STICHTING LIBER

at 's GRAVENHAGE

ANNUAL ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

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Assist Registeraccountants B.V.
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To the Executive Board of Stichting LIBER Pr. Willem Alexanderhof 5 2509 LK 's GRAVENHAGE

Apeldoorn, 30 April 2015

51566-15.014

Concerning: Annual Accounts for the Year ended 31 December 2014

Dear Members of the Executive Board

We herewith report to you on the Financial Statements for the year ended 31 December 2014. The report comprises the Auditor's Report and the Financial Statements.

1.1 General

In 2009 the LIBER Association (Ligue des Bibliothèques Européennes de Recherche), established in 1971, was dissolved at the Annual General Assembly in Toulouse, France on 3 July 2009. The Foundation was established on 12 January 2009.

Object

The aim of the Foundation is to represent the interests of research libraries in Europe, their universities and researchers.

The Foundation promotes in particular:

- A. Efficient information services;
- B. Access to research information, in any form whatsoever;
- C. Innovation in end-user services from research libraries in support of teaching, learning and research:
- D. Preservation of cultural heritage;
- E. Efficient and effective management in research libraries.

KvK Oost Nederland 08086450 BTW-nummer NL 808630672B01 IBAN NL 36 INGB0663064503 IBAN NL 07 INGB 0008483999

ING Bank ING Postbank In order to fulfil these tasks the Foundation will develop and systematically support:

- A. The creation and development of a functional network of university libraries, national libraries and other research libraries in Europe;
- B. A goal-oriented collaboration with other organisations in Europe and beyond.

Board of Directors

The management was conducted by Dr I. Lacunza, Executive Director (up to 30 September 2014). From 1 October to 30 November 2014, the management was conducted by Ms. S.K. Reilly, Interim Executive Director, and from 1 December 2014 by Ms. S.K. Reilly, Executive Director.

Executive Board

During 2014 the membership of the Executive Board was:

LIBER Executive Board

- Ms Kristiina Hormia Poutanen (President appointed 3 July 2014)
- Dr Paul Ayris (President up to 3 July 2014)
- Ms Jeannette Frey (Vice-President appointed 3 July 2014)
- Dr Ann Matheson (Secretary-General)
- Dr Matthijs van Otegem (Treasurer)
- Mr Wilhelm Widmark
- Mr Julien Roche
- Dr Claudia Fabian
- Mr Lluis Anglada
- Mr Andris Vilks
- Dr Wolfram Horstmann (appointed 3 July 2014)
- Dr Martin Hallik (appointed 3 July 2014)
- Mr Martin Svoboda (appointed 3 July 2014)
- Dr Márta Virágos (up to 3 July 2014)
- Professor Norbert Lossau (up to 3 July 2014)
- Mr Kurt de Belder (up to 3 July 2014)

LIBER Office

- Ms Susan Reilly
- Ms Dr Izaskun Lacunza (up to 30 September 2014)
- Mrs Friedel Grant-Rother
- Ms Marieke Willems
- Mr Daniel North (from 15 February 2014)
- Ms Yvonne Stigter

1.2 Results

The financial result for the Foundation for the year ended 31 December 2014 is a loss of $\in 28,024$ (2013: profit of $\in 18,189$).

The results for the Foundation can be specified as follows:

in € 1.000	2014	2013
Income	456	414
Expenditure		
Personnel costs	308	252
Executive Board	6	6
Steering Committees	17	15
LIBER Office	47	41
LIBER Quarterly	5	2
Promotion and Representation	4	2
Operating costs	97	80
Other expenditure	5	3
	489	401
	33-	13
Financial results	5	5
Net result	28-	18

For more detail we refer you to the figures in the Annual Accounts (including the notes to the Profit and Loss Account).

1.3 Financial Position

Below we provide an analysis of the Foundation's financial position, based on the balance sheet.

in € 1.000	31 December 2014	31 December 2013
In short term available		2.5
Receivables	7	36
Liquid assets	624	595
	631	631
Less: current liabilities	128	100
Working capital	503	531
Funding constituted as follows Equity	503	531

For further details we refer you to the balance sheet and the notes to the balance sheet in the Annual Report.

We trust that we have been of service to you and are most happy to provide further explanation if required.

With kind regards

Yours faithfully

Assist Registeraccountants B.V.

R. Logtenberg Registeraccountant



ANNUAL ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2014

2.0 VALUATION PRINCIPLES

General

There are no special regulations for the annual accounts of foundations.

These financial statements are as far as possible stated on the basis of the regulations for companies.

Valuation Principles for the balance sheet

General

Unless stated otherwise, all assets and liabilities are stated at face value.

Tangible fixed assets

The tangible fixed assets are valued at cost less depreciation (33% a year).

Receivables

The receivables are measured at face value less appropriate provisions for the risk of doubtful debtors.

Current liabilities

The current liabilities have a redemption period of no more than one year.

Method of determination of profit

General

The result is calculated as the difference between the net sales and all herewith related costs and other costs which have to be calculated to the accounting year. Income and expenditure are calculated on the basis of the before-mentioned principles of valuation.

Profits are presented in the year in which they are realized, losses are taken into account in the year in which these are foreseen.

Net sales

The presented net sales comprise sales less granted discounts if applicable.

Expenditure

Income is presented in the year in which deliveries or services are completed or the year to which the income is applicable.

Costs are stated in relation with the before-mentioned principles of valuation.

2.1 BALANCE SHEET AS AT 31 DECEMBER 2014

in €, before proposed profit allocation

	- 60			
A				
		-		6
		~7		S)

		31-12-14	31-12-13
Current assets			
Receivables Debtors Other receivables	1.1 1.2	1.525 4.815	9.965 26.105
		6.340	36.070
Liquid assets	1.3	624.220	594.479
Total		630.560	630.549

The notes on the balance sheet are set out in the Report at 2.3 on page 11-12.

EQUITY AND LIABILITIES		04.40.4		24.40	_
		31-12-1	4	31-12-1	3
Equity					
General Reserves Special Purpose Reserves:	1.4	466.698		420.735	
LIBER Rankings Study	1.5	-		20.431	
LIBER EC Project Fund	1.6	64.154		71.497	
Result for the Financial Year	1.7	28.024-		18.189	
			502.828		530.852
Current liabilities					
Creditors		34.362		10.101	
Taxes and social insurance premiums	1.8	9.761		9.031	
Other liabilities	1.9	83.609		80.565	
			107 720		00.007
			127.732		99.697
Total			630.560	••••	630.549

630.549 -----

2.2 PROFIT AND LOSS ACCOUNT 2014

in €

	20	14		2013	
2.1		230	.676		244.944
2.2		225	.095		169.389
		455	.771		414.333
2.3	250.448			204.757	
2.4	28.863			21.354	
2.5	28.182			26.172	
2.6	6.073			5.586	
2.7	17.125			15.150	
2.8	46.948			40.943	
2.9	4.637			2.434	
2.10	3.593			1.199	
2.11	97.421			80.324	
2.12	5.562			2.952	
l -11-		488	3.851		400.871
	-	33	.080-		13.461
e					
2.13		5	.056		4.728
	_		.024-		18.189
	2.3 2.4 2.5 2.6 2.7 2.8 2.9 2.10 2.11 2.12	2.1 2.2 2.3 2.4 28.863 2.5 28.182 2.6 6.073 2.7 17.125 2.8 46.948 2.9 4.637 2.10 3.593 2.11 97.421 2.12 5.562	2.2 225 455 2.3 250.448 2.4 28.863 2.5 28.182 2.6 6.073 2.7 17.125 2.8 46.948 2.9 4.637 2.10 3.593 2.11 97.421 2.12 5.562 488 33	2.1 230.676 225.095 455.771 2.3 250.448 2.4 28.863 2.5 28.182 2.6 6.073 2.7 17.125 2.8 46.948 2.9 4.637 2.10 3.593 2.11 97.421 2.12 5.562 488.851	2.1 230.676 225.095 455.771 2.3 250.448 204.757 21.354 26.172 26 6.073 5.586 2.7 17.125 15.150 40.943 2.9 4.637 2.434 2.10 3.593 2.11 97.421 80.324 2.12 5.562 488.851 33.080-

2.3 NOTES TO THE BALANCE SHEET AS AT 31 DECEMBER 2014

in €, before proposed profit allocation

These notes refer to the Balance sheet 2.1 on page 8.

ASSETS

Currents assets

Receivables					
		31-12-14	1	31-12-13	3
<u>Debtors</u> Debtors Less: provision for doubtful debtors	1.1	5.105 3.580-		13.545 3.580-	
			1.525	==:	9.965
Other receivables	1.2	31-12-14	1	31-12-13	3
VAT Other receivables	1.4	- 4.815		11.081 15.024	
		===:	4.815	====	26.105
Liquid assets	1.3				
Current bankaccount ING Bank Savings bankaccount ING Bank Savings bankaccount ASN Bank Savings bankaccount SNS Bank		269.371 101.406 125.103 128.340		241.260 100.000 125.000 128.219	

624.220

594.479

Equity and liabilities			
Equity			
General Reserves Balance sheet as at 1 January Result allocation previous accounting year		2014 420.735 45.963	2013 420.735
Balance sheet as at 31 December		466.698	420.735
Special Purpose Reserve: LIBER Rankings Stu	udy		
1.5 Balance sheet as at 1 January Result allocation previous accounting year			24.000 3.569-
Balance sheet as at 31 December		-	20.431
This Special Purpose Reserve is for the LIBER	Rankings Study expenses.		
Special Purpose Reserve: EC Project Fund			
1.6 Balance sheet as at 1 January Result allocation previous accounting year		71.497 7.343-	 71.497
Balance sheet as at 31 December		64.154	71.497
This Special Purpose Reserve is for the EC-pro	ojects expenses.	=======================================	
Result for the Financial Year 1.7 This is the net result for the year ended 31 Dec	ember 2014 (31 December 2013).		
Current liabilities	31-12-14	31-12-1	3
Taxes and social insurance premiums Salaries tax VAT	9.525 236	9.031	
	9.761	==	9.031
Other liabilities Overflowing liabilities OAI-reserve IFS-project Holiday pay Advance invoicing Other expenses	200 - 4.199 7.610 4.165 67.436	3.565 58.712 4.199 8.880 4.060 1.149	
	83.610	==	80.565

2.4 NOTES TO THE PROFIT AND LOSS ACCOUNT 2014

in €

These notes refer to the Profit and Loss account 2.2 on page 10.

INCOME	2014	2013
Income from regular activities 2.1		
LIBER Participants	172.905	169.430
Annual Conference	29.321	23.114
Sponsorship	28.450	52.400
Events and activities		
Other revenues	-	- -
	230.676	244.944
Project Funding 2.2		
APARSEN	18.989	6.194
FOSTER	46.117	
PASTEUR	74.076	- -
Europeana Libraries	29.657	13.750
ODE		9.771
MeDOANet	9.801	16.118
European Newspapers	1	66.325
eCloud	21.834	37.730
RECODE	24.621	19.501
	225.095	169.389
EXPENDITURE		
Personnel (LIBER Office) 2.3		
Salaries	168.683	144.212
Holiday pay	13.317	11.537
Year-end bonus	13.866	12.018
Travel costs personnel	2.757	2.440
Temporary personnel	30.000	30.000
Training personnel	4.181	3.612
Recruitment new personnel		
Miscellaneous personnel costs	17.644	938
	250.448	204.757
	===========	

		2014	2013
Social security charges	2.4		
Social charges implementation agencies	27	20.002	04.054
oodal charges implementation agencies		28.863 ========	21.354 =======
Pension charges	2.5		
Pension charges staff	,	20.402	00.470
r ension charges stair		28.182 =======	26.172 ========
Executive Board	2.6		
Travel costs		6.073	5.586
Promotion and representation costs			
, i			
		6.073	5.586
		=======================================	5.566
Steering Committees	0 7		
Steering Committees Steering Committees costs	2.7	17.125	15.150
tioning committees occio		17.125	15.150
		17.125	15.150
		=======================================	
LIBER Office	2.8		
Professional accountants	2.0	21.243	19.928
Auditing		2.574	853
Equipment		1.462	-
Bank charges/transaction costs		491	382
Web development/maintenance IT and internet costs		7.932	8.843
Location costs		4.556	2.657
Telephone		3.575 2.788	3.485 2.447
Postage		657	996
Stationery-Photocopying/Repro		463	800
Subscriptions		568	552
Other administrative expenses		638	-
		46.948	40.943
LIBER Quarterly	2.9		
LIBER Quarterly		4.637	2.434
		4.637	2.434
		=======================================	=========
Promotion and Representation	2.10		
Brochures and flyers		3.593	1.199
		3.593	1.199
			=========

Stichting LIBER	Stic	htina	LIB	ER
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Annual accounts for the year ended 31 December 2014

Ottoriting Libert	Annual accounts for the year ended	31 December 2014
	2014	2013
Operating costs Operating costs IFS project: Personnel costs Travel and subsistence Other costs	The state of the s	49.590 34 66 00
Ranking Study	500	6.400 24.334
	97.421	80.324
Other expenses 2.12 Provision for and losses on doubtful debtors Other costs	5.562	2.952
	5.562	2.952
Financial income and expenditure		
Interest received 2.13 Bank interest	5.056	4.728
	5.056	4.728
The Hague, 23 June 2015 Stichting LIBER		
Ms Kristiina Hormia - Poutanen, President	Dr Matthijs van Otegem, Treasi	urer
Dr Ann Matheson, Secretary-General		

2.5 OTHER INFORMATION

Profit allocation

Article 11 paragraph 2 of the Articles of Association stipulates that the Executive Board is required to keep records of the Foundation's assets, such that its rights and obligations can be established on that basis at any time.

Article 11 paragraph 3 of the Articles of Association stipulates that the Board is required to draw up and adopt a budget, a balance-sheet, a statement of the Foundation's income and expenditure and a report on the Foundation's activities every year, within six months after the close of the financial year.

Article 11 paragraph 4 of the Articles of Association stipulates that the records of accounts must also clearly show:

- a. the nature and extent of the expense allowances awarded to Board Members;
- b. the nature and extent of the costs incurred by the Foundation in the management of its activities;
- c. the nature and extent of the Foundation's income;
- d. the nature and extent of the Foundation's assets.

Article 11 paragraph 5 of the Articles of Association stipulates that the Board will send all Participants a copy of the annual accounts referred to in paragraph 3, and they will consider them at the first Meeting of Participants following the receipt of these documents.

Proposed allocation of loss

The lost of € 28,024 is available to be allocated.

It is proposed to the Executive Board to add an amount of € 4,503 for the year ended 31 December 2014 to the Special Purpose Reserve for the EC Project Fund as a part of the Equity of the Foundation. It is proposed to the Executive Board to deduct the remaining amount of the loss for the year ended 31 December 2014 of € 32,527 from the General Reserves.

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To: Stichting LIBER Prins Willem Alexanderhof 5 2509 LK 's GRAVENHAGE

INDEPENDENT AUDITOR'S REPORT

We have audited the accompanying Financial Statements 2014 of Stichting LIBER at 's Gravenhage, which comprise the balance sheet as at 31 December 2014, the profit and loss account for the year then ended and the notes, comprising a summary of the accounting policies and other explanatory information.

Management's responsibility

Management is responsible for the preparation and fair presentation of these Financial Statements in accordance with Dutch law. Furthermore management is responsible for such internal control as it determines is necessary to enable the preparation of the Financial Statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these Financial Statements based on our audit. We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the Financial Statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Financial Statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error.

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ING Bank

In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the Financial Statements in order to design auditprocedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the Financial Statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the Financial Statements give a true and fair view of the financial position of Stichting LIBER as at 31 December 2014 and of its result for the year then ended in accordance with Dutch law.

Apeldoorn, 30 April 2015

Assist Registeraccountants B.V.

R. Logtenberg
Registeraccountant

Ref: 51566-15.014