



Ligue des Bibliothèques Européennes de Recherche  
Association of European Research Libraries

**EB0315**

**MINUTES OF THE EXECUTIVE BOARD MEETING HELD IN CSUC, BARCELONA, CATALONIA, SPAIN, ON THURSDAY 15 AND FRIDAY 16 OCTOBER 2015**

**PRESENT:** Mr Lluís Anglada, Dr Paul Ayris (LIBER Adviser), Dr Martin Hallik, Ms Kristiina Hormia-Poutanen (President), Dr Claudia Fabian, Ms Jeannette Frey (Vice-President), Dr Wolfram Horstmann, Dr Ann Matheson (Secretary-General), Mr Julien Roche, Dr Matthijs Van Otegem (Treasurer), Ms Susan Reilly (Executive Director), Drs Anja Smit, Mr Martin Svoboda and Mr Andris Vilks (15 October only).

**APOLOGIES:** Mr Wilhelm Widmark

The President welcomed Executive Board members and thanked Mr Lluís Anglada, CSUC, for hosting the meeting.

**DISCUSSION SLOT: THURSDAY 15 OCTOBER 2015**

**AGENDA**

**1. PRESENTATION ON DARIAH**

Dr Horstmann gave a short presentation on the work of DARIAH (The Digital Research Infrastructure for the Arts and Humanities), founded in 2006, whose European office was based in Göttingen. Its purpose was to offer a network of services and activities around research communities in the Humanities. Its aim was to reach individual researchers, to collect activities in subject areas and to build research communities. It was also a link for other projects, e.g. CENDARI, Ariadne. In August 2014, DARIAH had become a European Research Infrastructure Consortium (ERIC). The arrangement is that each country pays an annual fee to DARIAH and makes an in-kind contribution which is accessible to DARIAH; and each country has a national coordinator. DARIAH operates on the basis of Virtual Competence Centres (VCCs), and meetings are held virtually.

In discussion, it was explained that the fee conditions for joining DARIAH were quite demanding, and so countries proposing to join had to consider the fee, which was based on the economic strength of individual countries. Dr Fabian noted that digital humanities and cultural heritage were still separate departments in many libraries and that it would be sensible to have greater integration of the two. It was agreed that DARIAH needed to engage with libraries more. It was decided that a joint cost action bid should be made by LIBER and DARIAH for the January 2016 deadline. Drs Smit suggested that the central purpose should be to prevent duplication of effort. It was agreed that Ms Reilly should initiate a cost action, along the lines discussed, for circulation to the Executive Board before submission; and that Dr Mike Mertens of DARIAH should be invited to the June 2016 Discussion Slot.

**2. LIBER STRATEGY 2013-2017**

**2.1. Report from June to October 2015**

Ms Reilly reported briefly on the results of the Strategy Pub session during the 2015 Annual Conference, and on responses received online via the website.

**3. LIBER STRATEGY 2015-2017**

### **3.1. LIBER Strategy 2015-2017: Discussion Paper**

The discussion paper on the four Strategic Directions, which had been pre-circulated, was discussed by the Board in two groups. In the subsequent discussion from the group reports, the following decisions were made: the high-level overall heading would be: **Innovative Research, Open Science and Scholarship**. The three major themes would be: **Lead in Changing Times; Shape Research Libraries; and Enable Open Science**. Each would cover relevant topics, i.e. Lead in Changing Times (leadership programmes, Journées, other skills); Shape Research Libraries (copyright reform, RDA/Open Access, TDM); and Enable Open Science (training in RDM, metrics, digital humanities, engaging research communities). The overall enablers would be: collaboration, communications and advocacy, finance and resourcing, raising awareness. LIBER would also stress that it continued to support libraries' existing traditional needs.

The Steering Committee Chairs would continue to be responsible as now, i.e. Lead in Changing Times (Mr Roche); Shape Research Libraries (Mr Widmark); and Enable Open Science (Dr Horstmann). It was agreed that Ms Reilly would rewrite the paper in the light of the discussion and include it in the November 2015 Mailing and place it on the LIBER website; and that Steering Committee Chairs would incorporate the strategic directions in their Implementation Plans for the February 2016 meeting. It was also agreed that Mr Svoboda would discuss with Dr Niederer, Architecture Group Chair, whether his Group could take forward the question of library space as an aid to Open Science and open services.

#### **4. TOPICS FOR FUTURE DISCUSSION SLOTS**

It was agreed that the LIBER Strategy 2018-2022 would form the topic for the June 2016 Discussion Slot. The incorporation of the agreed strategic directions in Implementation Plans by Steering Committee Chairs would also be discussed. An update from the Copyright Working Group should also be included, the decision on presenter to be decided later.

### **EXECUTIVE BOARD MEETING: THURSDAY 15 OCTOBER AND FRIDAY 16 OCTOBER 2015**

#### **AGENDA**

##### **1. APOLOGIES**

There were apologies from Mr Wilhelm Widmark, and from Mr Vilks for the Friday meeting.

##### **2. MINUTES OF THE MEETINGS HELD ON 22, 23 AND 25 JUNE 2015**

The minutes of the meetings in London on 22, 23 and 25 June 2015 were approved. All actions had been completed apart from those still in progress, which were carried forward to the Summary of Actions from the October 2015 meeting.

##### **3. MATTERS ARISING**

There were no matters arising from the Summary of Actions.

##### **4. CURRENT ISSUES AT CSUC: PRESENTATION**

Mr Anglada gave a presentation on research libraries in Catalonia and Spain. There were 80 universities in Spain, of which 23 were private universities, and the system was a dispersed one, with about 30% of 18 to 24-year-olds attending university. In universities, IT and libraries were not converged, and most library buildings were almost new, or were old buildings used as new libraries. He drew attention to the Catalan research portal, involving researchers from different universities, and outlined the main responsibilities of CSUC.

In discussion, it was agreed that the Copyright Working Group should be asked to collate the exact detail of national legislation on Open Access in different European countries for the February 2016 meeting. Mr Anglada was warmly thanked for his very useful presentation.

## STRATEGIC DIRECTIONS

### 5. EU ACTIVITIES

#### 5.1. Europeana Report

Ms Frey reported on progress since June 2015, and noted that work on implementing the new Statutes had continued, and that a new Board had been appointed. She outlined her concern about the absence of reserves, to which she had drawn attention, and it was agreed that Dr Van Otegem would draft a letter on behalf of LIBER.

#### 5.2. LIBER Advocacy and Lobbying Strategy: Advocacy Plan

Ms Reilly presented the pre-circulated Advocacy Plan, which had been revised to make it more readable. She highlighted the main sections, and drew attention to the timeline and organogram. Dr Ayris noted that LERU had prepared a statement on Open Access and proposed to present it in spring 2016 during the Dutch EU Presidency. The following was decided about the organogram: COAR should be added as a partner; the list of library organisations should be whittled down to CENL, EBLIDA and IFLA; LERU should be listed as a European institution; EUA should be added, as should UNESCO's draft guidelines on Open Science. It was noted that IFLA had held its first ever research data session at IFLA 2015. Ms Reilly would prepare a final version for the February 2016 meeting.

It was agreed that LIBER should sign the LERU Statement. An email would be sent from the President encouraging LIBER libraries to sign individually; and the note would also be placed on the LIBER website. It was noted that it would be very useful if university libraries could sign as their universities. Mr Anglada commented that commitment to Open Access varied in different countries. Dr Ayris suggested that the next step was to see whether there was support for a pan-European approach so that individual countries could move forward at their own pace. In order to advocate for key messages on open access, it was agreed to set up a task force comprising Dr Horstmann, Mr Roche, Mr Widmark and Dr Ayris to take this forward. Ms Reilly would investigate whether LIBER could have a slot at the April 2016 Summit and on this basis it would be decided whether LIBER should organise its own event. The task force would report at the February 2016 meeting, and pay particular attention to how successful outcomes would be defined.

#### 5.3. EU Projects Report

Ms Reilly went through the pre-circulated paper prepared by Ms Imming. There were eleven active projects, which were rather many to manage, and the aim was to return to six or seven in 2016. She commented on individual projects, and noted that FOSTER had been successful and would offer an e-learning platform after its conclusion; OpenAIRE had had a slow start but was picking up; and LEARN was progressing well.

#### 5.4. TDM Projects

Ms Reilly presented her paper with detailed information about LIBER's work with TDM projects, its particular involvement being with advocacy and infrastructure. She noted that The Hague Declaration had now attracted 207 organisational and 451 individual signatories.

#### 5.5. EU Projects: Table of Indicators

Ms Reilly presented a table of indicators for EU Projects, which she and Ms Imming had developed. The table was approved with the substitution of Strategic Directions for KPAs.

Ms Reilly presented the project visualisation showing how EU Projects related to Steering Committees, which was now on the website. It was agreed that this was a good general approach but the question remained as to how anyone looking at Steering Committee pages could easily get this information. It was agreed to consider placing the visualisation prominently on the Steering Committee pages and to report back in February 2016.

## **5.6. LIBER EU Adviser's Report**

Dr Ayris presented his Adviser's Report, and highlighted the main points in his report.

Ms Hormia-Poutanen gave the background to the EC's proposal for a European Open Science Cloud, which had been published in summer 2015. A number of organisations (EUDAT, OpenAIRE and LIBER) had discussed the paper together to assess if their thinking was aligned on this matter, and had produced a Position Paper; and LIBER had also separately drafted a LIBER Statement. The two papers were tabled at the meeting. The questions to be decided by the Executive Board were: (1) should there be a joint paper; (2) should LIBER present its own paper; and (3) were there comments on the papers' contents? It was agreed that Board members should consider these questions for discussion on Friday.

In the ensuing discussion, Board members noted that the papers addressed the issue from different perspectives, i.e. technical and political. It was considered that the LIBER Statement should lay greater stress on citizen science; and that the Position Paper would benefit from some editing. It was agreed that, thereafter, with the changes noted by the Executive Board, LIBER would both submit its own statement and also submit a joint statement with EUDAT and OpenAIRE. It was agreed that Ms Reilly would put this in hand, and would circulate both final statements to the Executive Board before issue.

## **6. SPARC EUROPE: REPORT**

Ms Hormia-Poutanen briefly reported on progress since the June 2015 meeting.

## **7. LIBER STEERING COMMITTEES: REPORTS**

### **7.1. Scholarly Communication and Research Infrastructures: Report**

Dr Horstmann presented his pre-circulated Steering Committee Report. Attempts were being made to identify RDM workshops for more libraries, and to link with DDC in doing so. He sought the Executive Board's approval for this course of action, and this was given. The link with the RDA was working but a stronger influence for LIBER was desirable, since it represented over 400 libraries. The Metrics Group was being assembled and a proposal would be made at the next meeting. The Steering Committee Report was approved.

#### **7.1.1. Survey on the Role of Libraries in RDM Proposal**

Ms Hormia-Poutanen presented the pre-circulated proposal for a survey on 'The Library Role in Open Science: Academic Libraries in Europe and Research Data Services' from Professor Carol Tenopir, University of Tennessee, and Professor Sanna Talja, Tampere University. Professor Tenopir had conducted research on this topic in the US and was interested in doing the same in Europe, with the aim of presenting the results at the 2016 Annual Conference. In discussion, it was agreed that this would provide useful evidence and it was agreed to proceed on the understanding that the survey in Europe would be under the umbrella of the Steering Committee on Scholarly Communication and Research Infrastructures in terms of reviewing the survey questions and ensuring that they were suitably framed for European libraries, and were aligned to the Steering Committee's Strategic Directions; and that the question of whether funding had been sought from other sources before approaching LIBER (as had been agreed by the Finance Committee at its meeting that morning). Ms Hormia-Poutanen undertook to put Dr Horstmann in touch with Professor Tenopir; and to raise the question of funding with her. She believed though that the question of funding was not critical. It was agreed that the deadline for decisions on the survey was December 2015, and so a proposal would be made to the Board in early November 2015 and decided by the Board by email in mid-November 2015.

#### **7.2. Reshaping the Research Library: Report**

Mr Roche presented the Report of his Steering Committee, which had been pre-circulated, and highlighted the main points; the survey on digital collections was in progress; the evaluation of the Journées would shortly be available; the survey on LibQUAL+ was in

progress and the results would be presented at the 2016 Annual Conference. The Steering Committee Report was approved.

### **7.2.1. Continuity of Leadership Programmes**

Mr Roche noted that he would be stepping down from the Executive Board in June 2016, and so there was some urgency to have a suitable successor chair for the Leadership and Workforce Working Group, and to supplement the members of the Working Group. He had identified a suitable candidate to be chair, and this matter would be discussed further in February 2016. His advice was that LIBER should aim to run both leadership programmes in 2017, i.e. the fourth leadership programme, and the second Journées (the latter to be in the same format apart from the breakouts). ARL had indicated some interest in being involved, and so a proposal on whether the next programme should be limited to Europe, or extended beyond Europe, would be brought to the February 2016 meeting for decision. Ms Hormia-Poutanen referred to the option of Mr Roche becoming an Adviser to the Board after June 2016, and this would be discussed further at the February 2016 meeting.

### **7.3. Advocacy and Communications: Report**

In his absence, Mr Widmark's pre-circulated report was presented by Ms Reilly. She highlighted progress on copyright and text and data mining. Mr Widmark and Mr Holm had approached Swedish MEPs, and he wished to encourage other Executive Board members to approach their own national MEPs. Dr Hallik asked if a timeline could be prepared to guide Board members and if LIBER could build up a list of MEPs who have been consulted. Ms Reilly agreed to do so. It was noted that the period from October to December 2015 was a good time to approach MEPs. It was agreed that Board members approaching MEPs should let Ms Reilly/Ms Frew know and they would construct a list and place it on the Board intranet. The Steering Committee Report was approved by the Executive Board.

### **7.4. Strategy Visualisation**

Ms Reilly presented the Strategy Visualisation, which had been pre-circulated. In the light of comments, the Visualisation would be revised for the February 2016 Board meeting.

### **7.5. Steering Committees and LIBER Office**

Ms Reilly presented her pre-circulated paper on how LIBER Office staff would liaise with Steering Committees in regard to relevant EU Projects. The proposals were approved.

## **8. LIBER OFFICE: STAFF RESPONSIBILITIES**

Ms Reilly presented her pre-circulated paper setting out the responsibilities of each member of LIBER Office staff. This was approved by the Executive Committee.

### **8.1. Appointments Committee Report**

Dr Matheson reported on the meeting of the Appointments Committee, which generally oversaw matters relating to LIBER staff, on Thursday 15 October. The three main topics had been: (1) a draft paper on LIBER staffing policy, which was approved by the Committee, and would be presented to the Executive Board for discussion and approval at the February 2016 meeting; (2) a review of the current position in regard to staff contracts; and (3) the position on staff accommodation in the LIBER Office, where staff would move to accommodation on the 5<sup>th</sup> Floor of the building in 2016. The Executive Board approved the report.

## **9. LIBER PARTNERSHIPS**

### **9.1. Visualisation**

Ms Reilly presented the Visualisation on LIBER Partnerships, which had been pre-circulated. She noted that EUA now had an Open Science Working Group, which would be added. The Visualisation was approved by the Executive Board.

## **9.2. Report on LIBER Partnerships, October 2015**

Ms Frey took the Executive Board through her pre-circulated paper on current LIBER Partnerships. She referred to her recent discussion with Ms Van Dooren and noted that UNICA was open to organising a workshop with LIBER, and to having a presentation from a LIBER Executive Board member. It was agreed that this would be referred to Mr Widmark, in case he wished to follow it up. In regard to encouraging libraries in Southern Europe to join LIBER, Mr Anglada said that would select 5/10 libraries in Portugal, Spain, Italy and Greece, and would send them a message from the President inviting them to join LIBER.

## **9.3. Co-operation Request: National and University Library, Zagreb**

Dr Fabian reported that the matter of co-operation with Zagreb would be discussed at the CERL Annual Meeting in Antwerp the following week, and she would report back. She also noted that LIBER and CERL could co-operate on ensuring that national legislation on the protection of cultural heritage was similar in European countries.

## **10. OCLC Report on Meeting**

Ms Hormia-Poutanen reported on the meeting held by LIBER (Ms Hormia-Poutanen, Dr Horstmann, Mr Roche and Ms Reilly) with OCLC during IFLA. The question of openness in relation to metadata had been raised among a number of matters. OCLC had indicated that they would reflect further and would be in touch, but to date this was awaited. Drs Smit, who was current chair of OCLC's Global Council, agreed to discuss matters further with Mr Lorcan Dempsey of OCLC.

## **11. Knowledge Discovery: WTO**

Ms Hormia-Poutanen reported on discussions with Dr Manon Ress in regard to knowledge discovery and the World Trade Organisation (WTO). She would report further at the February 2016 meeting.

## **12. Steering Committee Chairs Meeting, 15 October 2015: Report**

Ms Hormia-Poutanen reported on the Steering Committee Chairs meeting held the previous afternoon. It was agreed that regular Chairs' meetings were important for better linkage between Steering Committees and for planning a coherent shared future. The task for the next meeting would be assessing how the Strategic Directions and Steering Committee Implementation Plans for 2016 and 2017 could best be made to fit. Ms Reilly would undertake the necessary preparation for the meeting.

### **12.1. Letter from RLUK**

The President had received a letter from Mr John McColl, current Chair of RLUK, suggesting a meeting of Chairs of international research library organisations. She had responded positively, and Mr McColl had agreed to contact the other organisations and to report back.

## **INTERNAL BUSINESS PROCESSES**

### **13. REPORT OF THE FINANCE COMMITTEE**

#### **13.1. 2016 Forecast Budget (Profit and Loss)**

Dr Van Otegem, Treasurer, presented the report of the Finance Committee which had met earlier that day. LIBER's finances were stable, and he noted that turnover had more than doubled over the last four years. The final result for the year 2015 was estimated at around – 20.000€. He presented the proposed budget for 2016 and highlighted the main features of the budget. He stressed that LIBER core funding and EU funding had been clearly separated in the accounts. A small loss was anticipated in 2016. After reviewing the budget, the Executive Board approved the forecast budget for 2016.

#### **13.2. 2016 Steering Committee Budgets**

The Steering Committee budgets for 2015 were proposed as €6.000 each for the three Steering Committees. This figure was approved by the Executive Board.

### **13.3. LIBER Participants: Withdrawals**

Withdrawals for non-payment of the annual contribution fee for two years were considered and decided by the Executive Board. There were four withdrawals: National Library of Romania; Polish Librarians' Association; National University Kyiv Mohyla, Ukraine; and METU Library, Cyprus.

### **13.4. LIBER Strategy 2018-2022: Consultancy**

The financial aspects of a proposal to commission a consultant to work on the LIBER Strategy 2018-2022 had been discussed by the Finance Committee, and the Committee had recommended that a figure of up to €30.000, inclusive of VAT, should be allowed for this task. In its discussion of the paper, the Executive Board stressed that content would be the responsibility of LIBER and the remit for the consultant would be responsible for the process. It was confirmed that a number of known firms would be invited by the LIBER Office to tender. The Executive Board approved the Finance Committee's recommendation.

The recent tender for *LIBER Quarterly* had attracted five responses, including one from Igitur, which was preferred by the LQ Editorial Board. The Executive Board approved the recommendation of the LQ Editorial Board and the Finance Committee.

A request had been received from RLUK for a special membership arrangement. This had been discussed by the Finance Committee, which had recommended that no special arrangement should be made. It was also noted that the fee had, in effect, been 'discounted' through recent currency fluctuations. This was approved by the Executive Board.

The Executive Board approved the report and recommendations of the Finance Committee.

## **14. LIBER ANNUAL CONFERENCE, LONDON 2015**

### **14.1. London 2015 Annual Conference Evaluation**

Ms Reilly reported on the feedback from the London 2015 Annual Conference. The overall satisfaction rate was over 90%, and the parallel sessions and plenaries had been considered satisfactory. There had not been much in the way of feedback on topics for future Annual Conferences. The feedback survey response rate was about 30%. It was agreed that in 2016 the survey would be released on Friday of Annual Conference week and kept open for one week longer; and that the responses via social media, e.g. twitter, would be evaluated.

## **15. LIBER ANNUAL CONFERENCE: HELSINKI 2016**

### **15.1. Helsinki 2016 Conference Programme Committee Report**

Ms Frey took the Executive Board through the Helsinki 2016 Conference Programme Committee Report. The Annual Conference title was agreed as: 'Libraries Opening Paths to Knowledge'. The themes would be broadened to include Open Science, Open Services, Shared Services, Empowering End Users, People at the Centre, Legal Topics. Papers on repositories should not be invited in 2016. Speaker preferences were reviewed, and it was agreed that invited speakers should include Professor Luciano Floridi, Oxford Internet Institute, and a LERU speaker, and then the Programme Committee should select from the listed speakers, maintaining a gender balance.

### **15.2. Helsinki 2016: Registration Fees**

The registration fees proposed by the Helsinki 2016 Conference Host were: LIBER Participants: €265-280; Late Registrations: €330-345; Non-Participants: €530-545; Day Members: €90-100; and Accompanying Persons: €80-95. The Conference Dinner charge was proposed as €79-85; and the Conference Excursion €70-100. The Finance Committee had considered the proposals and recommended that a registration fee of €280 (with other

fees based on this figure) was acceptable if the Conference Dinner charge could be kept at €60, in order to ensure inclusivity for all attendees. The Conference Excursion could be set by Helsinki at between €70-100 as deemed best. The Executive Board approved the Finance Committee's recommendation.

### **15.3. LIBER Annual Conference Fund 2016: Qualifying Countries**

The Finance Committee proposed that there should be eleven Annual Conference Fund Awards for 2016 (comprising Conference registration and a grant of €500 towards travel and subsistence), and that the qualifying countries for 2016 should be CEE countries **Albania, Armenia, Belarus, Bosnia and Herzegovina, Bulgaria, Croatia, Georgia, Kosovo, Macedonia, Moldova, Montenegro, Romania, Serbia, Turkey, Ukraine**; and **Greece and Portugal**. The Executive Board approved this recommendation.

## **16. LIBER EXECUTIVE BOARD APPOINTMENTS**

### **16.1. Steering Committee/Working Group Appointments**

Dr Matheson reported that there were no Steering Committee/ Working Group appointments to be made.

### **16.2. Board Appointments June 2016**

Dr Matheson outlined the Board appointments for June 2016. There would be a vacancy for Treasurer since Dr Van Otegem would complete his four-year term in June 2016. He was eligible to stand for a further two-year term as a Board member, and was willing to stand. There was also a further Board member vacancy since Mr Roche would complete his six-year term in June 2016. There were six reappointments in 2016: Ms Hormia-Poutanen (President, second term); Ms Frey (Vice-President, second term); Dr Horstmann (second term); Dr Hallik (second term); Mr Svoboda (second term); and Mr Widmark (third term). All were eligible and willing to stand for appointment at the June 2016 Meeting of Participants.

A successor to Dr Van Otegem as Treasurer had been given consideration, and Drs Smit had agreed to stand. It was convenient for LIBER to have a Dutch Treasurer because of familiarity with Dutch legal systems/employment law. The Executive Board approved this recommendation. It was agreed that it would be useful for Drs Smit to attend the February/June 2016 Finance Committee meetings, and this was agreed.

It was agreed by the Executive Board that Dr Ayriss's role as Adviser to the Board would be extended from 2016 to 2018, in order to focus on LIBER's relationship with LERU. This would be discussed further for the February 2016 Board meeting. The proposal for Mr Roche to become LIBER's second Adviser to the Board would also be considered further for the February 2016 meeting.

### **16.3. LIBER Honorary Status**

The Executive Board considered a paper recommending that Honorary Status should be awarded to Mr Hans Geleijnse, former President of LIBER, and it was unanimously agreed to proceed, with the agreement of LIBER Participants. The aim would be for conferment at the Annual Conference in Helsinki in June 2016.

## **17. EXECUTIVE DIRECTOR'S REPORT**

Ms Reilly presented her Report, which had been pre-circulated, and noted that the Royal Society of Chemistry had become a LIBER Sponsor and that EBSCO had moved from a Silver Sponsor to a Gold Sponsor. The Report was approved by the Executive Board.

### **17.1. Website and Social Media Report**

Ms Reilly presented the LIBER website and social media report for 2015, and noted that while overall traffic was slightly down, the website was being extensively consulted, with the highest figures from The Netherlands, Finland and Sweden. Drs Smit wondered whether



LIBER should now be investing more in mobile technology rather than the website. The Report was approved by the Executive Board.

### **18. Future LIBER Annual Conferences**

Dr Matheson commented on her pre-circulated paper on future LIBER Annual Conferences. Everything was currently stable, and the next Executive Board meeting in February 2016 would be held in Patras, the location for the 2017 Annual Conference, when the Memorandum of Agreement would be signed.

### **19. ANY OTHER BUSINESS**

There was no further business.

### **20. DATES OF FUTURE MEETINGS**

- FEBRUARY 2016:**            **UNIVERSITY OF PATRAS, GREECE**  
Finance Committee: Thursday 25 February 2016: 09.00  
LIBER Executive Board: Thursday 25 February 2016: 10.30  
Steering Committee Chairs Meeting: Thursday 25 February 2016:16.00  
LIBER Executive Board: Friday 26 February 2016: 09.30  
(and visit to Annual Conference venue)
- JUNE 2016:**                **NATIONAL LIBRARY OF FINLAND (PAASITORNI CONGRESS CENTRE)**  
**HELSINKI, FINLAND**  
Finance Committee: Monday 27 June 2016: 14.00-15.30  
LIBER Executive Board: Discussion Slot: Monday 27 June 2016:  
15.30-17.00  
Steering Committee Chairs Meeting: Monday 27 June 2016:  
17.00-18.00  
LIBER Executive Board (First Meeting): Tuesday 28 June 2016:  
09.00-12.30  
LIBER Executive Board (Second Meeting): Thursday 30 June 2016:  
17.30-18.30

Ann Matheson  
Secretary-General  
24 October 2015

**LIBER EXECUTIVE BOARD  
SUMMARY OF ACTIONS: MEETING ON 15 AND 16 OCTOBER 2015**

PARA.	ACTION	RESPONSIBLE	STATUS
<b>JULY 2014</b>			
15.3	Clarify copyright responsibilities of EBLIDA/ IFLA/ LIBER on LIBER website	Mr Widmark (C & A SC)/ Ms Reilly	In progress
<b>FEB 2015</b>			
5.4	Prepare short note on lobbying for Steering Committees for feedback	Ms Reilly	In progress
6.5	Contact SCs/WGs to self-evaluate for February 2016 Board meeting	Ms Reilly	In progress
<b>JUNE 2015 EB MEETING</b>			
5	Consider survey of barriers to libraries in certain parts of Europe joining LIBER	Mr Widmark	In progress
<b>OCT 2015</b>			
<b>DISCUSSION SLOT</b>			
1	Joint LIBER/DARIAH cost action bid for Jan. 2016 deadline to be circulated to Board pre submission	Ms Reilly	
1	Invite Dr Mertens to the June 2016 Discussion Slot	Ms Reilly	
2	Rewrite Strategic Directions paper; include in Nov. 2015 Mailing/LIBER website	Ms Reilly/Dr Matheson	
2	Include Strategic Directions in Implementation Plans for Feb. 2016 Board	Steering Committee Chairs	
2	Discuss with Dr Niederer taking forward library space as aid to Open Science	Mr Svoboda	
4	LIBER Strategy 2018-2022; and Implementation Plans to be topics for Feb. 2016 Discussion Slot	Ms Reilly	
4	Arrange update from Copyright Working Group for Feb. 2016 Discussion Slot	Ms Reilly	
<b>OCT 2015 EB MEETING</b>			
4	Collate exact detail of national legislation on Open Access in European countries for Feb. 2016 Board meeting	Copyright Working Group	
5.1	Prepare letter relating to reserves	Dr Van Otegem	
5.2	Prepare final version of organogram for the Feb. 2016 Board meeting	Ms Reilly	
5.2	Task Force on Open Access key messages to report at Feb.2016 Board meeting	Dr Horstmann, Mr Roche, Mr Widmark, Dr Ayris	
5.2	Investigate whether a LIBER slot could be available at the Summit	Ms Reilly	
5.5	Substitute Strategic Directions for KPAs in paper	Ms Reilly	
5.5	Report back at Feb. 2016 Board meeting on how visualisation can be made prominent on Steering Committee pages	Ms Reilly	
5.6	Circulate both revised Open Cloud papers	Ms Reilly	

	to Board before submission		
7.1.1	Put Dr Horstmann and Professor Tenopir in touch; and raise funding with Professor Tenopir	Ms Hormia-Poutanen	
7.1.1	Proposal to be decided by email mid-Nov 2015	Executive Board	
7.1.2	Proposal on geographical scope of next leadership programme for discussion at the Feb. 2016 Board meeting	Mr Roche	
7.3	Create timeline and list approaches on copyright/text and data mining to MEPs	Ms Reilly	
7.3	Inform Ms Reilly/Ms Frew about approaches to MEPs	Executive Board	
7.4	Strategy visualisation to be revised for Feb. 2016 Board meeting	Ms Reilly	
8.1	Staffing paper to be considered at Feb. 2016 Board meeting	Ms Reilly/Dr Matheson	
9.2	Refer UNICA proposal to Mr Widmark	Ms Frey	
9.2	Write to libraries in Portugal, Spain, Italy and Greece	Mr Anglada	
9.3	Report back on CERL decision on Zagreb	Dr Fabian	
10	Discuss LIBER/OCLC with Lorcan Dempsey	Drs Smit	
12	Preparations for Steering Committee Chairs meeting, Feb. 2016	Ms Reilly	
14.1	Arrange for social media responses to be evaluated at Helsinki 2016 Annual Conference	Ms Reilly	

#### EXECUTIVE BOARD MEETING: EVALUATION FORM

	LIBER EXECUTIVE BOARD, BARCELONA, 15/16 OCT. 2015	SCORE 1 TO 5: 1=POOR; 5=VERY GOOD	NO OF RETURNS = 6	POSSIBLE SCORE = 30	TOTAL SCORE GIVEN
1	Adequate time was spent discussing <u>prepared</u> items on Agenda				28
2	Presenters were well prepared				30
3	Participants came up with new ideas and initiatives				27
4	Chair formulated clear decisions				28
5	Presentations and discussions promoted common understanding and objectives				27
6	All participants were involved in the discussions				22
7	The decisions made included follow-up plans				28
8	The mood of the meeting was good				30

