STICHTING LIBER

at 's GRAVENHAGE

ANNUAL ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2017

VERSION 4

TABLE OF CONTENTS

	<u>Page</u>
1. Report of the auditors	
1.1 General	3
1.2 Results	5
1.3 Financial position	6
2. Annual accounts	
2.1 Balance sheet as at 31 December 2017	7
2.2 Profit and loss account 2017	9
2.3 Cash Flow Statement 2017	10
2.4 Accounting principles	11
2.4 Notes to the balance sheet as at 31 December 2017	13
2.5 Notes to the profit and loss account 2017	16
2.6 Other information	
Profit allocation	19
Proposed allocation of profit	
Auditor's opinion	
Annex 1 Profit and loss account 2017 Foundation/Projects	22
Annex 2 Overview 2017 Projects	23

Assist Audit services en advisering B.V. R. Logtenberg RA Polkastraat 39 7323 KZ Apeldoorn Telefoon 06 53647326 Email: roblogtenberg@assist-ra.nl

To the Executive Board of Stichting LIBER Pr. Willem Alexanderhof 5 2509 LK 's GRAVENHAGE

Apeldoorn, 4 July 2018

51566-18.0..

Concerning: Annual Accounts for the Year ended 31 December 2017

Dear Members of the Executive Board

We herewith report to you on the Financial Statements for the year ended 31 December 2017. The report comprises the Auditor's Report and the Financial Statements.

1.1 General

In 2009 the LIBER Association (Ligue des Bibliothèques Européennes de Recherche), established in 1971, was dissolved at the Annual General Assembly in Toulouse, France on 3 July 2009. The Foundation was established on 12 January 2009.

Object

The aim of the Foundation is to represent the interests of research libraries in Europe, their universities and researchers.

The Foundation promotes in particular:

- A. Efficient information services;
- B. Access to research information, in any form whatsoever;
- C. Innovation in end-user services from research libraries in support of teaching, learning and research:
- D. Preservation of cultural heritage;
- E. Efficient and effective management in research libraries.

ING Bank

In order to fulfil these tasks the Foundation will develop and systematically support:

- A. The creation and development of a functional network of university libraries, national libraries and other research libraries in Europe;
- B. A goal-oriented collaboration with other organisations in Europe and beyond.

Board of Directors

The management was conducted by Ms. S.K. Reilly, Executive Director (up to and 6 April 2017). From 15 March 2017 Mrs. A. Verheusen was hired on an interim basis and as from 16 August 2017, Mrs. A. Verheusen was appointed as Executive Director.

Executive Board

During 2017 the membership of the Executive Board was:

LIBER Executive Board

- Ms Kristiina Hormia Poutanen (President)
- Ms Jeannette Frey (Vice-President)
- Dr Ann Matheson (up to and 5 July: Secretary-General)
- Mr John MacColl (as from 6 July Secretary-General)
- Ms Anja Smit (Treasurer)
- Ms Agnès Ponsati Obiols (as from 6 July)
- Mr. Bertil F. Dorch (as from 6 July)
- Dr Martin Hallik
- Dr Wolfram Horstmann
- Mr Wilhelm Widmark
- Mr Martin Svoboda
- Dr Giannis Tsakonas
- Dr Matthijs van Otegem
- Mr Andris Vilks
- Dr Claudia Fabian (up to and 5 July)
- Mr Lluis Anglada (up to and 5 July)

LIBER Office

- Ms Susan Reilly (up to and 6 April)
- Mrs Friedel Grant-Rother
- Ms Melanie Imming (up to and 30 April)
- Mr Pablo de Castro (up to and 5 January)
- Ms Suzanne Reid (up to and 31 December)
- Ms Helen Frew (up to and 30 April)
- Ms Martine Oudenhoven
- Ms Vasso Kalaitzi (as from 1 February)
- Mr Simone Sacchi (as from 6 February)
- Mr Valentino Cavalli (as from 10 July)
- Mrs Astrid Verheusen (as from 16 August).

1.2 Results

The financial result for the Foundation for the year ended 31 December 2017 is a loss of \in 72,988 (2016: a profit of \in 73,761).

The results for the Foundation can be specified as follows:	2017	Revised	Reported 2016
in € 1.000	2017	2016	2010
Income	831	850	538
Expenditure			
Personnel costs	539	499	499
Executive Board	6	10	10
Steering Committees	50	61	61
LIBER Office	91	49	49
LIBER Quarterly	3	3	3
Promotion and Representation	6	1	1
Operating costs	204	146	146
Other expenditure	4	9	9
	902	778	778
_	71-	72	240-
Financial results	1	2	2
Net result	70-	74	238-

For more detail we refer you to the figures in the Annual Accounts (including the notes to the Profit and Loss Account).

1.3 Financial Position

Below we provide an analysis of the Foundation's financial position, based on the balance sheet.

in € 1.000	31 December 2017	Revised 31 December 2016	Reported 31 December 2016
In short term available			
Receivables	52	232	33
Liquid assets	786	484	484
	838	716	517
Less: current liabilities	268	76	64
Working capital	570	640	453
Long term invested in tangible fixed assets	2	2	2
	572	642	455
Funding constituted as follows			
Equity	572	642	455

For further details we refer you to the balance sheet and the notes to the balance sheet in the Annual Report.

We trust that we have been of service to you and are most happy to provide further explanation if required.

With kind regards Yours faithfully Assist Audit services en advisering B.V.

R. Logtenberg Registeraccountant

2.1 BALANCE SHEET AS AT 31 DECEMBER 2017

in €, before proposed profit allocation

ASSETS

	_	31/12/	17	Revise 31/12/1	
Fixed assets					
Tangible fixed assets Other tangible fixed assets	1.1		2,049		2,588
Current assets					
Receivables Debtors Other receivables	1.2 1.3	1,418 50,199		29,103 203,251	
			51,617		232,354
Liquid assets	1.4		786,276		483,868
Total			839,942 ======		718,810

The notes on the balance sheet are set out in the Report at 2.3 on page 11-16.

EQUITY AND LIABILITIES

	_	31/1	12/17	Revise 31/12/1	
Equity					
General Reserves Result for the Financial Year	1.5 1.6	641,535 69,908-		641,535 -	
	<u>-</u> .		571,627		641,535
Current liabilities					
Creditors		46,761		10,644	
Taxes and social insurance premiums Other liabilities	1.7 1.8 	29,546 192,008		23,054 43,577 	
			268,315		77,275
Total			839,942 =======		718,810

2.2 PROFIT AND LOSS ACCOUNT 2017

in €

	_	20	17	Revise 2016	d
Income					
Income from regular activities	2.1		302,007		290,314
Project funding	2.2		529,504		559,582
Gross operating result		-	831,511	 -	849,896
Expenditure					
Personnel (LIBER Office)	2.3	435,003		388,063	
Social security charges	2.4	54,528		61,724	
Pension charges		49,496		48,215	
Executive Board		5,629		10,033	
Steering Committees	2.7	49,696		61,148	
LIBER Office	2.8	90,596		49,387	
LIBER Quarterly Promotion and representation	2.9 2.10	3,493 5,504		3,284 667	
Operating costs	2.10			145,815	
Other expenses	2.11	3,961		9,708	
			002.042		770 044
		_	902,043		778,044
Operating income			70,532-		71,852
Financial income and expenditure					
Interest received	2.13		624		1,909
Net income		-	69,908-		73,761
		=		==	=======

The notes on the Profit and Loss account are set out in the Report at 2.5 on page 17-19.

2.3 CASH FLOW STATEMENT 2017

in €

	20	17	Revise 2016	d
Cash flow from Operating activities				
Net income Depreciation		69,908- 539		73,761 107
Cash flow	•	69,369-		73,868
Decrease/Increase in Accounts receivable Decrease in Current liabilities	180,737 191,040		124,521- 187,479-	
		371,777		312,000-
	- -	302,408		238,132-
Cash flow from Investing activities Investments		-		2,695-
Cash flow from Financing activities		-		-
	-			
Net change in Cash		302,408		240,827-
Beginning Cash Balance	_	483,868		724,695
Ending Cash Balance	=	786,276 ======	==	483,868 ======

ANNUAL ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2017

2.4 VALUATION PRINCIPLES

Change of accounting policies

Receivable project funding

In the annual accounts for the year ended 31 December 2017 a change of accounting principles is performed in the case of the processing of the projects. This change of accounting policies concerns the following: Up to and the Financial year 2016 the received amounts regarding the projects were presented as a profit in the the Profit and Loss Account for that specific year in which the amounts were received. This processing was regardless of the amounts were spent on behalf of the projects or not. When a surplus on amounts was received at the end of the Financial year for this surplus a (special purpose) reservation was made under the heading Equity: LIBER EC Project Fund to indicate that these amounts were not free spendable.

From the Financial year 2017 on received amounts regarding projects are only presented as income when the projectactivities are conducted.

The projectamounts are regarded as income according the percentage of the projectcosts that is granted and until the maximum of the grantamount according the Grant Agreement.

In the Annual accounts 2017 the corresponding figures 2016 are revised in comparison with the Annual accounts 2016.

Corresponding figures 2016	Revised 2016	Reported 2016
General Reserves Special Purpose Reserves:	567,774	505,604
LIBER EC Project Fund	-	187,542
Result for the Financial Year	73,761	238,075-
	641,535 ===================================	455,071

199.529

311,836

The increase of the Equity with 186,464

is caused by the presentation in the Balance sheet as at 31 December 2016 of the following items:

Received in advance project funding	13,065-
	186,464
The result of the Profit and Loss Account 2016 is adjusted:	
Reported result 2016 Revised result 2016	238,075- 73,761
Revision	311,836
Reported Project Funding (received) 2016 Project income 2016 (revised)	247,746 559,582

General

There are no special regulations for the annual accounts of foundations. LIBER prepares the financial statements as far as possible in accordance with Part 9 of Book 2 of the Dutch Civil Code and RJ640 Organisaties-zonder-winststreven' (Richtlijn voor de Jaarverslaggeving).

Continuity

The valuation principles which are used in these annual accounts are based on the supposition of continuity of the foundation.

Valuation Principles for the balance sheet

General

Unless stated otherwise, all assets and liabilities are stated at face value.

Tangible fixed assets

The tangible fixed assets are valued at cost less depreciation (20 % a year).

Receivables

The receivables are measured at face value less appropriate provisions for the risk of doubtful debtors.

Current liabilities

The current liabilities have a redemption period of no more than one year.

Method of determination of profit

General

The result is calculated as the difference between the net sales and all herewith related costs and other costs which have to be calculated to the accounting year. Income and expenditure are calculated on the basis of the before-mentioned principles of valuation.

Profits are presented in the year in which they are realized, losses are taken into account in the year in which these are foreseen.

Losses on running projects on balance sheetdate are taken into account in the year then ended.

Net sales

The presented net sales comprise sales less granted discounts if applicable.

Expenditure

Income is presented in the year in which deliveries or services are completed or the year to which the income is applicable.

Costs are stated in relation with the before-mentioned principles of valuation.

Cash Flow Statement

The cash flow statement is composed by way of the indirect method. Revenues and expenditures in respect of interest are taken into account in the cash flow from Operating activities.

2.5 NOTES TO THE BALANCE SHEET AS AT 31 DECEMBER 2017

in €, before proposed profit allocation

These notes refer to the Balance sheet 2.1 on page 7-8.

ASSETS

Fixed assets

Tangible fixed assets

		31/12/17	Revised 31/12/16	
Other tangible fixed assets Furniture	1.1	2,049	2,588 =======	=
		2017	2016	
Balance sheet as at 1 January: Purchase value Accumulated depreciation		2,695 107-	- -	
		2,588 =======		_
Movements during the year: Investments Depreciation		 - 539-	2,695 107	
		539- ======	2,588 =======	
Balance sheet as at 31 December: Purchase value Accumulated depreciation		2,695 646- 2,049	2,695 107 2,588 ========	-
Currents assets				
Receivables			Revised	
		31/12/17	31/12/16	_
<u>Debtors</u> Debtors Less: provision for doubtful debtors	1.2	1,918 500-	32,683 3,580-	
		1,418 =======	29,103 =======	_

203,251
======
183,868
ļ.

Equity and liabilities

Equ	ity
-----	-----

. ,		2017	Revised 2016
General Reserves	1.5	2017	2010
Balance sheet as at 1 January Result allocation previous accounting ye	ar: 2015	-	434,171 71,433
		641,535	505,604
Due to the change of accounting policies From: LIBER EC Project Fund	:	-	187,542
		641,535	693,146
Result allocation previous accounting ye		-	238,075-
Due to the change of accounting policies Changes in the balance sheet as at 31 D		-	186,464
Balance sheet as at 31 December		641,535	641,535
LIBER EC Project Fund			
Balance sheet as at 1 January Result allocation previous accounting ye	ar: 2015	- -	68,657 118,885
3,			187,542
Due to the change of accounting policies To: General Reserves	:	- -	187,542-
Balance sheet as at 31 December			
		=======================================	
Result for the Financial Year	1.6	69,908- ====================================	-
This is the net result for the year ended 3	31 December 2017 (31 Decem	ber 2016).	
Ourseast link iliting		Desir	
Current liabilities	31/12/17	Revis 31/12	
Taxes and social insurance premiums	1.7		
Salaries tax Pension premiums	27,524	22,261	
VAT	2,022	793	

29,546

23,054

	;	31/12/17	Rev 31/1		
Other liabilities	1.8				
Overflowing liabilities	3,19	94	5,603		
Holiday pay	15,58	31	15,369		
Received in advance project funding	155,09)6	13,065		
Adjustments grants	8,10)3	-		
Advance invoicing	74	ŀO	1,960		
Other expenses	9,29)4	7,580		
		192,008		43,577	
		========		==========	

2.5 NOTES TO THE PROFIT AND LOSS ACCOUNT 2017

in €

These notes refer to the Profit and Loss account 2.2 on page 9.

Those holds fold to the Front and Loc	.o account 2.2 on pa	900.	Revised
		2017	2016
INCOME			
Income from regular activities	2.1		
LIBER Participants		219,640	215,430
Annual Conference		21,367	42,884
Sponsorship		14,000	19,000
Events and activities		47,000	13,000
TDM-workshop		-	-
Other revenues		-	-
		302,007	290,314
Project Funding	2.2	========	========
AARC		19,791	28,259
Future TDM		53,634	104,391
Future TDM Adjustments grants		2,338-	-
FOSTER		-	27,911
OpenAIRE		123,560	127,583
OpenAIRE Adjustments grants		5,765-	-
LEARN		16,177	51,034
OpenMin Ted		77,163	68,265
PASTEUR		-	72,883
EOSC		153,218	-
eCloud		49-	912
EUDAT		60,713	78,344
AARC2		4,460	-
FOSTER+		17,821	-
HuMetrics		8,581	-
RDA		2,538	-
		529,504	559,582
		========	========

Personnel (LIBER Office) 2.3			2017	Revised 2016
Salaries 301,518 328,971 Holiday pay 23,963 26,140 Year-end bonus 24,952 27,218 Travel costs personnel 1,473 5,607 Temporary personnel 39,682	EXPENDITURE			
Salaries 301,518 328,971 Holiday pay 23,963 26,140 Year-end bonus 24,952 27,218 Travel costs personnel 1,473 5,607 Temporary personnel 39,682	Personnel (LIRER Office)	23		
Holiday pay 23,963 26,140 Year-end bonus 24,952 27,218 Travel costs personnel 1,473 5,607 Temporary personnel 39,682 -1 In house consultants 33,333 -1 Training personnel 1,537 860 Miscellaneous personnel costs 8,545 733-		2.0	301 518	328 971
Year-end bonus 24,952 27,218 Travel costs personnel 1,473 5,607 Temporary personnel 39,682 - In house consultants 33,333 - Training personnel 1,537 860 Miscellaneous personnel costs 8,545 733-				
Travel costs personnel				
Temporary personnel 39,682				
In house consultants				5,007
Training personnel			·	-
Niscellaneous personnel costs 8,545 733-				-
Social security charges 2.4	- 1			
Social security charges 2.4	Miscellaneous personnel costs		8,545	733-
Social charges implementation agencies 54,528 61,724				
Social charges implementation agencies 54,528 61,724	Conicl convity showers	2.4		
Pension charges 2.5 Pension charges staff 49,496 48,215 Executive Board 2.6		2.4		0.4 = 0.4
Pension charges staff	Social charges implementation agencies			
Pension charges staff				
Executive Board 2.6 Travel costs 5,629 10,033 Steering Committees 2.7 **** Steering Committees costs 49,696 61,148 ************************************	Pension charges	2.5		
Executive Board 2.6 Travel costs 5,629 10,033 Steering Committees 2.7 Steering Committees costs 49,696 61,148 ELIBER Office 2.8 Professional accountants 33,845 27,549 Auditing 4,270 4,270 Bank charges/transaction costs 655 590 Web development/maintenance 38,034 3,130 IT and internet costs 5,000 4,965 Location costs 5,000 4,965 Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591	Pension charges staff		49,496	48,215
Travel costs 5,629 10,033 Steering Committees 2.7 Steering Committees costs 49,696 61,148 LIBER Office 2.8 5,629 27,549 Professional accountants 33,845 27,549 Auditing 4,270 4,270 Bank charges/transaction costs 655 590 Web development/maintenance 38,034 3,130 IT and internet costs 5,000 4,965 Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591			========	========
Steering Committees 2.7 Steering Committees costs 49,696 61,148 LIBER Office 2.8 Email of the control of the co	Executive Board	2.6		
Steering Committees 2.7 Steering Committees costs 49,696 61,148 LIBER Office 2.8 27,549 Professional accountants 33,845 27,549 Auditing 4,270 4,270 Bank charges/transaction costs 655 590 Web development/maintenance 38,034 3,130 IT and internet costs 5,000 4,965 Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591	Travel costs		5,629	10,033
Steering Committees costs 49,696 61,148 LIBER Office 2.8 Professional accountants 33,845 27,549 Auditing 4,270 4,270 Bank charges/transaction costs 655 590 Web development/maintenance 38,034 3,130 IT and internet costs 5,000 4,965 Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591			========	========
Steering Committees costs 49,696 61,148 LIBER Office 2.8 Professional accountants 33,845 27,549 Auditing 4,270 4,270 Bank charges/transaction costs 655 590 Web development/maintenance 38,034 3,130 IT and internet costs 5,000 4,965 Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591	Steering Committees	2.7		
LIBER Office 2.8 Professional accountants 33,845 27,549 Auditing 4,270 4,270 Bank charges/transaction costs 655 590 Web development/maintenance 38,034 3,130 IT and internet costs 5,000 4,965 Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591			•	, ,
Professional accountants 33,845 27,549 Auditing 4,270 4,270 Bank charges/transaction costs 655 590 Web development/maintenance 38,034 3,130 IT and internet costs 5,000 4,965 Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591			========	========
Auditing 4,270 4,270 Bank charges/transaction costs 655 590 Web development/maintenance 38,034 3,130 IT and internet costs 5,000 4,965 Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591		2.8	22.045	07.540
Bank charges/transaction costs 655 590 Web development/maintenance 38,034 3,130 IT and internet costs 5,000 4,965 Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591			•	
Web development/maintenance 38,034 3,130 IT and internet costs 5,000 4,965 Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591				
Location costs 3,793 3,612 Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591				
Telephone 772 2,208 Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591	IT and internet costs			4,965
Postage 1,540 584 Stationery-Photocopying/Repro 384 1,124 Depreciation tangible fixed assets 539 107 Subscriptions 602 591			· ·	
Stationery-Photocopying/Repro3841,124Depreciation tangible fixed assets539107Subscriptions602591				
Depreciation tangible fixed assets 539 107 Subscriptions 602 591				
Subscriptions 602 591				
·				
90,596 49,387	·			
=======================================				+9,30 <i>1</i>

Mr John MacColl, Secretary-General

		2017	Revised 2016
LIBER Quarterly	2.9		
LIBER Quarterly		3,493	3,284
		3,493 ========	3,284 ======
Promotion and Representation Brochures, flyers and other promotional costs	2.10	E E04	667
biochures, nyers and other promotional costs	•	5,504 	
		5,504 ========	667 ======
Operating costs	2.11		
Operating costs		49,875	28,754
Legal expertise Projectcosts		38,257 116,005	- 117,061
		204,137	 145,815
		=========	========
Other expenses	2.12		
Provision for and losses on doubtful debtors Other costs		230 3,731	5,445 4,263
		3,961	9,708
		3,901	9,708
Financial income and expenditure			
Interest received Bank interest	2.13	624	1,909
Dank interest			
		624 =======	1,909 ======
The Hague, 2018 Stichting LIBER			
Ms Kristiina Hormia - Poutanen, President		Ms Anja Smit, Treasurer	

2.6 OTHER INFORMATION

Profit allocation

Article 11 paragraph 2 of the Articles of Association stipulates that the Executive Board is required to keep records of the Foundation's assets, such that its rights and obligations can be established on that basis at any time.

Article 11 paragraph 3 of the Articles of Association stipulates that the Board is required to draw up and adopt a budget, a balance-sheet, a statement of the Foundation's income and expenditure and a report on the Foundation's activities every year, within six months after the close of the financial year.

Article 11 paragraph 4 of the Articles of Association stipulates that the records of accounts must also clearly show:

- a. the nature and extent of the expense allowances awarded to Board Members;
- b. the nature and extent of the costs incurred by the Foundation in the management of its activities;
- c. the nature and extent of the Foundation's income;
- d. the nature and extent of the Foundation's assets.

Article 11 paragraph 5 of the Articles of Association stipulates that the Board will send all Participants a copy of the annual accounts referred to in paragraph 3, and they will consider them at the first Meeting of Participants following the receipt of these documents.

Proposed allocation of profit

The loss of € 69,908 is available to be allocated.

It is proposed to the Executive Board to deduct the loss for the year ended 31 December 2017 from the General Reserves.

ANNEX 1 PROFIT AND LOSS ACCOUNT 2017 FOUNDATION/PROJECTS in \in

	_	20	17	Foundation	Projects
Income					
Income from regular activities	2.1		302,007	302,007	-
Project funding	2.2		529,504	-	529,504
Gross operating result		_	831,511	302,007	529,504
Expenditure					
Personnel (LIBER Office)	2.3	435,003		435,003	-
Social security charges	2.4	54,528		54,528	-
Pension charges	2.5	49,496		49,496	-
Charged to projects		-		345,369-	345,369
Executive Board	2.6	5,629		5,629	-
Steering Committees	2.7	,		49,696	-
LIBER Office	2.8	90,596		90,596	-
LIBER Quarterly	2.9	3,493		3,493	-
Promotion and representation	2.10			5,504	-
Operating costs	2.11			88,132	116,005
Other expenses	2.12	3,961		3,961	-
Overhead costs charged to projects		-		95,961-	95,961
			902,043	344,708	
Operating income		-	70,532-	42,701-	27,831-
Financial income and expenditure					
Interest received	2.13		624	624	-
Net income		-	•	42,077-	•
		=	========	=======================================	*

 $^{^{\}star}$ Losses on projects as at 31 December 2017 are taken into account Foster en Pasteur are funded 89,17 %

ANNEX 2 OVERVIEW 2017 PROJECTS

in €

		2017 Received	2015 Costs	2016 Costs	2017 Costs	31-12-2017 Total budget	31-12-2017 Remaining budget
011 - APARSEN						-	-
013 - eCloud	*	6,671	24,818	1,030		67,200	-
014 - RECODE			1,052			53,560	-
015 - FOSTER	*	10,483	28,935	31,301		95,417	-
016 - PASTEUR	*	43,022	35,069	81,735		140,320	-
017 - Openair		155,582	106,981	127,583	140,486	336,450	-
018 - AARC			16,081	28,259	19,791	64,000	-
019 - EUDAT		163,013	28,311	78,344	60,713	181,125	-
020 - Future TDM		35,269	29,924	104,391	53,634	219,500	-
021 - LEARN		31,000	10,289	51,034	18,930	77,500	-
022 - OpenMin Ted		109,000	56,309	68,265	77,163	272,500	70,762
023 - EOSC		155,950			153,218	315,050	161,832
024 - AARC2		20,400			4,460	27,200	22,740
025 - FOSTER+		87,609			17,821	116,813	98,992
103 - HuMetrics		14,017			8,581	20,000	11,419
104 - RDA					2,538	7,250	4,712
		832,016	337,769	571,942	557,335	1,993,885	370,457
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