



EB0221

Minutes of the Executive Board meetings held online on Monday 21 June 2021, Tuesday 22 June 2021, and Friday 25 June 2021.

Present: Ms Jeannette Frey (President), Mr Julien Roche (Vice-President), Mr John MacColl (Secretary-General), Dr Hilde van Wijngaarden (Treasurer), Dr Bertil Dorch, Dr Heli Kautonen, Dr Giannis Tsakonas, Dr Birgit Schmidt, Prof Lars Burman, Ms Agnès Ponsati Obiols, Dr Andreas Brandtner, Dr Adam Sofronijević, Ms Cécile Swiatek, Ms Anja Smit (Special Advisor), Ms Astrid Verheusen (Executive Director), Ms Roos Knigge (Executive Assistant), Mr Maurits van der Graaf (Pleiade Management & Consultancy, on 21 June).

Apologies: Lars Burman (21 and 25 June); Andreas Brandtner, Andrea De Pasquale, Jessica Gardner, Anja Smit (25 June).

Monday 21 June 2021

Executive Board Discussion Slot

1. LIBER Strategy 2023 – 2026/2027

During the Discussion Slot, the Executive Board was informed on the progress of the LIBER Strategy 2023 – 2026/2027 by Strategy consultant Maurits van der Graaf. Maurits van der Graaf had been developing the future Strategy since May 2021 in cooperation with the Strategy Task Force (consisting of Jeannette Frey, Julien Roche, Anja Smit, Hilde van Wijngaarden, Giannis Tsakonas, Birgit Schmidt, Heli Kautonen, Lars Burman, Cécile Swiatek, Astrid Verheusen, Elizabeth Bethlehem, and Roos Knigge).

Maurits van der Graaf presented a brief introduction of the Strategy development process and timeline. In the Draft Vision, he outlined the six Driving Forces around which the Strategy would centre that had been formulated after receiving input from the Strategy Task Force, the Executive Board, and the Working Groups. These elements would each be supported by various Strategic Priorities which would help to make the Driving Force more concrete and actionable.

After the introduction, the Executive Board contributed to the Draft Vision with questions and suggestions during the review of each Driving Force and accompanying Strategic Priorities. Throughout the discussion, the Board provided input on the number, content, scope, and wording of the Driving Forces and Priorities. Maurits van der Graaf would use these results at the Knowledge Café session on 24 June 2021 which would be the first opportunity for all LIBER Participants to directly respond to the current state of the developing Strategy.

Executive Board Meetings

3. Apologies

Dr Lars Burman on 21 and 25 June; Andreas Brandtner, Andrea De Pasquale, Jessica Gardner, Anja Smit on 25 June. To ensure the presence of the Secretary-General at the Second Executive Board meeting, Anja Smit would be replaced by John MacColl.

4. Minutes of the Meetings: Online, February 2021

The minutes were approved.





5. Matters arising

No matters arising.

6. Report of the Finance Committee

The Report of the Finance Committee was presented by Hilde van Wijngaarden, Treasurer and Chair of the Finance Committee. After Bertil Dorch would leave the Executive Board at the 2021 Meeting of Participants, the Finance Committee would have a vacant seat to be filled by any Executive Board member.

6.1 Annual Accounts 2020

After the Executive Board had approved the provisional 2020 Annual Account at the February 2021 Executive Board meetings, the formal version had been finalised and could be signed. This was approved by the Executive Board.

6.2 2021 Profit & Loss to April

As had been explained at the February 2021 Executive Board meetings, LIBER had suffered a financial loss because of the consequences of the COVID-19 pandemic in 2020. This could happen again in 2021 due to the involvement of the LIBER Office in European projects that had experienced, and would likely continue to experience, delays. Postponement of project work would mean that fewer hours could be written and therefore 'other direct costs' could not be spent, causing overhead costs to rise. However, sponsorship income was higher than expected. The Profit & Loss to April 2021 was approved.

The 2020 loss, the projected loss of income for 2021, and sponsorship income would be explained to LIBER Participants at the 2021 Meeting of Participants.

6.3 LIBER Participants Overview

The LIBER Participants Overview showed that the overall numbers of Participants had remained on a level comparable to previous years. The majority of leaving Participants had indicated that they had done so because of budgetary reasons. This trend might continue as libraries could be expected to struggle with the financial consequences of the COVID-19 pandemic in the following years. Hilde van Wijngaarden pointed out that LIBER had lost visibility in comparison to the pre-pandemic situation. When circumstances would change, libraries could be reminded of the benefits of LIBER membership. Andreas Brandtner asked about LIBER's market penetration, as he noticed the absence of certain important German libraries amongst the Participants. Jeannette Frey replied that this issue had been investigated before, and that this could be looked into again.

6.4 Outstanding Payments

The list of LIBER Participants who had not paid their 2020 and 2021 membership fees was presented. It was decided that Julien Roche and Adam Sofronijević would contact the French and Serbian Participants, respectively, about their outstanding payments.

6.5 Finance Committee Recommendations

The following list of Recommendations was presented to and approved by the Executive Board:

- Approval of the Profit & Loss Report to April 2021;
- Approval of the 2020 Annual Account;
- Explanation of the matter of the balance between LIBER Foundation and European project activities;
- Explanation of the upcoming Finance Committee vacancy;
- Explanation of the financial loss for the Meeting of Participants;
- Explanation of the Outstanding Payments to be referred to the Executive Board;
- Explanation of the Executive Board liability insurance policy (*discussed under agenda item 5.1*);
- Explanation of the changed VAT status (*discussed under agenda item 5.1*).



7. Meeting of Participants 2021

7.1.1 Executive Board Nominations

John MacColl presented the overview of nominated candidates for the Executive Board. This list consisted of Jessica Gardner and Charlotte Wien, one of whom would fill the vacancy left by Bertil Dorch. LIBER Participants would elect one of these candidates during the 2021 Meeting of Participants online voting. The candidates for the other vacant seats, Andrea De Pasquale and Anja Smit, had been proposed by Executive Board Appointment. LIBER Participants would be asked to approve the appointments during the Meeting of Participants online voting. The results of the online voting would be presented during the Meeting of Participants on 24 June 2021.

7.1.2 Reappointments Executive Board / Executive Board current membership profile

As part of the online Meeting of Participants ballot, LIBER Participants would be asked to approve the reappointment of the following Executive Board members: Andreas Brandtner, Heli Kautonen, Birgit Schmidt, and Hilde van Wijngaarden. They had each completed a two-year term and would continue to serve on the Board for two more years if approved.

7.2 Honorary Membership Appointments

A list of proposed Honorary Membership appointments was presented. LIBER Participants would be asked to approve the following Honorary Members: Prof Dr Melvyn Collier, Prof Dr Raf DeKeyser, John MacColl (retroactive to 1 August 2020), Trudy Turner (1 March 2021), and Benjamin White (1 January 2021). The status of Honorary Member would reward the proposed appointees for their extensive contributions and commitment to LIBER. It would also ensure that individuals presently not tied to Participant institutions could continue their volunteer activities without breaching LIBER governance rules.

7.3 Rules and Regulations

John MacColl presented the previously distributed and agreed upon updates to the LIBER Rules and Regulations which were to be approved by LIBER Participants during the Meeting of Participants.

STRATEGIC DIRECTIONS

8. EU Activities

8.1 International Projects Report

Astrid Verheusen presented the International Projects Report. Six highly relevant projects were ongoing but had been delayed because of the COVID-19 pandemic, causing LIBER to expect a financial loss over 2021. This deficit would have to be covered by the LIBER Foundation's financial reserves instead of the projects' budgets. Jeannette Frey stated that, when informing the Meeting of Participants about this, it should be emphasised that this solution would only be to remedy the current financial situation and not become a standard approach in the coming years.

Astrid Verheusen informed the Executive Board of LIBER's involvement in various project proposals. The Board discussed the possibility of declining to participate in future proposals or projects, or to have a look at how the staffing of projects could be arranged differently, if the ongoing projects would keep experiencing delays, regardless of the relevancy of the proposals or projects. As this could potentially lead to a loss of momentum and reputation for LIBER, it was decided that Astrid Verheusen, Anja Smit and Hilde van Wijngaarden would investigate this option.

8.1.1 Working Group participation in International Projects

The Board discussed the involvement of Working Groups in LIBER's international projects. Heli Kautonen and



Giannis Tsakonas stated that LIBER should more actively engage and connect the Working Groups to ongoing or future projects. Giannis Tsakonas added that it might be helpful to clarify to Working Groups what project participation would entail. Jeannette Frey mentioned that the benefits of collaborating on international projects should be emphasised. She added that contacting Working Groups directly would also mean that different levels of library staff, in addition to directors, would become aware of the possibility of participating in projects. Birgit Schmidt stated that communication between the LIBER Office and Working Groups on this subject had been lacking, and that it would be beneficial to start involving the Working Groups on a structural level. She also mentioned that involvement in international projects could help libraries move into areas they would be interested, but unexperienced in.

Hilde van Wijngaarden asked about the Projects Database, suggesting that it could be useful to evaluate and rephrase certain Projects Database Survey questions. Astrid Verheusen replied that, although the Database was being used to involve LIBER Participants in international projects, further development would be necessary.

8.2 SCOSS Report

Giannis Tsakonas presented the SCOSS Report. He stated that, although the SCOSS community had been affected by the COVID-19 pandemic, an increasing number of libraries had started to budget for sustaining Open Science Infrastructures in addition to provide funding for digital academic resources and subscriptions. SCOSS had started to develop their new strategy which would be finished later in 2021. To explain the necessity of sustaining Open Science Infrastructures, three videos had been released. Additionally, LIBER and SCOSS had jointly organised a very successful webinar on the role of libraries in keeping Open Science Infrastructures free and independent.

8.3 SPARC Europe

Agnès Ponsati Obiols gave an oral report on SPARC Europe's activities. There had been one meeting where the SPARC Europe Board of Directors had mainly discussed internal issues. In 2021, the organisation would aim to gain new members from certain European countries. Furthermore, the Annual Report had been presented.

8.4 EOSC Membership

Since the February Executive Board meetings, LIBER had become a member of the EOSC association. Astrid Verheusen stated that EOSC had set up their internal organisational structure, establishing Task Forces that members could partake in. On behalf of LIBER, Astrid Verheusen had joined the Research Engagement Task Force which would begin their work in the near future.

8.5 Europeana Board

Astrid Verheusen had had two meetings with Europeana's General Director Harry Verwayen but the issue of LIBER's unclear role in Europeana's governance structure had not been resolved yet.

9. Steering Committees (including Working Groups)

9.1.1 Digital Skills & Services: SC Report

Bertil Dorch presented the Digital Skills & Services Steering Committee Report. He stated that the Leadership Programmes Working Group had organised, postponed, and proposed various events. The Emerging Leaders Programme seminar had taken place virtually, and the Working Group would organise a digital workshop as part of the LIBER 2021 Annual Conference. The upcoming Journées for Library Directors would take place in Budapest in 2022 and in Berlin in 2024.

The Working Group had discussed getting involved in the organisation of the Strategic Event in 2023, spearheaded by Julien Roche. They would need support and had requested to be kept informed about the



development of this event ahead of time. Bertil Dorch mentioned that the Digital Humanities & Digital Cultural Heritage Working Group would be discussed as a separate agenda item.

9.1.2 Report on Anti-Discrimination group from Digital Humanities & Digital Cultural Heritage Working Group

Jeannette Frey gave an oral report on the meeting with delegates from the Executive Board and the Digital Humanities & Digital Cultural Heritage Working Group. This informal meeting had been organised after the topic of discrimination had been discussed at the October 2020 and February 2021 Executive Board meetings. Jeannette Frey stated that this meeting had gone very well and had been productive as it had given the Anti-Discrimination group the opportunity to state their intentions. At the meeting, they had explained that they would like to stimulate libraries to become more inclusive by providing an open environment for young professionals from different cultural backgrounds.

9.1.3 Future of Digital Humanities & Digital Cultural Heritage Working Group

Heli Kautonen presented the paper on the future of the Digital Humanities & Digital Cultural Heritage Working Group. Although the Working Group had originally planned to end their activities in mid-2021, both the members and the Executive Board had expressed their desire to continue the group. Heli Kautonen reported that one of the co-Chairs, Lotte Wilms, had been replaced by Caleb Derven. The group would like to rebrand by recruiting new members and by possibly resuming under a different name. The Executive Board agreed with the group's plan and concluded that the members could pick their Working Group's new name. Heli Kautonen presented the future actions outlined by the Working Group. These included organising town hall meetings to engage the Digital Cultural Heritage community and involvement in the LIBER Mid-Term Event. She added that these plans would only cover the period of 2021 and 2022, coinciding with the end of the current LIBER Strategy. The Executive Board approved the Working Group's plans.

9.1.4 New Training Programme

Bertil Dorch provided an update on the development of the new Training Programme. He stated that this programme would be designed to target library middle management and would provide activities such as training events and workshop series.

In May 2021, LIBER and OCLC had jointly organised a very successful workshop series which would serve as a pilot for the new programme. Although the pilot workshops had been free of charge, approximately half of the attendees had indicated that they would be willing to pay for similar events. This would be incorporated into the training programme. Hilde van Wijngaarden agreed with this by stating that offering a high-quality service would justify expecting financial contributions from participants. Bertil Dorch suggested that additional funding could potentially come from other sources.

Jeannette Frey stated that the Strategy Task Force would start to integrate the progressing training programme into the development of the new Strategy. Birgit Schmidt asked about the link between the programme and Working Groups, stating that it would be beneficial to employ LIBER's network's expertise instead of exclusively using external trainers. Heli Kautonen mentioned that the programme's current title, 'Enabling World Class Research', might be confusing as it did not seem to match with its goal of advancing Open Science. Jeannette Frey replied that this could be a working title. The potential mismatch between the title and content would depend on how research would be assessed in the future, as 'Open Science' and future 'world class research' would not necessarily be contradictory concepts. She added that this question should be included in subsequent versions of the training programme draft.

As Bertil Dorch would leave the Executive Board after June 2021, he stated that his proposed successor as Steering Committee Chair, Heli Kautonen, would continue working on the training programme.

9.2 Innovative Scholarly Communication: SC Report



Giannis Tsakonas presented the Innovative Scholarly Communication Steering Committee Report. He stated that overall, the COVID-19 pandemic had caused challenges for the Working Groups during this Steering Committee report's period. He expressed concerns about the lack of interest in the Innovative Peer Review Working Group. This worry was shared by Jeannette Frey.

Giannis Tsakonas reported that despite the underperforming Innovative Peer Review Working Group, there had been many successful efforts in other Working Groups. In various countries, discussions about introducing the Zero Embargo campaign's model law into national legislation had taken place. The Open Science Skills visualisation, created by the now inactive Digital Skills Library Staff & Researchers Working Group, had been translated into Greek. Additionally, the copyright of the graphic had also been transferred to LIBER. The Citizen Science Working Group had used part of the Steering Committee's budget for the design of their 'Citizen Science for Research Libraries' guidelines which would be published in the second half of 2021.

9.2.1 AI and Scholarly Communication

Giannis Tsakonas presented his memo on AI and scholarly communication, explaining that Artificial Intelligence (AI) and Machine Learning (ML) would offer challenges and opportunities for scholarly communication. Certain ML uses had already been implemented in research libraries. In the paper, some concerns were outlined. Giannis Tsakonas stated the new LIBER Strategy should pay attention to the opportunities and risks of AI services. He suggested that this memo should be followed up by examining AI from more perspectives, such as those from other Working Groups or topics from the current Strategy. Jeannette Frey asked about Giannis Tsakonas's vision of approaching the topic of AI when considering the implementation of the next Strategy. Giannis Tsakonas replied that this would be too expansive for one dedicated Working Group. Instead, Working Groups could approach the topic from their own areas of interest. For instance, the Leadership Programmes Working Group could discuss AI services for library management. He concluded by stating that this memo could be shared with other Working Groups.

9.3 Research Infrastructure: SC Report

Birgit Schmidt presented the Research Infrastructure Steering Committee Report. She stated that members had not been able to spend as much time as in previous periods on Working Group activities. The Linked Open Data Working Group had recently ended. The Research Data Management Working Group had been in need of more support so they would elect a co-Chair in the coming months. The FIM4L Working Group had been working steadily on their own, and had promoted and discussed their work with organisations such as libraries and publishers. The Architecture Group had continued their work without needing support from the Steering Committee. The Data Science in Libraries Working Group had picked two co-Chairs and had formulated focus areas for their future activities, but the group had not yet created a work plan.

9.4 Digital Skills & Services: New Chair

Heli Kautonen was proposed as the new Chair of the Digital Skills & Services Steering Committee. This was approved by the Executive Board.

10. LIBER Partnerships

10.1 LIBER Partnerships & Memberships

John MacColl presented the overview of LIBER's partnerships and memberships, which he suggested should become a standing agenda item. He reported that a meeting with CERL had taken place and several joint activities had been proposed, and that discussions with LERU and UNICA were ongoing. Astrid Verheusen mentioned that the partnerships with RDA, IFLA, EOSC, and others should be evaluated in the future.

Julien Roche updated the Executive Board on the future collaboration with DFFU who had expressed interest in potentially entering a partnership similar to LIBER's collaboration with ADBU. He stated that a response



from DFFU would be expected after the summer so more information would be shared at the October Executive Board meetings. Hilde van Wijngaarden expressed concerns about the workload of the LIBER Office if the number of these joint studies with national research library associations would increase. Julien Roche replied that the two pilots would be evaluated to determine the future course of action. Birgit Schmidt pointed out that Working Groups could also be involved to help these collaborations succeed. The partnerships with ADBU and COAR would be discussed as separate agenda items.

10.2 ADBU

After the Memorandum of Understanding with ADBU had been signed, the joint pilot study had been launched by the formation of an Advisory Committee and the publication of the Call for Proposals. No proposals had been received so more time would be used to rewrite the Call and it would be republished in the autumn of 2021.

10.3 Possible partnership between LIBER and OPERAS

Cécile Swiatek presented the paper on the possible partnership with OPERAS. She explained the different levels of OPERAS's governing structure and stated that in her view, LIBER should join the network as a supporting member for an annual fee of €10.000. Considering LIBER's current financial situation, the Executive Board decided that this decision should be postponed until a later Executive Board meeting.

10.4 Draft COAR-LIBER Partnership Agreement

After the termination of the Memorandum of Understanding with COAR, an agreement outlining the collaboration between LIBER and COAR was drafted. This document was approved by the Executive Board and Jeannette Frey and Astrid Verheusen would take care of signing the agreement.

INTERNAL BUSINESS PROCESSES

11. LIBER Quarterly

John MacColl presented the LIBER Quarterly papers written by Managing Editor Trudy Turner.

11.1 LIBER Quarterly Report

The report showed that new members had joined the Editorial Board and Trudy Turner had become the LIBER Quarterly's Managing Editor. Mel Collier had indicated his preference to step down as Chairman of the Board. Under the new editorial team, LIBER Quarterly's scope and focus had broadened over the past period and these transitions would continue in the future. The metrics and social media performance in 2020 were lower than desired. Jeannette Frey suggested that LIBER Quarterly and the LIBER Office could collaborate more closely to integrate the journal's work into LIBER's activities.

11.2 LIBER Quarterly Statistics

The document on LIBER Quarterly statistics outlined the number of published papers and submissions. It also contained data on visits to, and downloads from the LIBER Quarterly website.

12. Executive Director's Report

Astrid Verheusen presented the Executive Director's Report which covered topics not discussed elsewhere by the Executive Board. She stated that the LIBER Office would be able to partially work from the offices at the KB from July 2021 on.

Furthermore, she reported that LIBER had successfully organised two workshop series, with SKS about the EOSC and research libraries, and with the BnF and AI4LAM about Artificial Intelligence. The Executive Director's Report also mentioned the workshop series organised with OCLC, which the Executive Board had



discussed previously. Birgit Schmidt asked about the report on the EOSC workshops which had been published months after the series had finished. The number of downloads of this report had been low. Astrid Verheusen responded that the approval of this report had been delayed by the EOSC Secretariat and would be promoted more extensively after June 2021. Giannis Tsakonas stated that this appeared to contrast the highly successful OCLC series. Jeannette Frey added that the collaboration with OCLC had been very efficient and positive.

Astrid Verheusen mentioned that she had attempted to follow up with UNESCO about their Recommendation on Open Science, that LIBER, IFLA, EBLIDA, and SPARC Europe had continued to work on their Copyright reform project, and that LIBER's collaboration with IARLA had also progressed. LIBER had become a member of EARE, in addition to joining the EOSC Association.

Work on the services that had been announced in 2020 had progressed. The Leadership Programme and Strategic Event had been delayed. Other new services, such as the Projects Database and the cooperation with ADBU had been discussed previously, and the Mid-Term Event would be discussed in detail under agenda item 15.2.

13. LIBER Communications

13.1 Communications Report

Astrid Verheusen presented the Communications Report. LIBER's various newsletters had been merged into the 'LIBER Insider' which would be distributed to the LIBER community monthly. Additionally, LIBER Participants would continue to receive the LIBER Quarterly Mailings. Work on the LIBER website, which had been launched at the end of 2020, would continue as various problems had occurred. LIBER's social media activities had been performing very well.

14. LIBER Annual Conferences

14.1 LIBER 2021 Online Report

As Chair of the Conference Programme Committee, Julien Roche presented the report on LIBER 2021 Online. He told the Executive Board that the number of Keynote speakers had been reduced from three to two, and that the rest of the Conference schedule had been filled with varied content. The Annual Conference had had much success in securing sponsors, and there had been several sponsor Strategy Updates. Jeannette Frey asked whether OCLC had sponsored LIBER 2021 Online to which Julien Roche responded that OCLC had not been a LIBER Sponsor but instead had contributed to the 'LIBER Award for Library Innovation'. The Conference had been attended by many, and the audience had had an approximately equal division of LIBER Participants and non-members. The LIBER 2021 Online budget had covered all expenses.

14.2 LIBER 2022 MoU

Julien Roche stated that the Memorandum of Understanding with the host of the 2022 Annual Conference, the University Library of Southern Denmark (SDU) in Odense, had been signed. Planning for the Conference had commenced with both organising parties aiming for a physical event to take place at the SDU campus. The Executive Board then discussed visiting the 2022 and 2023 Conference premises during the October 2021 and February 2022 Board meetings. It was suggested that the October meetings would be planned to be held in person with the option for members to attend the meetings virtually, or to convert all meetings to digital sessions depending on the circumstances. Astrid Verheusen and Jeannette Frey would discuss these possibilities further after the June Executive Board meetings.



15. Future Annual Conferences

15.1 Future Annual Conferences

John MacColl presented the list of confirmed Annual Conference locations. In 2022 the Conference would be hosted in Odense, Denmark; in 2023 in Budapest, Hungary; in 2024 in Limassol, Cyprus; and in 2025 in Lausanne, Switzerland. The venue for 2026's Conference had not been confirmed, but interest in hosting the event had been shown by the European University Institute Library in Fiesole, Italy.

15.2 Mid-Term Event

The first Mid-Term Event would potentially take place in person at the VU Library in Amsterdam on 9 and 10 December 2021. There had been no other interested parties to host subsequent Mid-Term Events, but Executive Board members expressed their confidence that this would change after the successful completion of the first Mid-Term Event.

For the 2021 Event, Hilde van Wijngaarden stated that some rooms had been reserved, and said she intended to book extra spaces which could easily be cancelled, and more reservations could be made if necessary. Her team would be ready to start working on arranging the Event.

As the Event had been conceived to highlight LIBER Working Groups, the Board discussed choosing a theme that would cover all or many Working Group activity. The Working Groups would be contacted to engage them in the planning of the Event.

A Task Force consisting of Cécile Swiatek, Heli Kautonen, Hilde van Wijngaarden and several LIBER Office members was created to plan the Event. It was decided that the Task Force would have their first meeting shortly after the current Board meetings. Julien Roche, as Conference Programme Committee Chair, and Birgit Schmidt and Giannis Tsakonas, as Steering Committee Chairs, would be regularly informed of the Task Force's progress.

16. Committee Reports

16.1 Steering Committee Chairs Meeting

Jeannette Frey gave a verbal report of the Steering Committee Chairs meeting which had taken place on Tuesday 22 June. At the meeting, it had been decided that the lack of interest in, and the future of the Innovative Peer Review Working Group would be discussed at the October Executive Board meetings. Ahead of the October meetings, Astrid Verheusen and Giannis Tsakonas would investigate potentially connecting the Working Group to the ORE project. Other topics that had been mentioned at the meeting were the Mid-Term Event and the budget. Furthermore, the group had discussed becoming a Library Carpentry member which could be of interest to various Working Groups. This would cost approximately €6000 per year. Astrid Verheusen would look into this and would also investigate a possible connection to the LIBER training programme currently in development.

17. LIBER Executive Board Appointments

17.1 Appointments at Meeting of Participants on 24 June 2021

At the Meeting of Participants, Bertil Dorch, John MacColl, and Agnès Ponsati Obiols had been discharged from the Executive Board. Their seats had been taken by Jessica Gardner who had been elected, and Anja Smit and Andrea De Pasquale, whose appointments had been approved by the LIBER Participants. The Executive Board members who had been up for reappointment, Andreas Brandtner, Heli Kautonen, Birgit Schmidt, and Hilde van Wijngaarden, had all been approved to each serve a further term of two years.



18. Any other business

There was no other business.

19. Dates of future meetings

It was decided that a poll to find dates for the October and February Executive Board meetings would be circulated soon after the current meetings.

OCTOBER 2021: ONLINE DEADLINE FOR AGENDA ITEMS: 1 OCTOBER 2021

DEADLINE FOR SUBMISSIONS (PAPERS/REPORTS): 8 OCTOBER 2021

Finance Committee	Wednesday	20 October 2021	09:00 – 10:30
Executive Board Discussion Slot	Wednesday	20 October 2021	10:30 – 12:30
Executive Board First Meeting	Wednesday	20 October 2021	13:00 – 16:00
Appointments Committee	Wednesday	20 October 2021	16:00 – 17:00
Steering Committee Chairs	Wednesday	20 October 2021	17:00 – 18:00
Executive Board Second Meeting	Thursday	21 October 2021	09:00 – 12:30

FEBRUARY 2022: TBD

DEADLINE FOR AGENDA ITEMS: 24 JANUARY 2022

DEADLINE FOR SUBMISSIONS (PAPERS/REPORTS): 31 JANUARY 2022

Finance Committee	Thursday	10 February 2022	09:00 – 10:30
Executive Board Discussion Slot	Thursday	10 February 2022	10:30 – 12:30
Executive Board First Meeting	Thursday	10 February 2022	13:00 – 16:00
Steering Committee Chairs	Thursday	10 February 2022	16:00 – 17:00
Executive Board Second Meeting	Friday	11 February 2022	09:00 – 12:30

SUMMARY OF ACTIONS

	Action	Responsible
c/f	Action plan – LIBER Participation Trends report: Prepare a proposal for Recommendation 2 (on revising the Annual Conference Fund)	Hilde van Wijngaarden / Astrid Verheusen
c/f	Test LIBER Sponsorship Guidelines with potential sponsors/partners	Astrid Verheusen
c/f	Evaluate ongoing LIBER partnerships	Julien Roche / Astrid Verheusen
c/f	Speak directly to the associations who have expressed disappointment at ending of MoUs	Astrid Verheusen
c/f	Discuss LIBER's future relationship with Europeana with Harry Verwayen	Astrid Verheusen
c/f	LIBER Office to connect with Steering Committees and Working Groups to establish connections between libraries & EOSC	Heli Kautonen / Giannis Tsakonas / Birgit Schmidt / Astrid Verheusen
c/f	Plan the organisation of a LIBER workshop on diversity and inclusivity	Heli Kautonen / Astrid Verheusen

c/f	Discuss Working Groups' roles in European projects with Vasso Kalaitzi	Heli Kautonen / Giannis Tsakonas / Birgit Schmidt / Astrid Verheusen
c/f	Suggest writing a report on the implementations of the Copyright European Directive to the Copyright Working Group	Giannis Tsakonas
Executive Board meetings June 2021		
6.	Consider joining the Finance Committee	All Executive Board members
6.4	Contact LIBER Participants about outstanding invoices	Julien Roche / Adam Sofronijević
8.1	Look into limiting the participation of the LIBER Office in future European projects and alternatives for staffing of the projects	Anja Smit / Hilde van Wijngaarden / Astrid Verheusen
8.1.1	Explain the possibilities of participating in European projects to Working Groups	Heli Kautonen / Giannis Tsakonas / Birgit Schmidt / Astrid Verheusen
8.1.1	Explore ways to structurally involve Working Groups in European projects	Heli Kautonen / Giannis Tsakonas / Birgit Schmidt / Astrid Verheusen
8.1.1	Continue the development of the Projects Database	Astrid Verheusen
8.3	Consider LIBER's presence on the SPARC Europe Board of Directors after Agnès Ponsati Obiols's resignation from the LIBER Executive Board	Jeannette Frey / Astrid Verheusen
9.1.1	Inform the Leadership Programmes Working Group of any Strategic Event updates	Julien Roche / Astrid Verheusen
9.1.2	Follow up on the meeting with the Anti-Discrimination delegation	Jeannette Frey / Heli Kautonen / Astrid Verheusen
9.1.4	Look into funding options for the new training programme	Hilde van Wijngaarden / Heli Kautonen / Astrid Verheusen
9.1.4	Integrate the new training programme into the development of the new LIBER Strategy	Strategy Task Force
9.1.4	Investigate possible Working Group roles in the new training programme	Heli Kautonen / Giannis Tsakonas / Birgit Schmidt / Astrid Verheusen
9.1.4	Include an explanation of Open Science in relation to the new training programme in the programme's next draft	Heli Kautonen / Astrid Verheusen
9.2.1	Share the Artificial Intelligence and Scholarly Communication memo (EB0221.9.2.1) with all Working Groups	Heli Kautonen / Birgit Schmidt
9.2.1	Incorporate AI as an overarching theme into the development and implementation plan of the new LIBER Strategy	Strategy Task Force
10.1	Provide an update on LIBER's partnerships	Anja Smit / Julien Roche(?) / Astrid Verheusen
10.1	Provide an update on LIBER's partnership with DFFU	Julien Roche
10.2	Provide an update on LIBER's partnership with ADBU	Astrid Verheusen

10.4	Sign the COAR-LIBER Partnership Agreement	Jeannette Frey / Astrid Verheusen
11.1	Investigate developing the closer collaboration of LIBER Quarterly and the LIBER Office	Anja Smit / Astrid Verheusen
14.2	Consider venues for the upcoming Executive Board meetings	Anja Smit / Jeannette Frey / Astrid Verheusen
15.2	Start working on the organisation of the Mid-Term Event	Mid-Term Event Task Force
15.2	Contact Working Groups about their involvement in the Mid-Term Event	Mid-Term Event Task Force
16.1	Consider the connection to the ORE project and the future of the Innovative Peer Review Group	Giannis Tsakonas / Astrid Verheusen
16.1	Look into LIBER's options to join the Library Carpentry community, and to connect this to the new training programme	Astrid Verheusen
<i>c/f: Carried forward from previous Summary of Actions</i>		