

STICHTING LIBER

at 's GRAVENHAGE

**ANNUAL ACCOUNTS
FOR THE YEAR ENDED
31 DECEMBER 2023**

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Assist Audit services en advisering B.V.
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To the Executive Board of
Stichting LIBER
Pr. Willem Alexanderhof 5
2509 LK 's GRAVENHAGE

Vlissingen, 12 April 2024

51566-24.034

Concerning: Annual Accounts for the Year ended 31 December 2023

Dear Members of the Executive Board,

We herewith report to you on the Financial Statements for the year ended 31 December 2023.
The report comprises the Auditor's Report and the Financial Statements.

1.1 General

In 2009 the LIBER Association (Ligue des Bibliothèques Européennes de Recherche), established in 1971, was dissolved at the Annual General Assembly in Toulouse, France on 3 July 2009. The Foundation was established on 12 January 2009.

Object

The aim of the Foundation is to represent the interests of research libraries in Europe, their universities and researchers.

The Foundation promotes in particular:

- A. Efficient information services;
- B. Access to research information, in any form whatsoever;
- C. Innovation in end-user services from research libraries in support of teaching, learning and research;
- D. Preservation of cultural heritage;
- E. Efficient and effective management in research libraries.

KvK Oost Nederland 08086450
BTW-nummer NL 808630672B01
ING Bank IBAN NL 36 INGB 0663064503
ING Postbank IBAN NL 07 INGB 0008483999

In order to fulfil these tasks the Foundation will develop and systematically support:

- A. The creation and development of a functional network of university libraries, national libraries and other research libraries in Europe;
- B. A goal-oriented collaboration with other organisations in Europe and beyond.

Board of Directors

The management was conducted by Mrs. A. Verheusen (until 22 May 2023) and Mrs. M.C.E.M. Pronk (from 1 August 2023).

Executive Board

During 2023 the membership of the Executive Board was:

LIBER Executive Board

- Mr Andreas Brandtner
- Mr Lars Burman
- Ms Anna Clements
- Dóra Gaálné Kalydy
- Ms Heli Kautonen
- Ms Sarah Lammens
- Mr Julien Roche (President)
- Ms Birgit Schmidt
- Ms Anja Smit (Secretary-General)
- Mr Adam Sofronijevic
- Ms Cécile Swiatek
- Dr Giannis Tsakonas (vice-President)
- Ms Hilde van Wijngaarden (Treasurer)

LIBER Office

- Ms Astrid Verheusen (Executive Director until 22 May 2023)
- Ms Martine Pronk (Executive Director from 1 August 2023)
- Ms Rosie Allison
- Mr Oliver Blake
- Ms Anxhela Dani
- Ms Neha Gupta (from 4 September 2023)
- Ms Roos Knigge (until 1 October 2023)
- Ms Barbara van der Vaart
- Mr Andrej Vrcon

1.2 Results

The financial result for the Foundation for the year ended 31 December 2023 is a loss of € 39,760 (2022: a profit of € 147,898).

The results for the Foundation can be specified as follows:
in € 1.000

	2023	2022
Income	912	1.220
Expenditure		
Personnel costs	690	622
Executive Board	-	-
Steering Committees	2	16
Leadership Seminar	10	23
LIBER Office	95	82
LIBER Quarterly	8	3
Promotion and Representation	8	14
Operating costs	121	310
Other expenditure	17	1-
	952	1.069
	40-	151
Financial results	-	3-
Net result	40-	148

For more detail we refer you to the figures in the Annual Accounts (including the notes to the Profit and Loss Account).

1.3 Financial Position

Below we provide an analysis of the Foundation's financial position, based on the balance sheet.

in € 1.000

	31 December 2023	31 December 2022
<u>In short term available</u>		
Receivables	148	113
Liquid assets	726	1.007
	<hr/> 874	<hr/> 1.120
Less: current liabilities	297	502
	<hr/> 577	<hr/> 618
Working capital		
Long term invested in tangible fixed assets	7	6
	<hr/> 584	<hr/> 624
<u>Funding constituted as follows</u>		
Equity	<hr/> <hr/> 584	<hr/> <hr/> 624

For further details we refer you to the balance sheet and the notes to the balance sheet in the Annual Report.

We trust that we have been of service to you and are most happy to provide further explanation if required.

With kind regards

Yours faithfully

Assist Audit services en advisering B.V.

Originally signed by:

R. Logtenberg

Registeraccountant

2.1 BALANCE SHEET AS AT 31 DECEMBER 2023*in €, before proposed profit allocation***ASSETS**

		<u>31-12-23</u>	<u>31-12-22</u>
Fixed assets			
<i>Tangible fixed assets</i>			
Other tangible fixed assets	1.1	7.151	6.228
Current assets			
<i>Receivables</i>			
Debtors	1.2	35.315	33.726
Other receivables	1.3	112.947	79.176
		<u>148.262</u>	<u>112.902</u>
Liquid assets	1.4	726.251	1.007.598
Total		<u>881.664</u> =====	<u>1.126.728</u> =====

The notes on the balance sheet are set out in the Report at 2.5 on page 12-14.

EQUITY AND LIABILITIES

		<u>31-12-23</u>	<u>31-12-22</u>
Equity			
General Reserves	1.5	509.893	549.653
Appropriated Reserves	1.6	75.000	75.000
		-----	-----
		584.893	624.653
Current liabilities			
Creditors		9.971	29.627
Taxes and social insurance premiums	1.7	51.070	34.436
Other liabilities	1.8	235.730	438.012
		-----	-----
		296.771	502.075
Total			
		-----	-----
		881.664	1.126.728
		=====	=====

2.2 PROFIT AND LOSS ACCOUNT 2023

in €

		2023	2022
Income			
Income from regular activities	2.1	460.589	482.809
Project funding	2.2	451.194	737.311
		-----	-----
Gross operating result		911.783	1.220.120
Expenditure			
Personnel (LIBER Office) *)	2.3	537.060	480.360
Social security charges	2.4	88.171	72.108
Pension charges	2.5	65.041	69.758
Executive Board	2.6	-	-
Steering Committees	2.7	2.375	16.208
Leadership Seminar		9.600	23.132
LIBER Office	2.8	95.100	81.308
LIBER Quarterly	2.9	7.965	3.100
Promotion and representation	2.10	8.328	14.168
Operating costs	2.11	121.208	309.540
Other expenses	2.12	16.891	707-
		-----	-----
		951.739	1.068.975
		-----	-----
Operating income		39.956-	151.145
Financial income and expenditure			
Interest received	2.13	1.418	-
Interest paid	2.14	1.222-	3.247-
		-----	-----
		196	-3.247
		-----	-----
Net income		39.760-	147.898
		=====	=====
Proposed allocation of profit:			
- to form Appropriated Reserves		-	
- to deduct from the General Reserves		39.760-	

		39.760-	
		=====	

The notes on the Profit and Loss account are set out in the Report at 2.6 on page 15-17.

*) including travelcosts

2.3 CASH FLOW STATEMENT 2023

in €

	2023	2022
Cash flow from Operating activities		
Net income	39.760-	147.898
Depreciation	2.637	2.347
	-----	-----
Cash flow	37.123-	150.245
Decrease/Increase in Accounts receivable	35.360-	61.507-
Decrease in Current liabilities	205.304-	123.127
	-----	-----
	-240.664	61.620
	-----	-----
	277.787-	211.865
Cash flow from Investing activities		
Investments	3.560-	-
Cash flow from Financing activities		
	-	-
	-----	-----
Net change in Cash	281.347-	211.865
Beginning Cash Balance	1.007.598	795.733
	-----	-----
Ending Cash Balance	726.251	1.007.598
	=====	=====

ANNUAL ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2023**2.4 VALUATION PRINCIPLES****General**

There are no special regulations for the annual accounts of foundations. LIBER prepares the financial statements as far as possible in accordance with Part 9 of Book 2 of the Dutch Civil Code and RJ640 'Organisaties-zonder-winststreven' (Richtlijn voor de Jaarverslaggeving).

Continuity

The valuation principles which are used in these annual accounts are based on the supposition of continuity of the foundation.

Valuation Principles for the balance sheet**General**

Unless stated otherwise, all assets and liabilities are stated at face value.

Tangible fixed assets

The tangible fixed assets are valued at cost less depreciation (20 % a year).

Receivables

The receivables are measured at face value less appropriate provisions for the risk of doubtful debtors.

Current liabilities

The current liabilities have a redemption period of no more than one year.

Method of determination of profit**General**

The result is calculated as the difference between the net sales and all herewith related costs and other costs which have to be calculated to the accounting year. Income and expenditure are calculated on the basis of the before-mentioned principles of valuation.

Profits are presented in the year in which they are realized, losses are taken into account in the year in which these are foreseen.

Losses on running projects on balance sheetdate are taken into account in the year then ended.

Net sales

The presented net sales comprise sales less granted discounts if applicable.

Expenditure

Income is presented in the year in which deliveries or services are completed or the year to which the income is applicable.

Costs are stated in relation with the before-mentioned principles of valuation.

Cash Flow Statement

The cash flow statement is composed by way of the indirect method. Revenues and expenditures in respect of interest are taken into account in the cash flow from Operating activities.

2.5 NOTES TO THE BALANCE SHEET AS AT 31 DECEMBER 2023*in €, before proposed profit allocation*

These notes refer to the Balance sheet 2.1 on page 7-8.

ASSETS**Fixed assets***Tangible fixed assets*

	31-12-23	31-12-22
1.1		
<u>Other tangible fixed assets</u>		
Furniture	7.151	6.228
	=====	=====
	2023	2022
Balance sheet as at 1 January:		
Purchase value	14.428	14.428
Accumulated depreciation	8.200-	5.853-
	-----	-----
	6.228	8.575
	=====	=====
Movements during the year:		
Investments	3.560	-
Depreciation	2.637-	2.347-
	-----	-----
	923	2.347-
	=====	=====
Balance sheet as at 31 December:		
Purchase value	17.988	14.428
Accumulated depreciation	10.837-	8.200-
	-----	-----
	7.151	6.228
	=====	=====

Currents assets*Receivables*

	31-12-23	31-12-22
1.2		
<u>Debtors</u>		
Debtors	59.216	40.736
Less: provision for doubtful debtors	23.901-	7.010-
	-----	-----
	35.315	33.726
	=====	=====

	31-12-23	31-12-22
Other receivables		
1.3		
VAT	-	-
Receivable project funding	112.183	78.581
Other receivables	764	595
	=====	=====
	112.947	79.176
	=====	=====
 Liquid assets		
1.4		
Current bankaccount ING Bank	360.500	642.824
Savings bankaccount ING Bank	104.793	104.026
Savings bankaccount Rabobank	127.829	128.087
Savings bankaccount SNS Bank	133.129	132.661
	=====	=====
	726.251	1.007.598
	=====	=====

Equity and liabilities**Equity**

		2023	2022
<u>General Reserves</u>	1.5		
Balance sheet as at 1 January		549.653	476.755
Result allocation accounting year		39.760-	72.898
		=====	=====
Balance sheet as at 31 December		509.893	549.653
		=====	=====
<u>Appropriated Reserves</u>	1.6		
Balance sheet as at 1 January		75.000	-
Result allocation accounting year		-	75.000
		=====	=====
Balance sheet as at 31 December		75.000	75.000
		=====	=====

The Appropriated Reserves are destined for the future movement of the LIBER Office and a future Fundraising plan.

Current liabilities

		31-12-23	31-12-22
<u>Taxes and social insurance premiums</u>	1.7		
VAT		7.769	234
Salaries tax		34.962	26.967
Pension premiums		8.339	7.235
		=====	=====
		51.070	34.436
		=====	=====
<u>Other liabilities</u>	1.8		
Overflowing liabilities		72	-
Holiday pay and days		38.856	32.589
Received in advance project funding		174.150	391.477
Received in advance Emerging leadership		-	-
Advance invoicing		1.149	2.153
Other expenses		21.503	11.793
		=====	=====
		235.730	438.012
		=====	=====

EVENTS AFTER BALANCE SHEET DATE

N/A

2.6 NOTES TO THE PROFIT AND LOSS ACCOUNT 2023*in €*

These notes refer to the Profit and Loss account 2.2 on page 9.

General

In 2023 a financial profit of € 148,000 has been calculated.

		<u>2023</u>	<u>2022</u>
INCOME			
Income from regular activities	2.1		
LIBER Participants		406.873	386.782
Annual Conference		19.216	20.856
Sponsorship		15.000	10.000
Events and activities		15.000	51.200
Annual Conference sponsors innovation awards		4.500	3.000
Other revenues		-	10.971
		-----	-----
		460.589	482.809
		=====	=====
Project Funding	2.2		
SSHOC		1.288	124.218
INOS		-	40.948
INOS provision		-	17.018-
reCreating Europe		32.217	127.689
Open Research		24.099	37.617
ELE		-	13.089
mes-CobraD		63.112	96.441
Knowledge Rights 21		57.055	49.876
CeOS_SE		41.379	195.979
DIAMAS		96.855	58.193
LibrarIN		106.728	10.279
PALOMERA		28.461	-
		-----	-----
		451.194	737.311
		=====	=====

		<u>2023</u>	<u>2022</u>
EXPENDITURE			
Personnel (LIBER Office)	2.3		
Salaries		424.007	382.406
Holiday pay		32.519	29.769
Year-end bonus		33.861	30.997
Holidays		428	15-
Travel costs personnel		7.977	2.993
In house consultants		29.356	17.272
Training personnel		480	6.374
Miscellaneous personnel costs		8.432	10.564
		=====	=====
		537.060	480.360
		=====	=====
Social security charges	2.4		
Social charges implementation agencies		88.171	72.108
		=====	=====
Pension charges	2.5		
Pension charges staff		65.041	69.758
		=====	=====
Executive Board	2.6		
Travel costs		-	-
		=====	=====
Steering Committees	2.7		
Journees		-	13.068
Other costs		2.375	3.140
		=====	=====
Steering Committees costs		2.375	16.208
		=====	=====
LIBER Office	2.8		
Professional accountants		34.930	32.775
Auditing		5.750	6.082
Notary costs		2.099	-
Project new corporate website		2.036	223
IT and internet costs		17.367	16.703
Location costs		8.670	6.630
MoU ADBU Research Digital Skills		11.725	9.983
MoU DFFU		5.808	-
Postage		173	368
Stationery-Photocopying/Repro		714	177
Depreciation tangible fixed assets		2.637	2.347
Subscriptions		2.750	3.631
Other administrative expenses		441	2.389
		=====	=====
		95.100	81.308
		=====	=====

		<u>2023</u>	<u>2022</u>
LIBER Quarterly	2.9		
LIBER Quarterly		7.965	3.100
		-----	-----
		7.965	3.100
		=====	=====
Promotion and Representation	2.10		
Brochures, flyers and other promotional costs		8.328	14.168
		-----	-----
		8.328	14.168
		=====	=====
Operating costs	2.11		
Representation		7.674	4.971
Annual conference		22.693	11.035
Annual conference - innovation awards		2.850	2.000
Annual conference - fund awards		5.279	4.500
Mid term Event		12.637	22.797
Membership EOSC Association		10.000	10.000
Developing New Strategy		-	18.005
Sustainability		-	622
Projectcosts		60.075	235.610
		-----	-----
		121.208	309.540
		=====	=====
Other expenses	2.12		
Provision for and losses on doubtful debtors		16.891	735-
Other costs		-	28
		-----	-----
		16.891	707-
		=====	=====
Financial income and expenditure			
Interest received	2.13		
Bank interest		1.418	-
Interest paid	2.14		
Bank interest		1.222-	3.247-
		-----	-----
		196	3.247-
		=====	=====

The Hague, 12 April 2024
Stichting LIBER

Mr Julien Roche, President

Ms Hilde van Wijngaarden, Treasurer

Ms Anja Smit, Secretary-General

2.6 OTHER INFORMATION

Profit allocation

Article 11 paragraph 2 of the Articles of Association stipulates that the Executive Board is required to keep records of the Foundation's assets, such that its rights and obligations can be established on that basis at any time.

Article 11 paragraph 3 of the Articles of Association stipulates that the Board is required to draw up and adopt a budget, a balance-sheet, a statement of the Foundation's income and expenditure and a report on the Foundation's activities every year, within six months after the close of the financial year.

Article 11 paragraph 4 of the Articles of Association stipulates that the records of accounts must also clearly show:

- a. the nature and extent of the expense allowances awarded to Board Members;
- b. the nature and extent of the costs incurred by the Foundation in the management of its activities;
- c. the nature and extent of the Foundation's income;
- d. the nature and extent of the Foundation's assets.

Article 11 paragraph 5 of the Articles of Association stipulates that the Board will send all Participants a copy of the annual accounts referred to in paragraph 3, and they will consider them at the first Meeting of Participants following the receipt of these documents.

Proposed allocation of profit

The loss of € 39,760 is available to be allocated.

It is proposed to the Executive Board:

- to deduct the loss for the year ended 31 December 2023 from the General Reserves.



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INDEPENDENT AUDITOR'S REPORT

Issued on behalf of the Executive Board of Stichting Liber

A. Report on the audit of the financial statements 2023

We have audited the financial statements 2023 of Stichting Liber, based in Den Haag.

In our opinion the accompanying financial statements give a true and fair view of the financial position of Stichting Liber as at 31 December 2023 and of its result for 2023 in accordance with Part 9 of Book 2 of the Dutch Civil Code and RJ640 'Organisaties zonder winststreven' (Richtlijnen voor de jaarverslaggeving).

The financial statements comprise:

1. the balance sheet as at 31 December 2023;
2. the profit and loss account for 2023; and
3. the notes, comprising a summary of the accounting policies and other explanatory information.

Basis for our opinion

We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. Our responsibilities under those standards are further described in the 'Our responsibilities for the audit of the financial statements' section of our report.

We are independent of Stichting Liber in accordance with the Verordening inzake de Accountants, a regulation with respect to independence) and other relevant independence regulations in the Netherlands. Furthermore we have complied with the Verordening gedrags- en beroepsregels accountants (VGBA, Dutch Code of Ethics).

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

	KvK Oost Nederland 08086450
	BTW-nummer NL 808630672B01
ING Bank	IBAN NL36 INGB 0663 0645 03
ING Postbank	IBAN NL07 INGB 0008 4839 99

B. Report on the other information included in the annual report

In addition to the financial statements and our auditor's report thereon, the annual report contains other information that consists of:

- the Board report
- other information as required by Part 9 of Book 2 of the Dutch Civil Code.

Based on the following procedures performed, we conclude that the other information:

- is consistent with the financial statements and does not contain material misstatements;
- contains the information as required by Part 9 of Book 2 of the Dutch Civil Code.

We have read the other information. Based on our knowledge and understanding obtained through our audit of the financial statements or otherwise, we have considered whether the other information contains material misstatements.

By performing these procedures, we comply with the requirements of Part 9 of Book 2 of the Dutch Civil Code and the Dutch Standard 720. The scope of the procedures performed is substantially less than the scope of those performed in our audit of the financial statements.

Board is responsible for the preparation of the Board report in accordance with Part 9 of Book 2 of the Dutch Civil Code and other information as required by Part 9 of Book 2 of the Dutch Civil Code.

C. Description of responsibilities regarding the financial statements

Responsibilities of the Board for the financial statements

The Board is responsible for the preparation and fair presentation of these financial statements and for the preparation of the management board report, both in accordance with Part 9 of Book 2 of the Dutch Civil Code and RJ640 'Organisaties zonder winststreven' (Richtlijnen voor de jaarverslaggeving). Furthermore the Board is responsible for such internal control as it determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

As part of the preparation of the financial statements, the Board is responsible for assessing the foundation's ability to continue as a going concern. Based on the financial reporting framework mentioned, management should prepare the financial statements using the going concern basis of accounting unless management either intends to liquidate the foundation or to cease operations, or has no realistic alternative to do so.

The Board should disclose events and circumstances that may cast significant doubt on the foundation's ability to continue as a going concern in the financial statements.

Our responsibilities for the audit of the financial statements

Our objective is to plan and perform the audit engagement in a manner that allows us to obtain sufficient and appropriate audit evidence for our opinion.

Our audit has been performed with a high, but no absolute, level of assurance, which means we may not detect all material errors and fraud during the audit.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. The materiality affects the nature, timing and extent of our audit procedures and the evaluation of the effect of identified misstatements on our opinion.

We have exercised professional judgement and have maintained professional scepticism throughout the audit, in accordance with Dutch Standards on Auditing, ethical requirements and independence requirements. Our audit included among others:

- identifying and assessing the risks of material misstatement of the financial statements, whether due to fraud or error, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the foundation's internal control;
- evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- concluding on the appropriateness of foundation's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause a foundation to cease to continue as a going concern;
- evaluating the overall presentation, structure and content of the financial statements, including the disclosures; and
- evaluating whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant findings in internal control that we identify during our audit.

Vlissingen, 12 April 2024
Assist Audit services en advisering B.V.

Originally signed by:
R. Logtenberg
Registeraccountant

Ref: 51566-24.034

ANNEX 1 PROFIT AND LOSS ACCOUNT 2023 FOUNDATION/PROJECTS

in €

		<u>2023</u>	<u>Foundation</u>	<u>Projects</u>
Income				
Income from regular activities	2.1	460.589	460.589	-
Project funding	2.2	451.194	-	451.194
Gross operating result		<u>911.783</u>	<u>460.589</u>	<u>451.194</u>
Expenditure				
Personnel (LIBER Office)	2.3	537.060	537.060	-
Social security charges	2.4	88.171	88.171	-
Pension charges	2.5	65.041	65.041	-
Charged to projects		-	329.672-	329.672
Executive Board	2.6	-	-	-
Steering Committees	2.7	2.375	2.375	-
Leadership seminar		9.600	9.600	-
LIBER Office	2.8	95.100	95.100	-
LIBER Quarterly	2.9	7.965	7.965	-
Promotion and representation	2.10	8.328	8.328	-
Operating costs	2.11	121.208	61.133	60.075
Other expenses	2.12	16.891	16.891	-
Overhead costs charged to projects		-	60.159-	60.159
		<u>951.739</u>	<u>501.833</u>	<u>449.906</u>
Operating income		<u>39.956-</u>	<u>41.244-</u>	<u>1.288</u>
Financial income and expenditure				
Interest received	2.13	1.418	1.418	-
Interest paid	2.14	1.222-	1.222-	
Net income		<u>39.760-</u>	<u>41.048-</u>	<u>1.288</u>

*

* Losses on projects as at 31 December 2023 are taken into account

ANNEX 2 OVERVIEW 2023 PROJECTS*in €*

	2023	2019/ 2020/ 2021	2022	2023	31-12-2023 Total	31-12-2023 Remaining
	<i>Received</i>	<i>Costs</i>	<i>Costs</i>	<i>Costs</i>	<i>budget</i>	<i>budget</i>
SSHOC	5.608	296.905	124.218	-	422.411	1.288
INOS	-	52.695	40.948	-	79.797	3.172
INOS provision			17.018-			
reCreating	42.024	147.120	127.689	32.217	310.313	3.287
Open Research						
Europe	34.195	32.953	37.617	24.099	136.780	42.111
ELE	13.277	23.887	13.089	-	44.445	7.469
mes-CobraD	62.350	65.491	96.441	63.112	311.750	86.706
Knowledge Rights 21	10	16.517	49.876	57.055	162.496	96.103
CeOS_SE	-		195.979	41.379	398.438	161.080
DIAMAS	-		58.193	96.855	274.700	119.652
LibrarIN	-		10.279	106.728	292.250	175.243
PALOMERA	32.100			28.461	53.500	25.039
	157.464	635.568	737.311	449.906	2.433.380	696.111
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