)

