



Ligue des Bibliothèques Européennes de Recherche
Association of European Research Libraries

The LIBER Strategy 2018-22

The draft Strategy Framework is the product of a long period of discussion, consultation and reflection. It outlines a vision for the research library landscape in 2022 and the strategic directions that LIBER libraries need to mobilise in in order to achieve this vision.

The Process so Far

Work began on the development of the LIBER Strategy in early 2016. A Strategy Task Force was formed in January 2016 with the President, the Vice-President, the Steering Committee Chairs and the Executive Director, respectively Kristiina Hormia, Jeannette Frey, Wilhelm Widmark, Wolfram Horstmann, Martin Halik, Julien Roche, and Susan Reilly.

The Strategy Task Force met in February, May and September. In addition, the Executive Board discussed the strategy development at several key points throughout the year.

LIBER participants discussed a draft strategy framework during a World Café session at the Helsinki conference in 2016. In addition, an opportunity to comment online on the draft strategy framework was setup using Discuto for LIBER participants who did not attend the Helsinki conference.

The development process has been supported by Maurits van der Graaf, Pleiade Management and Consultancy.

The development process consisted of the following steps:

- Development of a vision and a draft strategy framework, based on a PEST analysis.
- Stakeholder analysis by means of analysis of the strategic plans of international partners and stakeholders and 12 interviews with representatives of stakeholders (*see table below).
- Discussions with and input from LIBER participants via a World Café session and an online consultation
- Adaption and finalisation of the strategy framework during LIBER Board meetings

Next Steps

LIBER participants will have the opportunity to vote on the final version of the Strategy Framework and Plan during the plenary session at the LIBER 2017 Annual Conference in Patras. Before then the LIBER Strategy Task Force and the LIBER Board will work on the development of a roadmap of activities to be carried out during the course of 2018-22.

LIBER participants will be invited to refine and prioritise activities in this roadmap during workshops at the LIBER Conference.

As the current LIBER strategy period is coming to an end current working groups will be asked to finalise their work by the end of 2017. If there are ongoing working group activities that should be taken forward in the new strategy period these may be fed, via Steering Committee Chairs, into the roadmap to be taken forward by new working groups. The Roadmap will be used to inform the formation of new working groups and all new working groups will have an open call for participation. In this way we can ensure that LIBER activities remain aligned with the LIBER Strategy and maximise opportunities for participation. The LIBER Open Access, Metrics and Leadership working groups are an

exception to this as they have been formed recently or, in the case of Leadership, are a key strategic enabler.

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Research stakeholders	
EC DG Research & Innovation	Jean-Claude Burgelman
EUA	Lidia Borrel-Damian
ALLEA	Nathalie Harrower
Science Europe	Stephan Kuster
EARMA: European Association for Research Managers and Administrators	John Donovan
Library organisations	
ARL	Elliott Shore
CENL	Caroline Brazier
Scholarly communication	
CODATA	Simon Hodson
COAR - confederation of OA repositories	Kathleen Shearer
EuroCRIS	Ed Simons
PLOS	Catriona MacCallum
Peerwith	Joris van Rossum

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